
Cebu Landmasters, Inc._Integrated Annual Corporate Governance Report (I-ACGR) for FY2022_30 May 2023

ICTD Submission <ictdsubmission+canned.response@sec.gov.ph>

Tue, May 30, 2023 at 10:56 AM

To: jggarde@cebulandmasters.com

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17-A, 17-C, 17-L, 17-Q, ICASR, ICA-QR, ICA-AR, 23-A, 23-B, I-ACGR, ACGR, Monthly Reports, Quarterly Reports, Letters, OPC(ALTERNATE NOMINEE),GIS-G, 52-AR, IHAR,AMLA-CF,NPM,NPAM, BP-FCLC, CHINESEWALL, [39-AR](#),[36-AR](#), PNFS, MCG, S10/SEC-NTCE-EXEMPT, through email at

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For your information and guidance.

Thank you and keep safe.

COVER SHEET

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(Company Name)

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(Business Address: No. Street/City/Province)

Atty. John Edmar G. Garde
Contact Person

(032) -231-4870
Company Telephone Number

1	2
Month	

3	1
Day	

I-ACGR
Form Type

0	6
Month	
0	1
Day	
<i>Annual Meeting</i>	

Secondary License Type, If Applicable

Dept. Requiring this Doc		

Amended Articles Number/Section

Total No. of Stockholders

Total Amount of Borrowings		
Domestic	Foreign	

To be accomplished by SEC Personnel concerned

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SEC FORM – I-ACGR

INTEGRATED ANNUAL CORPORATE GOVERNANCE REPORT

1. For the fiscal year ended **December 31, 2022**
2. SEC Identification Number **CS200321240** 3. BIR Tax Identification No. **227-599-320-000**
4. Exact name of issuer as specified in its charter **CEBU LANDMASTERS, INC.**
5. **Cebu City, Cebu, Philippines**
Province, Country or other jurisdiction of
incorporation or organization
6. (SEC Use Only)
Industry Classification Code:
7. **10th Floor, Park Centrale Tower, Jose Ma. del Mar St.,
Cebu I.T. Park, Brgy. Apas, Cebu City**
Address of principal office
6. **6000**
Postal Code
8. **(032) 231 - 4870**
Issuer's telephone number, including area code
9. **Not Applicable- no changes since last report**
Former name, former address, and former fiscal year, if changed since last report.

INTEGRATED ANNUAL CORPORATE GOVERNANCE REPORT

	COMPLIANT/ NON- COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
The Board's Governance Responsibilities			
<p>Principle 1: The company should be headed by a competent, working board to foster the long- term success of the corporation, and to sustain its competitiveness and profitability in a manner consistent with its corporate objectives and the long- term best interests of its shareholders and other stakeholders.</p>			
Recommendation 1.1			
<p>1. Board is composed of directors with collective working knowledge, experience or expertise that is relevant to the company's industry/sector.</p>	Compliant	<p>Provide information or link/reference to a document containing information on the following:</p>	
<p>2. Board has an appropriate mix of competence and expertise.</p>	Compliant	<p>1. Academic qualifications, industry knowledge, professional experience, expertise and relevant trainings of directors</p>	
<p>3. Directors remain qualified for their positions individually and collectively to enable them to fulfill their roles and responsibilities and respond to the needs of the organization.</p>	Compliant	<p><u>Information:</u> The Board of Cebu Landmasters, Inc. ("CLI" or the "Company") is composed of directors with collective working knowledge, experience, and expertise that are relevant to the real estate industry. The CLI Board has an appropriate mix of competence and expertise. The CLI Directors remain qualified for their positions individually and collectively.</p> <p>a. Background information of the CLI Board of Directors (academic qualifications, industry knowledge, professional experience and expertise)</p>	

		<p><u>Reference and link:</u></p> <ul style="list-style-type: none"> • SEC Form 17-A (Annual Report) for FY2022- pages 73 to 78 <p>https://ir.cebulandmasters.com/media/jwjmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p> <p>b. Relevant trainings of the CLI Board for CY2022</p> <p><u>Information:</u> For CY2022, all members of the CLI Board attended training and seminars pertaining to corporate governance and its allied topics which are relevant to the Company, including the Advanced Corporate Governance Training ("ACGT").</p> <p>The ACGT, CLI's first in-house corporate governance training, was held on 24 November 2022 and conducted by the distinguished speakers of the Institute of Corporate Directors ("ICD").</p> <p>The ACGT covered topics and discussions on Sustainability and ESG, ASEAN Corporate Governance Scorecard, and Digital Transformation.</p>	
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	<p>Complete listing of the 2022 trainings attended by CLI Directors and Key Officers (e.g., name of seminar, date of seminar, organizer) are disclosed in CLI's 2022 Integrated Report.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> • page 111 of CLI's 2022 Integrated Report- discussion on CLI's first in-house Corporate Governance training • page 135 of CLI's 2022 Integrated Report- complete listing of CY2022 training <p><i>Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:</i></p> <p>https://ir.cebuplandmasters.com/investor-relations/stockholders-meeting/</p> <ul style="list-style-type: none"> • Copies of CY2022 training certificates of the CLI Board of Directors- Advanced Corporate Governance Training conducted by ICD <p>https://ir.cebuplandmasters.com/media/3sxpsgpn/fy2022-training-certificates-of-cli-board-of-directors.pdf</p>	
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		<p>2. Qualification standards for directors to facilitate the selection of potential nominees and to serve as benchmark for the evaluation of its performance</p> <p><u>Information:</u></p> <p>The nomination and election process of CLI directors includes the review and evaluation of the qualifications of nominees, including whether candidates: (1) possess the knowledge, skills, experience, and particularly in the case of non-executive directors, independence of mind given their responsibilities to the Board and in light of the entity's business and risk profile; (2) have a record of integrity and good repute; (3) have sufficient time to carry out their responsibilities; and (4) have the ability to promote a smooth interaction between board members.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> • CLI's Manual on Corporate Governance (hereinafter referred to as "CLI's CG Manual", or "CG Manual")- pages 9 to 12 	
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		<p>https://ir.cebucklandmasters.com/media/exegabcv/annex-a-companys-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> page 91 of CLI's FY2022 SEC Form 17-A (Annual Report)- discussion on the board nomination and election process, including general qualification requirements of nominees <p>https://ir.cebucklandmasters.com/media/jywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p>	
Recommendation 1.2			
<p>1. Board is composed of a majority of non-executive directors.</p>	<p>Non-compliant</p>	<p>Identify or provide link/reference to a document identifying the directors and the type of their directorships</p>	<p>Majority of the Board members are executive directors, i.e., five (5) executive directors vis-a-vis four (4) non-executive directors.</p> <p>The election of 4 non-executive directors (NEDs), three of whom are independent directors, and all with robust knowledge, background, experience, and expertise in the real estate industry, sufficiently ensures that proper checks and balances are implemented and objective and independent judgment on corporate affairs are still carried out. Hence, the current composition of the CLI Board is still able to achieve the corporate governance principle being recommended.</p>

			The Board will continue to review and evaluate its composition, including the determination of the sufficiency and propriety of the number of the NEDs vis-à-vis the dynamic and evolving needs of CLI and the best practices in corporate governance.
Recommendation 1.3			
1. Company provides in its Board Charter and Manual on Corporate Governance a policy on training of directors.	Compliant	<p>Provide link or reference to the company's Board Charter and Manual on Corporate Governance relating to its policy on training of directors.</p> <p>Information: CLI provides in its Board Charter and CG Manual a policy on training of directors.</p> <p>All CLI directors are required to attend at least four (4) hours of annual corporate governance training which are relevant to the Company and the real estate industry.</p> <p>References and links:</p> <ul style="list-style-type: none"> • Board Charter- page 14 (Section J) <p>https://ir.cebulandmasters.com/media/tb3pznv1/cli-board-charter_approved.pdf</p>	

		<ul style="list-style-type: none"> • CLI's CG Manual- page 3 (under "A. General Responsibilities", par. 4), and page 20 (under "D. Corporate Governance Committee", pars. 4 and 6) <p>https://ir.cebulandmasters.com/media/exegabcv/annex-a-companys-manual-of-corporate-governance.pdf</p>	
2. Company has an orientation program for first time directors.	Compliant	Provide information or link/reference to a document containing information on the orientation program and trainings of directors for the previous year, including the number of hours attended and topics covered.	
3. Company has relevant annual continuing training for all directors.	Compliant	<p>a) Orientation program for new CLI Directors</p> <p><u>Information:</u></p> <p>As provided in CLI's Board Charter, all new directors, prior to assuming office, are required to undergo orientation program on the corporation's business and corporate structure, its vision, mission and corporate strategy, the by-laws, CLI's CG Manual, and other relevant matters essential for the effective performance of their duties and responsibilities.</p>	

		<p>In furtherance thereto, all CLI directors, prior to their assumption to office, attended the Institute of Corporate Directors (ICD) Corporate Governance Orientation Program (CGOP) as well as CLI's in-house orientation program for new directors, discussing among others, CLI's business, corporate structure, vision, mission, corporate strategy, by-laws, CLI's CG Manual and other relevant matters essential for the effective performance of their duties and responsibilities as a director.</p> <p>References and links:</p> <ul style="list-style-type: none"> • page 3 (under "A. General Responsibilities", par. 4) and page 21 (under VI., par. e) of CLI's CG Manual <p>https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> • page 14 (Section J) of CLI's Board Charter <p>https://ir.cebulandmasters.com/media/tb3pznv1/cli-board-charter_approved.pdf</p>	
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	<p>Additional disclosure: CLI did not have any new or first-time directors during the Board's 2022-2023 term.</p> <p>b) CY2022 Trainings of CLI Directors</p> <p><u>Information:</u></p> <p>For CY2022, all members of the CLI Board attended training and seminars pertaining to corporate governance and its allied topics which are relevant to the Company, including the Advanced Corporate Governance Training ("ACGT").</p> <p>The ACGT, CLI's first in-house corporate governance training, was held on 24 November 2022 and was conducted by the distinguished speakers of the Institute of Corporate Directors ("ICD").</p> <p>The ACGT covered topics and discussions on Sustainability and ESG, ASEAN Corporate Governance Scorecard, and Digital Transformation.</p> <p>Complete listing of the 2022 trainings attended by CLI Directors and Key Officers (e.g., name of seminar, date of seminar, organizer) are disclosed in CLI's 2022 Integrated Report.</p>	
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		<p>References and links:</p> <ul style="list-style-type: none"> • page 111 of CLI's 2022 Integrated Report- discussion on CLI's first in-house Corporate Governance training • page 135 of CLI's 2022 Integrated Report- complete listing of CY2022 training <p>Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:</p> <p>https://ir.cebulandmasters.com/investor-relations/stockholders-meeting/</p> <ul style="list-style-type: none"> • Copies of CY2022 training certificates of the CLI Board of Directors- Advanced Corporate Governance Training conducted by ICD <p>https://ir.cebulandmasters.com/media/3sxpsqpn/fy2022-training-certificates-of-cli-board-of-directors.pdf</p>	
Recommendation 1.4			
1. Board has a policy on board diversity.	Compliant	Provide information on or link/reference to a document	

	<p>containing information on the company's board diversity policy.</p> <p>Indicate gender composition of the board.</p> <p><u>Information:</u></p> <p><i>CLI Board Diversity Policy</i></p> <p>To avoid groupthink and ensure that optimal decision-making is achieved, CLI observes a board diversity policy.</p> <p>CLI's board diversity encourages the selection of an appropriate mix of competent directors, each of whom can add value and independent judgment in the formulation of sound corporate strategies and policy.</p> <p>Diversity includes skills, experience, expertise, age, gender, ethnicity, culture, competence, and knowledge. CLI's Board Diversity Policy is incorporated and embedded in its Manual on Corporate Governance and Board Charter.</p> <p>As of this filing, the CLI Board comprises nine (9) individuals with diverse skills, culture, ethnicity, competence, knowledge, and professional, business, and</p>	
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	<p>educational backgrounds. It is also composed of highly respected top executives and seasoned real estate professionals with diverse experience and expertise in the fields of economics, accounting, finance, management, business administration, communication, manufacturing and management engineering, agricultural economics, legal, and landscape architecture, among other academic disciplines and fields of endeavor.</p> <p>The CLI Board has an optimal mix of youth and experience with ages ranging from 35 to 72. Four (4) of the 9 directors are female.</p> <p><i>CLI Board Gender Composition</i></p> <p>CLI has actively pursued a policy of nominating a balance number of male and female directors.</p> <p>The CLI Board is composed of five (5) male directors and four (4) female directors.</p> <p>The CLI female directors are Ma. Rosario B. Soberano, Joanna Marie B. Soberano-Bergundthal, Ma. Aurora D. Geotina-Garcia, and Atty. Ma. Jasmine S. Oporto.</p>	
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The male directors are Jose R. Soberano III, Jose Franco B. Soberano, Beauregard Grant L. Cheng, Rufino Luis T. Manotok, and Stephen A. Tan.

References and links:

- page 3, par. 5 of CLI's CG Manual

<https://ir.cebuplandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf>

- page 1 (Section A, par. 3) and page 7 (Board Competencies and Diversity) of CLI's Board Charter

<https://ir.cebuplandmasters.com/media/tb3pznv1/cli-board-charter-approved.pdf>

- page 117 of CLI's 2022 Integrated Report- **disclosure on CLI's Board Diversity and progress report**

Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:

<https://ir.cebuplandmasters.com/investor-relations/stockholders-meeting/>

Optional: Recommendation 1.4

<p>1. Company has a policy on and discloses measurable objectives for implementing its board diversity and reports on progress in achieving its objectives.</p>	<p>Compliant</p>	<p>Provide information on or link/reference to a document containing the company's policy and measurable objectives for implementing board diversity.</p> <p>Provide link or reference to a progress report in achieving its objectives.</p> <p>Information: CLI has a policy on and discloses measurable objectives in implementing its board diversity and reports on progress in achieving its objectives.</p> <p>CLI's board diversity encourages the selection of an appropriate mix of competent directors, each of whom can add value and independent judgment in the formulation of sound corporate strategies and policy.</p> <p>Diversity includes skills, experience, expertise, age, gender, ethnicity, culture, competence, and knowledge. CLI's Board Diversity Policy is incorporated and embedded in its Manual on Corporate Governance and Board Charter.</p>	
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Progress Report- achievements of objectives

CLI's Policy on Diversity has been achieved and met as evidenced by the fact that the CLI Board comprises nine (9) individuals with diverse skills, culture, ethnicity, competence, knowledge, and professional, business, and educational backgrounds.

It is also composed of highly respected top executives and seasoned real estate professionals with diverse experience and expertise in the fields of economics, accounting, finance, management, business administration, communication, manufacturing and management engineering, agricultural economics, legal, and landscape architecture, among other academic disciplines and fields of endeavor.

The CLI Board has an optimal mix of youth and experience with ages ranging from 35 to 72. Four (4) of the 9 directors are female.

The progress report on CLI's attainment and compliance of its board diversity policy and objectives is disclosed and reported in its Annual Reports.

		<p>References and links:</p> <ul style="list-style-type: none"> page 3, par. 5 of CLI's CG Manual <p>https://ir.cebulandmasters.com/media/exegabcv/annex-q-company-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> page 117 of CLI's 2022 Integrated Report- disclosure and publication of progress report in achieving its progress <p>Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:</p> <p>https://ir.cebulandmasters.com/investor-relations/stockholders-meeting/</p>	
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Recommendation 1.5

1. Board is assisted by a Corporate Secretary.	Compliant	Provide information on or link/reference to a document containing information on the Corporate Secretary, including his/her name, qualifications, duties and functions.	
2. Corporate Secretary is a separate individual from the Compliance Officer.	Compliant		
3. Corporate Secretary is not a member of the Board of Directors.	Compliant		<p>Information:</p> <p>The CLI Board is assisted by a Corporate Secretary in the person of Atty. Alan C. Fontanosa.</p>

		<p>The Corporate Secretary is a separate individual from the Compliance Officer, and is not a member of the CLI Board.</p> <p>Atty. Fontanosa, CLI's Corporate Secretary, is a partner at the law firm, SyCip Salazar Hernandez & Gatmaitan ("SyCip"). He is also the partner-in-charge of SyCip's Cebu office. His areas of practice include industrial relations and labor litigation, civil and land cases, real estate transactions, corporate services, and special projects. He graduated <i>magna cum laude</i> from the University of San Carlos (A.B.) and received his law degree from the same university, <i>cum laude</i>. He is not related within the fourth civil degree either by consanguinity or affinity to any of the directors or officers of CLI.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> • page 81 of SEC Form 17-A (Annual Report) for FY2022- <i>discussions and disclosures about CLI's Corporate Secretary</i> <p>https://ir.cebulandmasters.com/media/jwirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p>	
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		<ul style="list-style-type: none"> page 4 of CLI's 2022 General Information Sheet (GIS) with proof of filing to SEC- <i>other details of CLI's Corporate Secretary</i> <p>https://ir.cebucklandmasters.com/media/inonmev0/cli-2022-general-information-sheet_with-sec-final-acceptance.pdf</p> <ul style="list-style-type: none"> page 23 of CLI's CG Manual- <i>duties and responsibilities of CLI's Corporate Secretary</i> <p>https://ir.cebucklandmasters.com/media/exegabcv/annex-q-company-s-manual-of-corporate-governance.pdf</p>	
4. Corporate Secretary attends training/s on corporate governance.	Compliant	<p>Provide information or link/reference to a document containing information on the corporate governance training attended, including number of hours and topics covered</p> <p><u>Information:</u></p> <p>CLI's Corporate Secretary attends trainings on corporate governance.</p> <p>For CY2022, Atty. Alan C. Fontanosa, CLI's Corporate Secretary, attended the Advanced Corporate Governance Training conducted by</p>	

		<p>ICD (total number of 4.5 training hours). The training covered topics and discussions on Sustainability and ESG, ASEAN Corporate Governance Scorecard, and Digital Transformation.</p> <p>References and links:</p> <ul style="list-style-type: none"> page 135 of CLI's 2022 Integrated Report (Atty. Fontanosa's 2022 corporate governance training) <p>Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:</p> <p>https://ir.cebulandmasters.com/investor-relations/stockholders-meeting/</p> <ul style="list-style-type: none"> Copy of Atty. Fontanosa's CY2022 ICD training certificate <p>https://ir.cebulandmasters.com/media/zeqpbvby/fy2022-training-certificates-of-cli-secretariat_atty-alan-fontanosa-and-atty-larri-nil-veloso.pdf</p>	
Optional: Recommendation 1.5			
1. Corporate Secretary distributes materials for board meetings at least five business days before scheduled meeting.	Non-compliant	Provide proof that corporate secretary distributed board meeting materials at least five business days before scheduled meeting	Materials for board meetings have not been consistently distributed at least five business days before scheduled meetings.

			<p>The Office of the Corporate Secretary uploads board materials using the Diligent Board books (now, the Convene platform effective March 2023) prior to the scheduled meeting to enable the Board members to review the board materials and actively participate during board meetings.</p> <p>Moreover, the Office of the Corporate Secretary sends out the Notice of Meeting with the agenda items before any meeting. This sufficiently apprises the directors on the topics and issues for discussion and resolution.</p> <p>Notwithstanding the foregoing, CLI recognizes the importance of complying with the recommended period for distribution of board materials. The Office of the Corporate Secretary shall take charge and ensure compliance with this recommendation.</p>
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Recommendation 1.6

<p>1. Board is assisted by a Compliance Officer.</p>	<p>Compliant</p>	<p>Provide information on or link/reference to a document containing information on the Compliance Officer, including his/her name, position, qualifications, duties and functions.</p> <p><u>Information:</u></p> <p>The CLI Board is assisted by a Compliance Officer.</p>	
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		<p>a. Information on the Compliance Officer (name, position, qualifications)</p> <p>For the 2022-2023 term, the CLI Board re-elected Atty. John Edmar G. Garde as CLI's Compliance Officer.</p> <p><u>Reference and link:</u></p> <ul style="list-style-type: none"> page 81 and 84 of SEC Form 17-A (Annual Report) for FY2022 (details and qualifications of CLI's Compliance Officer) <p>https://ir.cebulandmasters.com/media/jywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p> <p>b. Duties and functions of the Compliance Officer</p> <p>Reference: page 24 of CLI's CG Manual</p> <p>Link:</p> <p>https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p>	
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<p>2. Compliance Officer has a rank of Senior Vice President or an equivalent position with adequate stature and authority in the corporation.</p>	<p>Non-compliant</p>		<p>CLI's Compliance Officer does not have a rank of Senior Vice President.</p> <p>Atty. John Edmar G. Garde, CLI's Compliance Officer, currently holds an executive/managerial position in CLI and is also the legal counsel for Corporate Finance. Prior to joining CLI, he served as Manager / Director for Business Tax Services in SGV & Co. (Ernst & Young- Philippines) where he assisted domestic and multinational clients from various industries, including real estate, hospitality, business process outsourcing, manufacturing, semiconductor, export, and entities registered with Investment Promotion Agencies such as PEZA and BOI. His areas and fields of practice include taxation (tax advisory services; tax advocacy services; taxation law), investment promotions and incentives law, corporate law and services, and legal and corporate compliance. He graduated <i>cum laude</i> from the University of San Carlos (Bachelor of Science in Management Accounting) and received his law degree from the same university. Atty. Garde is also a Certified Compliance Officer (CCO), having garnered the highest rating and received the certificate of excellence during the 2021 Certification Course for Compliance Officers organized by the Center for Global Best Practices (CGBP).</p> <p>With the strong support of the Board and Management team, and the robust</p>
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			<p>compliance culture in CLI, Atty. Garde has been able to effectively dispose and perform his compliance functions. Hence, the over-all principle being recommended is still achieved by CLI.</p> <p>The Board will continue to review and evaluate the Compliance Officer position vis-à-vis the dynamic and evolving needs of CLI and the best practices in corporate governance.</p> <p>Reference and link:</p> <ul style="list-style-type: none"> page 81 of CLI's FY2022 SEC Form 17-A (Annual Report)- background information and qualifications of the Compliance Officer <p>https://ir.cebulandmasters.com/media/jy/wjrmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p>
<p>3. Compliance Officer is not a member of the board.</p>	<p>Compliant</p>	<p>In keeping with SEC Memorandum Circular No. 19, series of 2016 (CG Code for PLCs), Atty. Garde, CLI's Compliance Officer, is not a member of the Board and is also different from the Corporate Secretary.</p> <p>References and links:</p> <ul style="list-style-type: none"> page 86 of SEC Form 17-A (Annual Report) for FY2022 	

		<p>https://ir.cebucklandmasters.com/media/jwirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p> <ul style="list-style-type: none"> page 4 of CLI's 2022 General Information Sheet (GIS)- other details of CLI's Compliance Officer vis-à-vis board memberships <p>https://ir.cebucklandmasters.com/media/inonmev0/cli-2022-general-information-sheet_with-sec-final-acceptance.pdf</p>	
<p>4. Compliance Officer attends training/s on corporate governance.</p>	<p>Compliant</p>	<p>Provide information on or link/reference to a document containing information on the corporate governance training attended, including number of hours and topics covered</p> <p><u>Information:</u></p> <p>CLI's Compliance Officer attends trainings on corporate governance.</p> <p>For CY2022, Atty. Garde, CLI's Compliance Officer, attended various corporate governance training and courses, including the following:</p> <ul style="list-style-type: none"> Advanced Corporate Governance Training (topics: 	

		<p>Sustainability and ESG; ASEAN Corporate Governance Scorecard; Digital Transformation) 4.5 hours</p> <ul style="list-style-type: none"> • Anti-Money Laundering / Counter-Terrorism Financing (AML/CTF) Fundamentals Webinar for Covered Persons- 3 hours • Transfer Pricing Concepts and Documentation Requirements- 2 hours • How to Handle BIR Audit- 3 hours <p>References and links:</p> <ul style="list-style-type: none"> • page 135 of CLI's 2022 Integrated Report (listing of Atty. Garde's CY2022 corporate governance training) <p>Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:</p> <p>https://ir.cebuplandmasters.com/investor-relations/stockholders-meeting/</p> <ul style="list-style-type: none"> • Copies of Atty. Garde's CY2022 corporate governance training certificates <p>https://ir.cebuplandmasters.com/media/1vjoux24/fy2022-training-</p>	
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		certificates-of-cli-compliance-officer_atty-john-edmar-garde.pdf	
Principle 2: The fiduciary roles, responsibilities and accountabilities of the Board as provided under the law, the company's articles and by-laws, and other legal pronouncements and guidelines should be clearly made known to all directors as well as to stockholders and other stakeholders.			
Recommendation 2.1			
1. Directors act on a fully informed basis, in good faith, with due diligence and care, and in the best interest of the company.	Compliant	<p>Provide information or reference to a document containing information on how the directors performed their duties (can include board resolutions, minutes of meeting)</p> <p>a. Duties and responsibilities of CLI's Board of Directors</p> <p>References and links:</p> <ul style="list-style-type: none"> pages 3 to 6 of CLI's CG Manual <p>https://ir.cebuleandmasters.com/media/exegabcv/annex-q-company-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> page 8 (Section D, par. 1), and pages 8 to 10 (list of duties and functions) of CLI's Board Charter <p>https://ir.cebuleandmasters.com/media/tb3pznv1/cli-board-charter_approved.pdf</p>	

		<p>b. Acts of the Board of Directors (2021-2022 term)- as uploaded in CLI website</p> <p><u>Link:</u></p> <p>https://ir.cebuplandmasters.com/media/ozapte2n/acts-of-the-board-2021-2022-term.pdf</p> <p>c. Acts of the Board of Directors (2022-2023 term)- as uploaded in CLI website; for ratification during the 01 June 2023 ASM</p> <p><u>Link:</u></p> <p>https://ir.cebuplandmasters.com/media/zkwhi5r1/ratification-of-significant-board-actions-2022-2023.pdf</p> <p>d. FY2022 Board resolutions published and uploaded in PSE EDGE</p> <p>Links:</p> <ul style="list-style-type: none"> • 29 March 2022 board meeting <p>https://edge.pse.com.ph/openDiscViewer.do?edge_no=e9c571e002cfce023470cea4b051ca8f</p>	
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		<ul style="list-style-type: none"> 07 June 2022 board meeting (organizational board meeting) <p>https://edge.pse.com.ph/openDiscViewer.do?edge_no=b302bb88a7120bb03470cea4b051ca8f</p> <ul style="list-style-type: none"> 20 June 2022 board meeting <p>https://edge.pse.com.ph/openDiscViewer.do?edge_no=3d44aba502935ce53470cea4b051ca8f</p> <ul style="list-style-type: none"> 06 December 2022 board meeting <p>https://edge.pse.com.ph/openDiscViewer.do?edge_no=a66853f172e9d5f33470cea4b051ca8f</p>	
Recommendation 2.2			
1. Board oversees the development, review and approval of the company's business objectives and strategy.	Compliant	Provide information or link/reference to a document containing information on how the directors performed this function (can include board resolutions, minutes of meeting)	
2. Board oversees and monitors the implementation of the company's business objectives and strategy.	Compliant	<p>Indicate frequency of review of business objectives and strategy</p> <p><u>Information:</u></p>	

	<p>The Board oversees the development, review, and approval of CLI's business objectives and strategies.</p> <p>The Board also oversees and monitors the implementation of these business objectives and strategies. The Board reviews business objectives and strategies every board meeting. It is aided by a management team that prepares relevant information and reports concerning the business operations and financial condition of the Company.</p> <p>CLI's non-executive and independent directors actively engage and participate in the company's management strategy sessions.</p> <p>For the 2022-2023 term, all members of the CLI Board, together with CLI's Management Committee, attended and took active participation in CLI's 2022 Strategic Planning sessions.</p> <p>CLI's 2022 Strategic Planning sessions (otherwise, the "2022 Strat Plan"), with the theme "Next Level CLI", were held in Singapore on October 12-16, 2022.</p> <p>The 2022 Strat Plan resulted in the formulation and development of CLI's business strategies and strategic enablers to achieve the Company's financial targets and organizational</p>	
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		<p>goals for the next five years (2023 – 2027).</p> <p>Results and outputs of the strategic planning sessions were cascaded to the respective CLI departments, strategic business units, and personnel. The Strat Plan cascade served as the foundation in the formulation of their respective 2023 SBU and Departmental Plans, Scorecards, and Budget Planning.</p> <p>References and links:</p> <ul style="list-style-type: none"> • page 4 of CLI's CG Manual <p>https://ir.cebulandmasters.com/media/exegabcv/annex-q-company-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> • page 117 and 112 of CLI's 2022 Integrated Report <p><i>Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:</i></p> <p>https://ir.cebulandmasters.com/investor-relations/stockholders-meeting/</p> <ul style="list-style-type: none"> • Acts of the Board of Directors (2021-2022 term)- as uploaded in CLI website 	
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		<p>https://ir.cebuplandmasters.com/media/ozapte2n/acts-of-the-board-2021-2022-term.pdf</p> <ul style="list-style-type: none"> • Acts of the Board of Directors (2022-2023 term)- as uploaded in CLI website; for ratification during the 01 June 2023 ASM <p>https://ir.cebuplandmasters.com/media/zkwhi5r1/ratification-of-significant-board-actions-2022-2023.pdf</p> <ul style="list-style-type: none"> • FY2022 Board resolutions published and uploaded in PSE EDGE <p>Links:</p> <ul style="list-style-type: none"> • 29 March 2022 board meeting https://edge.pse.com.ph/openDiscViewer.do?edge_no=e9c571e002cfce023470cea4b051ca8f • 07 June 2022 board meeting (organizational board meeting) https://edge.pse.com.ph/openDiscViewer.do?edge_no=b302bb88a7120bb03470cea4b051ca8f • 20 June 2022 board meeting 	
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		<p>https://edge.pse.com.ph/openDiscViewer.do?edge_no=3d44aba502935ce53470cea4b051ca8f</p> <ul style="list-style-type: none"> 06 December 2022 board meeting <p>https://edge.pse.com.ph/openDiscViewer.do?edge_no=a66853f172e9d5f33470cea4b051ca8f</p>	
Supplement to Recommendation 2.2			
<p>1. Board has a clearly defined and updated vision, mission and core values.</p>	<p>Compliant</p>	<p>Indicate or provide link/reference to a document containing the company's vision, mission and core values.</p> <p>Indicate frequency of review of the vision, mission and core values.</p> <p>a. CLI's vision, mission, and core values</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> CLI website (About Us- Our Vision, Our Mission, and Our Core Values) <p>https://www.cebuplandmasters.com/company/</p>	

		<ul style="list-style-type: none"> page 8 of CLI's 2022 Integrated Report <p><i>Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:</i></p> <p>https://ir.cebuplandmasters.com/investor-relations/stockholders-meeting/</p> <p>b. The Board reviews CLI's vision, mission, and core values on an annual basis.</p>	
<p>2. Board has a strategy execution process that facilitates effective management performance and is attuned to the company's business environment, and culture.</p>	<p>Compliant</p>	<p>Provide information on or link/reference to a document containing information on the strategy execution process.</p> <p><u>Information:</u></p> <p>Pursuant to its 2022 Strategic Planning sessions held in Singapore on October 12-16, 2022, CLI formulated and rolled-out a 5-year strategic plan, including business strategies and strategic enablers to achieve the Company's financial targets and organizational goals for the next five years (2023 – 2027).</p> <p>Results and outputs of the strategic planning sessions were cascaded to the respective CLI departments, strategic business units, and personnel. The Strat Plan cascade</p>	

		<p>served as the foundation in the formulation of their respective 2023 SBU and Departmental Plans, Scorecards, and Budget Planning.</p> <p>References and Links:</p> <ul style="list-style-type: none"> • page 4 of CLI's CG Manual <p>https://ir.cebuplandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> • page 112 of CLI's 2022 Integrated Report <p><i>Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:</i></p> <p>https://ir.cebuplandmasters.com/investor-relations/stockholders-meeting/</p>	
Recommendation 2.3			
<p>1. Board is headed by a competent and qualified Chairperson.</p>	<p>Compliant</p>	<p>Provide information or reference to a document containing information on the Chairperson, including his/her name and qualifications</p> <p>Information:</p> <p>The CLI Board is headed by its Chairperson, Mr. Jose R. Soberano III.</p>	

	<p>Mr. Jose R. Soberano III has more than twenty (20) years of experience in managing and heading companies engaged in real estate development and is highly regarded as an industry leader in real estate.</p> <p>He has been CLI's Chairman, Chief Executive Officer (CEO) and President since its incorporation in 2003. He previously worked for the Ayala Group of Companies for over 23 years, including various stints in Ayala Investment, Bank of the Philippine Islands, and Ayala Land Inc. He was also Vice-President of Cebu Holdings, Inc., the pioneer Ayala Land subsidiary in Cebu City. He previously served as President of the Rotary Club of Cebu and Chamber of Real Estate Builders Association-Cebu (CREBA-Cebu). He is currently Chairman of the Board of the Center for Technology and Enterprise, a socially-oriented instruction that offers technical training to underprivileged youth.</p> <p>As the founder of CLI, Mr. Soberano possesses institutional knowledge and extensive familiarity and understanding of the business of CLI.</p> <p><u>Reference and link:</u></p>	
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		<ul style="list-style-type: none"> page 74 of SEC Form 17-A (Annual Report) for FY2022 <p>https://ir.cebulandmasters.com/media/jywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p>	
Recommendation 2.4			
1. Board ensures and adopts an effective succession planning program for directors, key officers and management.	Compliant	Disclose and provide information or link/reference to a document containing information on the company's succession planning policies and programs and its implementation	
2. Board adopts a policy on the retirement for directors and key officers.	Compliant	<p>Information:</p> <p>a. CLI's Succession Planning Policies and Programs</p> <p>Pursuant to CLI's Board Charter and CG Manual, the Board adopts an effective succession planning program for directors, key officers, and management to ensure growth and a continued increase in shareholders' value.</p> <p>In support of the foregoing, CLI has an organizational design and program on succession planning (e.g. training of younger management team, etc.).</p> <p>References and links:</p>	

		<ul style="list-style-type: none"> page 8 (Section D, item no. 3) of CLI's Board Charter <p>https://ir.cebulandmasters.com/media/tb3pznv1/cli-board-charter_approved.pdf</p> <ul style="list-style-type: none"> page 4 of CLI's CG Manual [Article IV (B) (2)] <p>https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <p>b. CLI's Policy on the Retirement for Directors and Key Officers</p> <p><u>Reference and link:</u></p> <ul style="list-style-type: none"> page 4 [Article IV (B) (2)] of CLI's CG Manual <p>https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p>	
Recommendation 2.5			
1. Board aligns the remuneration of key officers and board members with long-term interests of the company.	Compliant	Provide information on or link/reference to a document containing information on the company's remuneration policy and	

<p>2. Board adopts a policy specifying the relationship between remuneration and performance.</p>	<p>Compliant</p>	<p>its implementation, including the relationship between remuneration and performance.</p>	
<p>3. Directors do not participate in discussions or deliberations involving his/her own remuneration.</p>	<p>Compliant</p>	<p><u>Information:</u></p> <p>a. The Board aligns the remuneration of key officers and board members with the long-term interests of CLI.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> • page 16 (Article IV, section H) of CLI's CG Manual <p>https://ir.cebucklandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> • page 13 (Section I., par. 1) of CLI's Board Charter <p>https://ir.cebucklandmasters.com/media/tb3pznv1/cli-board-charter_approved.pdf</p> <ul style="list-style-type: none"> • page 118 of CLI's 2022 Integrated Report <p><i>Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:</i></p>	

	<p>https://ir.cebucklandmasters.com/investor-relations/stockholders-meeting/</p> <p>b. The Board adopts a policy specifying the relationship between remuneration and performance</p> <p>References and links:</p> <ul style="list-style-type: none"> page 16 (Article IV, section H, pars. 1 and 2) of CLI's CG Manual <p>https://ir.cebucklandmasters.com/media/exegabcv/annex-q-company-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> page 118 of CLI's 2022 Integrated Report <p><i>Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:</i></p> <p>https://ir.cebucklandmasters.com/investor-relations/stockholders-meeting/</p> <p>c. Directors do not participate in discussions or deliberations involving his/her own remuneration</p> <p>References and links:</p>	
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		<ul style="list-style-type: none"> page 16 (Article IV, section H, par. 3) of CLI's CG Manual <p>https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> page 118 of CLI's 2022 Integrated Report <p><i>Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:</i></p> <p>https://ir.cebulandmasters.com/investor-relations/stockholders-meeting/</p>	
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Optional: Recommendation 2.5

1. Board approves the remuneration of senior executives.	Compliant	<p>Provide proof of board approval</p> <p><u>Information:</u></p> <p>The remuneration of CLI Senior Management and other key personnel are overseen by the Board Compensation and Benefits Committee.</p> <p>The Compensation and Benefits Committee directly assists the Board in relation to the determination of the general principles and structure in the rationalization of remuneration, compensation, and benefits of all CLI</p>	
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		<p>employees at all levels of the Company.</p> <p>The Compensation and Benefits Committee also oversees the administration and implementation of CLI's programs concerning remuneration, compensation, and benefits plans.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> page 118 of CLI's 2022 Integrated Report <p><i>Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:</i></p> <p>https://ir.cebucklandmasters.com/investor-relations/stockholders-meeting/</p> <ul style="list-style-type: none"> pages 1-2 of the Compensation and Benefits Committee Charter- <i>purpose and functions</i> <p>https://ir.cebucklandmasters.com/media/lxvlnejuclicompensationandbenefitscommitteecharter.pdf</p>	
2. Company has measurable standards to align the performance-based remuneration of the executive directors	Compliant	Provide information on or link/reference to a document containing measurable standards to	

<p>and senior executives with long-term interest, such as claw back provision and deferred bonuses.</p>		<p>align performance-based remuneration with the long-term interest of the company.</p> <p><u>Information:</u></p> <p>CLI grants remuneration to its executive directors and senior executives based on performance, i.e., individual performance, and collective performance of their respective groups / departments, which are pursuant to identified key deliverables and other performance indicators in alignment with CLI's long-term interest and objectives.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> • page 16 (Article IV, section H) of CLI's CG Manual <p>https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> • page 118 of CLI's 2022 Integrated Report <p><i>Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:</i></p>	
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		https://ir.ceblandmasters.com/investor-relations/stockholders-meeting/	
Recommendation 2.6			
1. Board has a formal and transparent board nomination and election policy.	Compliant	Provide information or reference to a document containing information on the company's nomination and election policy and process and its implementation, including the criteria used in selecting new directors, how the shortlisted candidates and how it encourages nominations from shareholders.	
2. Board nomination and election policy is disclosed in the company's Manual on Corporate Governance.	Compliant	Provide proof if minority shareholders have a right to nominate candidates to the board	
3. Board nomination and election policy includes how the company accepted nominations from minority shareholders.	Compliant	Provide information if there was an assessment of the effectiveness of the Board's processes in the nomination, election or replacement of a director.	
4. Board nomination and election policy includes how the board shortlists candidates.	Compliant		
5. Board nomination and election policy includes an assessment of the effectiveness of the Board's processes in the nomination, election or replacement of a director.	Compliant		
6. Board has a process for identifying the quality of directors that is aligned with the strategic direction of the company.	Compliant	<p><u>Information:</u></p> <p>a. The Board, through its Nomination Committee, has a formal and transparent nomination and election policy, which includes criteria in selecting new directors and nomination from shareholders</p> <p>The nomination and election process includes the review and evaluation of the qualifications of all persons</p>	

		<p>nominated to the Board, including whether candidates: (1) possess the knowledge, skills, experience, and particularly in the case of non-executive directors, independence of mind given their responsibilities to the Board and in light of CLI's business and risk profile; (2) have a record of integrity and good repute; (3) have sufficient time to carry out their responsibilities; and (4) have the ability to promote a smooth interaction between board members. Only a stockholder of record entitled to notice and to vote at the regular or special meeting of the stockholders for the election of directors shall be qualified to be nominated and elected as a director of the Company.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> • page 1 (Section A "Purpose") and pages 1 to 2 (Section D "Functions") of the Nomination Committee Charter <p>https://ir.cebulandmasters.com/media/5i2dx1he/nomination-committee-charter_approved.pdf</p> <ul style="list-style-type: none"> • page 91 of CLI's FY2022 SEC Form 17-A (Annual Report) <i>discussion on CLI's board</i> 	
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nomination and election process including criteria and qualifications of nominees

<https://ir.cebulandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf>

b. The Board Nomination and Election Policy is disclosed in CLI's CG Manual

Reference: page 19 (Chapter V, Section B) of CLI's CG Manual

Link:

<https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf>

c. The Board nomination and election policy includes how the company accepts nominations from minority shareholders

Reference and link:

- page 19 (Chapter V, Section B, par. 2) of CLI's CG Manual

<https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys->

	<p>manual-of-corporate-governance.pdf</p> <p>d. Minority shareholders of CLI have a right to nominate candidates to the board</p> <p>Reference: page 19 (Chapter V, Section B, par. 2) of CLI's CG Manual</p> <p>Link:</p> <p>https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <p>e. Board nomination and election policy includes how the board shortlists the candidates</p> <p>Reference: page 19 (Chapter V, Section B, par. 2) of CLI's CG Manual</p> <p>Link:</p> <p>https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <p>f. Board nomination and election policy includes an assessment of the effectiveness of the Board's processes in the nomination, election, or replacement of a director</p>	
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		<p>Reference: page 19 (Chapter V, Section B, par. 1) of CLI's CG Manual</p> <p>Link: https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <p>g. Board has a process for identifying the quality of directors that is aligned with the strategic direction of the company</p> <p>Reference: page 19 (Chapter V, Section B; par. 3) of CLI's CG Manual</p> <p>Link: https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p>	
Optional: Recommendation to 2.6			
1. Company uses professional search firms or other external sources of candidates (such as director databases set up by director or shareholder bodies) when searching for candidates to the board of directors.	Compliant	<p>Identify the professional search firm used or other external sources of candidates</p> <p>Information: CLI engages the services of the Institute of Corporate Directors (ICD) when searching for candidates to the board of directors, specifically for its independent directors.</p>	
Recommendation 2.7			
1. Board has overall responsibility in ensuring that there is a group-wide policy and	Compliant	Provide information on or reference to a document containing the	

<p>system governing related party transactions (RPTs) and other unusual or infrequently occurring transactions.</p>		<p>company's policy on related party transaction, including policy on review and approval of significant RPTs</p>	
<p>2. RPT policy includes appropriate review and approval of material RPTs, which guarantee fairness and transparency of the transactions.</p>	<p>Compliant</p>	<p>Identify transactions that were approved pursuant to the policy.</p>	
<p>3. RPT policy encompasses all entities within the group, taking into account their size, structure, risk profile and complexity of operations.</p>	<p>Compliant</p>	<p>a. The CLI Board, through its Related Party Transaction (RPT) Committee, has a robust group-wide policy and system governing RPTs and other unusual or infrequently occurring transactions.</p> <p>CLI's RPT Committee is tasked with reviewing all material related party transactions of CLI to ensure that these are conducted at arms' length basis and on terms not more favorable than those made to unrelated third parties under similar circumstances.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> • CLI's RPT Policy <p>https://ir.cebulandmasters.com/media/yuipbg3x/cli-rpt-policy-filed-with-sec-2.pdf</p> <ul style="list-style-type: none"> • pages 90-91 of CLI's SEC Form 17-A for FY2022 (Annual 	

Report) **Related Party
Transaction Committee**

<https://ir.cebulandmasters.com/media/jwirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf>

b. CLI's RPT Policy includes appropriate review and approval of material RPTs, which guarantee fairness and transparency of the transactions

Reference: page 3 [Clause 6], page 5 (items e-f) CLI's RPT Policy (Review and Approval of RPTs)

Link:

<https://ir.cebulandmasters.com/media/yuipbg3x/cli-rpt-policy-filed-with-sec-2.pdf>

c. CLI's RPT Policy encompasses all entities within the group, taking into account their size, structure, risk profile and complexity of operations

Reference: page 1 [Clause 3 (d) (iii)] of CLI's RPT Policy

Link:

<https://ir.cebulandmasters.com/media>

[/yuipbg3x/cli-rpt-policy-filed-with-sec-2.pdf](#)

d. Approved RPTs

Pursuant to CLI's RPT Policy, related party transactions involving an amount of at least Php50,000,000.00 or its equivalent are submitted to the RPT Committee for review and pre-approval. If approved, these are then endorsed to the CLI Board for subsequent approval and/or ratification.

All RPTs breaching the Php50Mn threshold have been approved by the RPT Committee and CLI Board, and as supported by its respective minutes of meetings and committee/board resolutions.

For FY2022, these included the approval of shareholder advances to related party joint venture entities and procurement of contracted services from other related parties.

There were no RPTs that breached the 10% Material RPT threshold of the SEC ("Material RPTs") for FY2022.

Reference: page 115 of CLI's 2022 Integrated Report

		<p>Link: Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:</p> <p>https://ir.cebulandmasters.com/investor-relations/stockholders-meeting/</p>	
Supplement to Recommendations 2.7			
<p>1. Board clearly defines the threshold for disclosure and approval of RPTs and categorizes such transactions according to those that are considered <i>de minimis</i> or transactions that need not be reported or announced, those that need to be disclosed, and those that need prior shareholder approval. The aggregate amount of RPTs within any twelve (12) month period should be considered for purposes of applying the thresholds for disclosure and approval.</p>	<p>Compliant</p>	<p>Provide information on a materiality threshold for RPT disclosure and approval, if any.</p> <p>Provide information on RPT categories</p> <p>a. RPT thresholds</p> <p><u>Information:</u></p> <p>Pursuant to its RPT Policy, CLI sets an RPT threshold of Php50,000,000.00 ("Covered Transaction"). RPTs involving an amount of at least Php50Mn or its equivalent shall be submitted to the RPT Committee for review and pre-approval. If approved, these are then endorsed to the CLI Board for subsequent approval and/or ratification.</p> <p>Further thereto, CLI also observes the 10% Material RPT threshold as prescribed by the SEC ("Material RPT threshold"). Material RPT pertains to</p>	

	<p>any RPT, either individually or in aggregate over a 12-month period with the same related party, amounting to 10% or higher of CLI's total assets based on its latest AFS.</p> <p>All individual Material RPTs and aggregate Material RPTs, shall require the approval of at least 2/3 vote of the CLI Board to be valid, with at least majority of the independent directors voting to approve the Material RPT. Ratification of 2/3 of the outstanding capital stock is required in case a majority of the independent directors' vote is not secured.</p> <p>References: page 1 [Clause 3 (b)] vis-à-vis page 3 (Clause 6); page 5 (items d-f) of CLI's RPT Policy</p> <p>Link: https://ir.cebulandmasters.com/media/yuipbg3x/cli-rpt-policy-filed-with-sec-2.pdf</p> <p>b. RPT Categories; Approval requirements</p> <p>Information: The following are the RPT categories pursuant to CLI's RPT Policy:</p>	
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		<ul style="list-style-type: none"> • Covered Transactions (i.e., breaches any of the “pre-determined thresholds” and involves a “related party or entity”; <i>may or may not be a Material RPT</i>). <p>Among the pre-determined thresholds are RPTs involving an amount of at least Php50Mn or its equivalent.</p> <p>A “Covered Transaction” is subject to review and approval of the RPT Committee and CLI Board.</p> <ul style="list-style-type: none"> • Material RPTs (i.e., at least 10% of total assets; individual or aggregate within a 12-month period) <p>A “Material RPT” is also subject to review and approval of the RPT Committee and CLI Board.</p> <p>All Material RPTs, whether individual or aggregate, require approval of at least 2/3 vote of the Board to be valid, with at least a majority of the independent directors voting to approve the material RPT. Ratification of 2/3 of the outstanding capital stock is required in case a majority of</p>	
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the independent directors' vote is not secured.

Before the execution of a Material RPT, the Board may appoint an external independent party to evaluate the fairness of the terms thereof and evaluate if the transaction is done on normal market terms.

Within three (3) calendar days from the execution of any Material RPT, CLI, through the Corporate Secretary, shall submit to the SEC an Advisement Report.

- **Other RPTs not deemed as "Covered Transaction" or "Material RPT"**- required to be disclosed and reported to the RPT Committee through quarterly RPT reports prepared and presented by the CFO and Compliance Officer (for information purposes only). RPTs belonging to this RPT category do not require approval of the RPT Committee and/or the CLI Board.
- **Any other transaction not deemed as RPT**- not included

		<p>in the quarterly RPT reports (whether for information and/or approval).</p> <p>References: page 1 [Clause 3 (b)] vis-à-vis page 3 (Clause 6); page 5 (items d-i) of CLI's RPT Policy</p> <p>Link: https://ir.cebulandmasters.com/media/yuipbg3x/cli-rpt-policy-filed-with-sec-2.pdf</p>	
<p>2. Board establishes a voting system whereby a majority of non-related party shareholders approve specific types of related party transactions during shareholders' meetings.</p>	<p>Non-compliant</p>	<p>Provide information on voting system, if any.</p>	<p>The voting system for approval of related party transactions does not include a provision on approval by majority of non-related party shareholders.</p> <p>Notwithstanding the foregoing, CLI's existing RPT policy and practices provide necessary and adequate protection to non-related party shareholders. CLI's RPT policy sets out guidelines, categories, threshold, and pre-approval requirements to govern the review, approval, or ratification of related party transactions.</p> <p>CLI's existing RPT policy sets a lower, and more stringent, threshold requirement (i.e., Php50Mn) for mandatory review and approval by its RPT Committee (which is composed of independent directors and non-executive directors) and Board of Directors as compared to SEC's 10% materiality threshold. As such, more related</p>

			<p>party transactions undergo extensive review, evaluation, and approval pursuant to CLI's established RPT policy.</p> <p>Moreover, all material RPTs (individual and aggregate; breaching the 10% materiality threshold) are reviewed by CLI's RPT Committee and require the approval of at least two-thirds (2/3) vote of the Board of Directors to be valid, with at least majority of the independent directors voting to approve the same.</p> <p>CLI directors and key management personnel are mandated to abstain and/or inhibit themselves from participating in discussions on a particular agenda when they have conflict of interest.</p> <p>With the foregoing, the interests of non-related party shareholders with respect to RPTs are still safeguarded and protected.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> • CLI's RPT Policy <ul style="list-style-type: none"> ○ page 5 (items e-f) Requirements and procedures for approval of material RPTs ○ page 3 (item b of Section 4 "Conflicts of Interest") Mandatory requirement to abstain and/or inhibit in case of conflict of interest
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			https://ir.cebulandmasters.com/media/yuipbg3x/cli-rpt-policy-filed-with-sec-2.pdf
Recommendation 2.8			
1. Board is primarily responsible for approving the selection of Management led by the Chief Executive Officer (CEO) and the heads of the other control functions (Chief Risk Officer, Chief Compliance Officer and Chief Audit Executive).	Compliant	<p>Provide information on or reference to a document containing the Board's policy and responsibility for approving the selection of management.</p> <p>Identify the Management team appointed</p> <p>a) The CLI Board is primarily responsible in approving the selection of certain key management personnel, including the heads of control functions. This is conducted by the Board during its Organizational Meeting following the Annual Stockholders Meeting (ASM).</p> <p>For the 2022-2023 term, the Organizational Meeting of CLI's Board of Directors was held on June 07, 2022.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> page 4 (Section B, item 1, par. 2) and page 8 (Section D, par. 2, items 2-4) of CLI's CG Manual (<i>Duties and Functions of the Board; Minimum Internal Control Mechanisms</i>) 	

<https://ir.cebucklandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf>

- Results of the Organizational Meeting of the Board of Directors held on June 07, 2022.

https://edge.pse.com.ph/openDiscViewer.do?edge_no=b302bb88a7120bb03470cea4b051ca8f

b) Information about CLI's Management Team, Executive Officers, and Key Personnel for the 2022-2023 term

References and links:

- pages 78 to 81 of CLI's FY2022 SEC Form 17-A (Annual Report)- **CLI Executive Officers**
- page 81 of CLI's FY2022 SEC Form 17-A (Annual Report) **(Compliance Officer)**

<https://ir.cebucklandmasters.com/media/iywjrmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf>

		<ul style="list-style-type: none"> • page 81 of CLI's FY2022 SEC Form 17-A (Annual Report) (information and background of CLI's Chief Risk Officer) • page 87 of CLI's FY2022 SEC Form 17-A (Annual Report) (information and background of CLI's Chief Audit Executive) <p>https://ir.cebulandmasters.com/media/jywjrmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p>	
<p>2. Board is primarily responsible for assessing the performance of Management led by the Chief Executive Officer (CEO) and the heads of the other control functions (Chief Risk Officer, Chief Compliance Officer and Chief Audit Executive).</p>	<p>Compliant</p>	<p>Provide information on or reference to a document containing the Board's policy and responsibility for assessing the performance of management.</p> <p>Provide information on the assessment process and indicate frequency of assessment of performance.</p> <p><u>Information:</u></p> <p>The Board conducts an annual performance evaluation and assessment which includes a review and rating of the performance of the Board, its committees, and the management team lead by the CEO.</p>	

	<p>In coordination with CLI's I.T. Department, the Compliance Officer rolled-out the digitalized performance evaluation and assessment forms, for accomplishment by the required respondents.</p> <p>CLI's evaluation and assessment utilized a 5-point scale rating system, with zero (0) being the lowest (representing "Strongly Disagree" as a response to the statement), and the highest is 5 (representing "Strongly Agree").</p> <p>The duly accomplished assessment forms were then reviewed, verified, and tabulated by the Office of the Compliance Officer. A summary of the results of the assessments, including the various performance ratings and comments of directors and committee members, were presented and discussed during the respective Corporate Governance Committee and Board meetings.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> • pages 113 to 114 of CLI's 2022 Integrated Report (<i>disclosure on CLI's Annual Performance Evaluation conducted in 2022, including details of the criteria and factors used for the</i> 	
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performance assessment and evaluation)

Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:

<https://ir.cebulandmasters.com/investor-relations/stockholders-meeting/>

- page 4 (Chapter IV, Section B, item no. 1, par. 2) of CLI's CG Manual

<https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf>

- page 14 (Section K) of CLI's Board Charter

https://ir.cebulandmasters.com/media/tb3pznv1/cli-board-charter_approved.pdf

- page 85 of CLI's FY2022 SEC Form 17-A (Annual Report)
(disclosure on CLI's Annual Performance Evaluation)

<https://ir.cebulandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr->

		and-fy-2022-consolidated-parent-afs.pdf	
Recommendation 2.9			
1. Board establishes an effective performance management framework that ensures that Management's performance is at par with the standards set by the Board and Senior Management.	Compliant	Provide information on or link/reference to a document containing the Board's performance management framework for management and personnel.	
2. Board establishes an effective performance management framework that ensures that personnel's performance is at par with the standards set by the Board and Senior Management.	Compliant	<p>References and links:</p> <ul style="list-style-type: none"> page 6 (Chapter 4, Section B, item no. 20) of CLI's CG Manual <p>https://ir.cebulandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p> <ul style="list-style-type: none"> page 10, Section D, item no. 21 of CLI's Board Charter <p>https://ir.cebulandmasters.com/media/tb3pznv1/cli-board-charter_approved.pdf</p>	
Recommendation 2.10			
1. Board oversees that an appropriate internal control system is in place.	Compliant	Provide information on or link/reference to a document showing the Board's responsibility for overseeing that an appropriate internal control system is in place and	
2. The internal control system includes a mechanism for monitoring and managing	Compliant		

<p>potential conflict of interest of the Management, members and shareholders.</p>		<p>what is included in the internal control system</p> <p><u>Information:</u></p> <p>The CLI Board is responsible in overseeing that an appropriate internal control system is in place, including the set-up of a mechanism for monitoring and managing potential conflict of interest of Management, members, and shareholders.</p> <p>CLI has a fully functioning Audit Committee that assists and supports the Board in fulfilling its oversight responsibilities over CLI's internal control system. As expressly stated in its Charter, and among its many functions, CLI's Board Audit Committee "recommends the approval of the Internal Audit (IA Charter), which formally defines the role of Internal Audit and the audit plan as well as oversees the implementation of the IA Charter". The Audit Committee also "oversees the Internal Audit department and recommends the appointment and/or grounds for approval of the appointment of an Internal Audit Head or Chief Audit Officer".</p> <p>The Board Audit Committee during its regular committee meetings</p>	
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	<p>undertake review and evaluation of CLI's internal controls and processes, including the monitoring and management of potential conflicts of interest, if any. As part of its regular agenda items during Board Audit Committee meetings, CLI's Internal Audit department presents updates on its internal audit engagements and ongoing findings, for the review and evaluation of the Board Audit Committee.</p> <p>As enunciated in CLI's RPT Policy, CLI directors and key management personnel are mandated to abstain and/or inhibit themselves from participating in discussions on a particular agenda when they have conflict of interest.</p> <p>The Board RPT Committee during its regular committee meetings take up and engage in the review and evaluation of related party transactions, including determination and resolution of potential conflicts of interest, if any. The quarterly RPT reports are presented by CLI's CFO and Compliance Officer, for information (if not breaching the RPT thresholds) and/or pre-approval (if breaching any of the RPT thresholds) of the Board RPT Committee. Matters approved are then endorsed for</p>	
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subsequent approval and/or ratification of the CLI Board.

References and links:

- CLI's CG Manual- page 5 (item no. 10)

<https://ir.cebulelandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf>

- CLI's Board Charter- page 9 (item no. 14)

https://ir.cebulelandmasters.com/media/tb3pznv1/cli-board-charter_approved.pdf

- RPT Policy- pages 2-3 (Clause 4, items a-c)

<https://ir.cebulelandmasters.com/media/yuipbg3x/cli-rpt-policy-filed-with-sec-2.pdf>

- Audit Committee Charter- page 2 (Internal Audit)

https://ir.cebulelandmasters.com/media/1vwlgpof/audit-committee-charter_approved.pdf

3. Board approves the Internal Audit Charter.	Compliant	<p>Provide reference or link to the company's Internal Audit Charter</p> <p><u>Information:</u></p> <p>The CLI Board approves the Internal Audit Charter.</p> <p><u>Reference and link to CLI's Internal Audit Charter:</u></p> <ul style="list-style-type: none"> pages 5 to 9 of the Audit & Risk Oversight Committee Charter (as an attachment/annex) <p>https://ir.cebulandmasters.com/media/pfvped4w/audit-risk-oversight-committee-internal-audit-signed-1.pdf</p>	
Recommendation 2.11			
1. Board oversees that the company has in place a sound enterprise risk management (ERM) framework to effectively identify, monitor, assess and manage key business risks.	Compliant	<p>Provide information on or link/reference to a document showing the Board's oversight responsibility on the establishment of a sound enterprise risk management framework and how the board was guided by the framework.</p>	
2. The risk management framework guides the board in identifying units/business lines and enterprise-level risk exposures, as well as the effectiveness of risk management strategies.	Compliant	<p>Provide proof of effectiveness of risk management strategies, if any.</p>	

	<p><u>Information:</u></p> <p>The CLI Board, through its Risk Oversight Committee, is given the oversight responsibility to ensure that a sound enterprise risk management (ERM) framework is in place to effectively identify, monitor, assess and manage key business risks.</p> <p>Spearheaded by CLI's Chief Risk Officer and Board Risk Oversight Committee, CLI has an established and functioning Enterprise Risk Management (ERM) Framework.</p> <p>CLI's ERM Framework is based on ISO 31000:2018, which aims to provide a foundation for effective planning, implementation, monitoring, review, and continued improvement of the organization's risk management. It establishes a methodology for the identification, assessment, and management of risk, responsibilities for risk management, accountabilities for good governance, and mechanisms to report risk-related information.</p> <p>CLI's risk identification process includes workshops, brainstorming sessions, benchmarking, questionnaires, interviews, and meetings with various stakeholders. The risk classification and risk mapping</p>	
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	<p>provided guidance in determining CLI's top risks. Risk analysis and risk evaluation of these top risks led to the identification of CLI's top 10 risks which are priorities for treatment, monitoring and regular assessment for effectiveness of treatment plans. Risk monitoring, review and control are essential and ongoing components of the risk process and are continuously undertaken to detect any changes in the internal or external context including the identification of emerging risks. ERM is closely coordinated with Internal Audit for the assessment of risk treatment effectiveness, deviations of the planned mitigations and new treatments applied to further enhance the intended outcome of the risk treatment. Active risks continue to be standing items on business units, departmental, corporate, committee and board meeting agendas. To ensure that adequate risk management competency levels are achieved and maintained, CLI continuously pursues regular training of tenured and new employees to achieve its long term goal of a risk-aware culture. The ERM Framework applies to all CLI personnel and areas of its business including its extended network such as contractors, suppliers, third-party</p>	
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service providers, sellers and brokers, and JV partners.

References and links:

- page 6 (Chapter IV, Section B, item no. 21) of CLI's CG Manual

<https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf>

- page 10 (item no. 22) of CLI's Board Charter

https://ir.cebulandmasters.com/media/tb3pzv1/cli-board-charter_approved.pdf

- pages 2 to 3 of the Risk Oversight Committee Charter

https://ir.cebulandmasters.com/media/otofq3tq/risk-oversight-committee-charter_approved.pdf

- page 76 of CLI's Integrated Report- **disclosures on CLI's ERM Framework**

		https://ir.cebulandmasters.com/media/ejnjesq/2021-cli-integrated-report.pdf <ul style="list-style-type: none"> pages 136 to 137 of CLI's 2022 Integrated Report (updates on CLI's ERM and Risk Management Process) <p>Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:</p> https://ir.cebulandmasters.com/investor-relations/stockholders-meeting/	
Recommendation 2.12			
1. Board has a Board Charter that formalizes and clearly states its roles, responsibilities and accountabilities in carrying out its fiduciary role.	Compliant	Provide link to the company's website where the Board Charter is disclosed.	
2. Board Charter serves as a guide to the directors in the performance of their functions.	Compliant	<p><u>Information:</u></p> <p>The Board has a Board Charter that formalizes and clearly states its roles, responsibilities, and accountabilities in carrying out its fiduciary role and serves as a guide to the directors in the performance of their functions. The Board Charter is publicly available and posted on CLI's website.</p>	
3. Board Charter is publicly available and posted on the company's website.	Compliant		

		<p>Link to CLI website: https://ir.cebuplandmasters.com/media/tb3pznv1/cli-board-charter_approved.pdf</p>	
Additional Recommendation to Principle 2			
1. Board has a clear insider trading policy.	Compliant	<p>Provide information on or link/reference to a document showing company's insider trading policy.</p> <p><u>Information:</u></p> <p>The CLI Board has a trading block-out policy in place which is being enforced.</p> <p>CLI's trading block-out policy prohibits all CLI Directors and key officers in trading or dealing in CLI shares during the period within which a material non-public information is obtained and up to two (2) full trading days after the material non-public information is disclosed.</p> <p>The Head of Investor Relations releases and issues "no trading" correspondences to all CLI Directors and Key Officers.</p>	
Optional: Principle 2			
1. Company has a policy on granting loans to directors, either forbidding the practice or ensuring that the transaction is	Compliant	Provide information on or link/reference to a document showing company's policy on granting loans to directors, if any.	

<p>conducted at arm's length basis and at market rates.</p>	<p><u>Information:</u></p> <p>Loan transactions to CLI directors, if any, are covered under CLI's RPT Policy. Under the RPT Policy, credit transactions such as loan availments are deemed as "covered transactions", whereas "key management personnel", which includes any director of CLI (whether executive or otherwise), are deemed as related parties for purposes of determining and ensuring that these related party transactions (RPTs) are conducted at an arm's length basis and at market rates. RPTs involving directors or corporate officers, regardless of amount, shall be submitted to the RPT Committee for review and recommended for board approval.</p> <p>CLI's RPT policy also provides that "before the execution of a material RPT, the Board may appoint an external independent party to evaluate the fairness of the terms thereof and evaluate if the transaction is done on normal market terms".</p> <p><u>References and link:</u></p> <ul style="list-style-type: none"> • pages 1-2 [Clause 3 (d) (i) and Clause 3 (g)] of CLI's RPT Policy- Key Management 	
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		<p>Personnel, which includes directors, as among the related parties</p> <ul style="list-style-type: none"> • page 3 [Clause 6 (a) (i)] of CLI's RPT Policy- Loan availments as among the covered transactions • page 5 (item g) of CLI's RPT Policy- appointment of external independent party to evaluate fairness of the transaction <p>https://ir.cebucklandmasters.com/media/yuipbg3x/cli-rpt-policy-filed-with-sec-2.pdf</p>	
<p>2. Company discloses the types of decision requiring board of directors' approval.</p>	<p>Compliant</p>	<p>Indicate the types of decision requiring board of directors' approval and where there are disclosed.</p> <p><u>Information:</u></p> <p>Pursuant to CLI's RPT Policy, related party transactions involving an amount of at least Php 50,000,000.00 or its equivalent ("covered transaction") require Board approval or ratification, subject to prior review and pre-approval of the RPT Committee.</p>	

	<p>All material RPTs (i.e., breaching the 10% materiality threshold) requires the approval of at least two-thirds (2/3) vote of the Board to be valid, with at least a majority of the independent directors voting to approve the material RPT. The approval of the board and concomitant execution of these material RPTs (including loan transactions with directors which breach the materiality threshold) are disclosed to the SEC through the submission of an Advisement Report within 3 calendar days from its execution. There were no RPTs that breached the 10% Material RPT threshold of the SEC ("Material RPTs") for FY2022.</p> <p>For transactions that are not considered as related party transactions (otherwise, "non-RPTs"), the Board adopts a Php250Mn threshold. All non-RPTs involving a single transaction amount exceeding Php250Mn shall be subject to prior approval of the CLI Board, with concurrence of at least two independent directors. Pursuant to its Executive Committee Charter, the CLI Executive Committee Charter is granted delegated authority to approve non-RPTs that do not breach the Php250Mn threshold. Decisions and approvals of the Board are published and uploaded to PSE EDGE.</p>	
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		<p>References and links:</p> <ul style="list-style-type: none"> • RPT Policy <p>https://ir.cebulandmasters.com/media/yuipbg3x/cli-rpt-policy-filed-with-sec-2.pdf</p> <ul style="list-style-type: none"> • Acts of the Board of Directors (2021-2022 term)- as uploaded in CLI website <p>https://ir.cebulandmasters.com/media/ozapte2n/acts-of-the-board-2021-2022-term.pdf</p> <ul style="list-style-type: none"> • Acts of the Board of Directors (2022-2023 term)- as uploaded in CLI website; for ratification during the 01 June 2023 ASM <p>https://ir.cebulandmasters.com/media/zkwhi5r1/ratification-of-significant-board-actions-2022-2023.pdf</p> <ul style="list-style-type: none"> • FY2022 Board resolutions published and uploaded in PSE EDGE <p>Links:</p> <ul style="list-style-type: none"> • 29 March 2022 board meeting 	
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		<p>https://edge.pse.com.ph/openDiscViewer.do?edge_no=e9c571e002cfce023470cea4b051ca8f</p> <ul style="list-style-type: none"> 07 June 2022 board meeting (organizational board meeting) <p>https://edge.pse.com.ph/openDiscViewer.do?edge_no=b302bb88a7120bb03470cea4b051ca8f</p> <ul style="list-style-type: none"> 20 June 2022 board meeting <p>https://edge.pse.com.ph/openDiscViewer.do?edge_no=3d44aba502935ce53470cea4b051ca8f</p> <ul style="list-style-type: none"> 06 December 2022 board meeting <p>https://edge.pse.com.ph/openDiscViewer.do?edge_no=a66853f172e9d5f33470cea4b051ca8f</p>	
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Principle 3: Board committees should be set up to the extent possible to support the effective performance of the Board's functions, particularly with respect to audit, risk management, related party transactions, and other key corporate governance concerns, such as nomination and remuneration. The composition, functions and responsibilities of all committees established should be contained in a publicly available Committee Charter.

Recommendation 3.1

1. Board establishes board committees that focus on specific board functions to aid in the optimal performance of its roles and responsibilities.	Compliant	Provide information or link/reference to a document containing information on all the board	
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		<p>committees established by the company.</p> <p><u>Information:</u></p> <p>The CLI Board has fully engaged and functioning board committees which support the effective performance of its functions.</p> <p>As of fiscal year ending 31 December 2022, CLI's principal Board Committees include the Audit Committee, Corporate Governance Committee, Related Party Transaction Committee, Risk Oversight Committee, Nomination Committee, and the recently constituted Compensation and Benefits Committee.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> • CLI CG Manual- page 16 (Chapter V- Board Committees) <p>https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> • CLI's FY2022 SEC Form 17-A (Annual Report)- pages 87 to 91 (<i>discussions on CLI's principal Board Committees</i>) 	
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		https://ir.cebulandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf	
Recommendation 3.2			
1. Board establishes an Audit Committee to enhance its oversight capability over the company's financial reporting, internal control system, internal and external audit processes, and compliance with applicable laws and regulations.	Compliant	<p>Provide information or link/reference to a document containing information on the Audit Committee, including its functions.</p> <p>Indicate if it is the Audit Committee's responsibility to recommend the appointment and removal of the company's external auditor.</p> <p><u>Information:</u></p> <p>The CLI Board has a fully engaged Audit Committee that assists in the performance and fulfillment of its oversight responsibility over CLI's financial reporting process, system of internal control, internal and external audit processes, and monitoring of compliance with applicable laws, rules and regulations.</p> <p>The Audit Committee has oversight over the internal audit team's work and is primarily responsible for recommending the appointment and removal of CLI's external auditor.</p>	

References and links:

- CLI's CG Manual
 - page 17 (Chapter V, Section A, item no. 1)-
oversight function
 - page 18 (Chapter V, Section A, item no. 13)-
recommendatory function in the appointment and removal of the external auditor
 - pages 17-19 **for the complete listing of the Audit Committee's functions**

<https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf>

- Audit Committee Charter-
pages 1 to 3 (**functions and responsibilities of the Audit Committee**)

https://ir.cebulandmasters.com/media/1vwlgpof/audit-committee-charter_approved.pdf

- pages 87 to 89 of CLI's FY2022 SEC Form 17-A (Annual

		Report)- functions of the Audit Committee https://ir.cebulandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf	
2. Audit Committee is composed of at least three appropriately qualified non-executive directors, the majority of whom, including the Chairman is independent.	Compliant	Provide information or link/reference to a document containing information on the members of the Audit Committee, including their qualifications and type of directorship. <u>Information:</u> For the 2022-2023 term, CLI's Audit Committee is composed of four (4) qualified non-executive directors, three (3) of whom, including the Chairperson, are independent directors, to wit: <ul style="list-style-type: none"> • Ma. Aurora D. Geotina-Garcia (Chairperson)- independent director • Rufino Luis T. Manotok (Member)- independent director • Atty. Ma. Jasmine S. Oporto (Member)- independent director 	

- Stephen A. Tan (Member)-non-executive director

References and links:

- page 134 of CLI's 2022 Integrated Report
(membership listing of the Audit Committee)

Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:

<https://ir.cebulandmasters.com/investor-relations/stockholders-meeting/>

- SEC Form 17-A (Annual Report) for FY2022
 - pages 73 to 74 **(for the list of the CLI Board of Directors, including information as to who are the independent directors)**
 - pages 76 to 78 **(for the qualifications of the members of the Audit Committee)**

<https://ir.cebulandmasters.com/media/jywjrmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf>

<p>3. All the members of the committee have relevant background, knowledge, skills, and/or experience in the areas of accounting, auditing and finance.</p>	<p>Compliant</p>	<p>Provide information or link/reference to a document containing information on the background, knowledge, skills, and/or experience of the members of the Audit Committee.</p> <p><u>Information:</u></p> <p>All the members of the Audit Committee have relevant background, knowledge, skills and/or experience in the areas of accounting, auditing, and finance.</p> <p><u>Reference and link:</u></p> <ul style="list-style-type: none"> • SEC Form 17-A (Annual Report) for FY2022- pages 76 to 78 (<i>for the qualifications of the members of the Audit Committee</i>) <p>https://ir.cebuplandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p>	
<p>4. The Chairman of the Audit Committee is not the Chairman of the Board or of any other committee.</p>	<p>Compliant</p>	<p>Provide information or link/reference to a document containing information on the Chairman of the Audit Committee</p>	

		<p><u>Information:</u></p> <p>Ma. Aurora D. Geotina-Garcia, the Chairperson of the CLI Audit Committee, is not the Chairperson of the Board or of any other committee.</p> <p>Madame Boots Geotina-Garcia, an experienced and highly accomplished professional and business executive, has served as consultant and advisor to businesses and the government for over 30 years in the area of corporate finance. She previously headed SGV & Co.'s Global Corporate Finance Division from 1992 until her retirement from partnership in 2001, and thereafter served as Senior Adviser until 2006. She received her Bachelor of Science in Business Administration and Accountancy degree from the University of the Philippines in 1973, and completed her Master of Business Administration from the same university in 1978.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> • page 134 of CLI's 2022 Integrated Report (<i>List of the CLI Board Committees and their respective Chairpersons</i>) <p><i>Copy of CLI's 2022 Integrated Report can be accessed under the</i></p>	
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		<p>"Stockholders Meeting" section ("ASM 2023") of the CLI website:</p> <p>https://ir.cebulandmasters.com/investor-relations/stockholders-meeting/</p> <ul style="list-style-type: none"> SEC Form 17-A (Annual Report) for FY2022- page 76 to 77 (information and qualifications of Madame Geotina-Garcia, the Audit Committee Chairperson) <p>https://ir.cebulandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p>	
Supplement to Recommendation 3.2			
<p>1. Audit Committee approves all non-audit services conducted by the external auditor.</p>	<p>Compliant</p>	<p>Provide proof that the Audit Committee approved all non-audit services conducted by the external auditor.</p> <p><u>Information:</u></p> <p>CLI's Audit Committee evaluates and determines the non-audit work, if any, of the external auditor. It approves all non-audit services conducted by the external auditor and disallows the same if it will conflict with its duties as an external auditor or otherwise pose a threat to its independence.</p>	

		<p>For FY2022, the external auditor (P&A) did not conduct or render non-audit services to CLI.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> • CLI's CG Manual- page 17 (Chapter V, Section A, item no. 8) <p>https://ir.cebulelandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> • Audit Committee Charter- page 3 (under "External Audit", items no. 2 and 3) <p>https://ir.cebulelandmasters.com/media/1vwlgpof/audit-committee-charter_approved.pdf</p> <ul style="list-style-type: none"> • page 88 of CLI's FY2022 SEC Form 17-A (Annual Report) disclosure that P&A did not conduct any non-audit services in FY2022 <p>https://ir.cebulelandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p>	
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<p>2. Audit Committee conducts regular meetings and dialogues with the external audit team without anyone from management present.</p>	<p>Compliant</p>	<p>Provide proof that the Audit Committee conducted regular meetings and dialogues with the external audit team without anyone from management present.</p> <p><u>Information:</u></p> <p>The non-executive directors, through the Audit Committee and chaired by the lead independent director, conduct periodic meetings and discussions with the external auditor (P&A) without the presence of management. The purpose of these meetings and discussions is to ensure that proper checks and balances are in place within CLI, and ensure the integrity of its internal controls and processes.</p> <p>Reference material: Minutes of Meetings of the Audit Committee</p>	
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Optional: Recommendation 3.2

<p>1. Audit Committee meet at least four times during the year.</p>	<p>Compliant</p>	<p>Indicate the number of Audit Committee meetings during the year and provide proof</p> <p><u>Information:</u></p> <p>CLI's Audit Committee held four (4) audit committee meetings in 2022.</p> <p><u>Reference and link:</u></p>	
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		<ul style="list-style-type: none"> pages 133 to 134 of CLI's 2022 Integrated Report (summary of CY2022 board and committee meetings) <p>Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:</p> <p>https://ir.cebucklandmasters.com/investor-relations/stockholders-meeting/</p>	
<p>2. Audit Committee approves the appointment and removal of the internal auditor.</p>	<p>Compliant</p>	<p>Provide proof that the Audit Committee approved the appointment and removal of the internal auditor.</p> <p><u>Information:</u></p> <p>The Audit Committee oversees CLI's Internal Audit Department and recommends the approval for the appointment and/or grounds for approval of the appointment of an Internal Audit Head or Chief Audit Officer.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> Audit Committee Charter-page 2 (under "Internal Audit", item no. 3) 	

		<p>https://ir.cebulandmasters.com/media/1vwlgpof/audit-committee-charter-approved.pdf</p> <ul style="list-style-type: none"> page 87 of CLI's FY2022 SEC Form 17-A (Annual Report) disclosure on the pre-approval requirement of CLI's Audit Committee <p>https://ir.cebulandmasters.com/media/jywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p>	
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Recommendation 3.3

<p>1. Board establishes a Corporate Governance Committee tasked to assist the Board in the performance of its corporate governance responsibilities, including the functions that were formerly assigned to a Nomination and Remuneration Committee.</p>	<p>Compliant</p>	<p>Provide information or reference to a document containing information on the Corporate Governance Committee, including its functions.</p> <p>Indicate if the Committee undertook the process of identifying the quality of directors aligned with the company's strategic direction, if applicable.</p> <p><u>Information:</u></p> <p>The CLI Board has a fully engaged Corporate Governance Committee (otherwise, the "CG Committee") assisting the Board in the performance of its corporate</p>	
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		<p>governance oversight responsibilities and in ensuring compliance with and proper observance of corporate governance principles and practices.</p> <p>Sustainability at the board level rests on the Corporate Governance Committee which provides oversight on the Company's sustainability programs. It is supported in its functions by CLI's Sustainability Head who is responsible in collaborating with all departments in the development and implementation of CLI's Sustainability Framework, performance metrics and programs.</p> <p>The CLI Board has established the Nomination Committee as a separate and distinct committee from the Corporate Governance Committee. Previously, the CG Committee was responsible for the nomination and vetting of prospective nominee directors for the CLI Board. This function has now been devolved to the Nomination Committee.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> • CLI's CG Manual- pages 20 to 21 (<i>Functions of the CG Committee</i>) 	
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		<p>https://ir.cebucklandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> • CLI's FY2022 SEC Form 17-A (Annual Report)- pages 89 to 90 (CLI Corporate Governance Committee) <p>https://ir.cebucklandmasters.com/media/iywjrmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p> <ul style="list-style-type: none"> • pages 19 to 21 of CLI's 2022 Sustainability Report (CLI Sustainability Governance) <p>https://ir.cebucklandmasters.com/media/1mba3ny1/cli-2022-sustainability-report_sec-filed.pdf</p>	
<p>2. Corporate Governance Committee is composed of at least three members, all of whom should be independent directors.</p>	<p>Compliant</p>	<p>Provide information or link/reference to a document containing information on the members of the Corporate Governance Committee, including their qualifications and type of directorship.</p> <p><u>Information:</u></p> <p>For the 2022-2023 term, the CG Committee is composed of four (4)</p>	

		<p>non-executive directors, three of whom are independent directors.</p> <p>The Chairperson, Atty. Ma. Jasmine S. Oporto, is also an independent director.</p> <ul style="list-style-type: none"> • Atty. Ma. Jasmine S. Oporto (Chairperson)- independent director • Rufino Luis T. Manotok (Member)- independent director • Ma. Aurora D. Geotina-Garcia (Member)- independent director • Stephen A. Tan (Member)- non-executive director <p><u>References and links:</u></p> <ul style="list-style-type: none"> • page 134 of CLI's 2022 Integrated Report (membership listing of the Corporate Governance Committee) <p><i>Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:</i></p> <p>https://ir.cebulandmasters.com/investor-relations/stockholders-meeting/</p> <ul style="list-style-type: none"> • SEC Form 17-A (Annual Report) for FY2022 <ul style="list-style-type: none"> ○ pages 73 to 74 (for the list of the CLI Board of 	
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		<p>Directors, including information as to who are the independent directors)</p> <ul style="list-style-type: none"> o pages 76 to 78 (for the qualifications of the CG Committee Chairperson and committee members) <p>https://ir.cebulandmasters.com/media/jywjrmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p>	
<p>3. Chairman of the Corporate Governance Committee is an independent director.</p>	<p>Compliant</p>	<p>Provide information or link/reference to a document containing information on the Chairman of the Corporate Governance Committee.</p> <p>Information: Atty. Ma. Jasmine S. Oporto, the Chairperson of the CLI Corporate Governance Committee, is an independent director.</p> <p>Atty. Oporto is an experienced and highly accomplished corporate governance professional with years of experience in launching and improving the corporate governance practices of Philippine publicly-listed companies. An experienced Chief Legal Officer, Chief Compliance Officer, and Corporate Secretary, Atty. Oporto has intensive experience</p>	

		<p>in working with wide network of external and in-house legal counsels for labor, commercial litigation, securities law, power industry regulation, land, infrastructure capital, and general corporate law. She obtained her Bachelor of Laws (LLB) from the University of the Philippines and Bachelor of Landscape Architecture from the same university. She has also attended Comparative International and American Law Program of the Center for American and International Law.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> • pages 133 to 134 of CLI's 2022 Integrated Report (<i>Nature of Directorship of the Chairperson; Composition of Corporate Governance Committee</i>) <p><i>Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:</i></p> <p>https://ir.cebuplandmasters.com/investor-relations/stockholders-meeting/</p> <ul style="list-style-type: none"> • SEC Form 17-A (Annual Report) for FY2022- page 77 	
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		<p><i>(information and qualifications of Atty. Oporto, CLI's Corporate Governance Chairperson)</i></p> <p>https://ir.cebulandmasters.com/media/jywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p>	
Optional: Recommendation 3.3.			
<p>1. Corporate Governance Committee meet at least twice during the year.</p>	<p>Compliant</p>	<p>Indicate the number of Corporate Governance Committee meetings held during the year and provide proof thereof.</p> <p>Information: CLI's Corporate Governance Committee held four (4) corporate governance committee meetings in 2022.</p> <p>Reference and link:</p> <ul style="list-style-type: none"> page 134 of CLI's 2022 Integrated Report (summary of 2022 board and committee meetings) <p><i>Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:</i></p>	

		https://ir.cebulandmasters.com/investor-relations/stockholders-meeting/	
Recommendation 3.4			
<p>1. Board establishes a separate Board Risk Oversight Committee (BROC) that should be responsible for the oversight of a company's Enterprise Risk Management system to ensure its functionality and effectiveness.</p>	<p>Compliant</p>	<p>Provide information or link/reference to a document containing information on the Board Risk Oversight Committee (BROC), including its functions</p> <p><u>Information:</u></p> <p>The CLI Board has an existing and effective Risk Oversight Committee which ensures the proper implementation by the Board of its risk oversight functions over management's practices across the Company. The Risk Oversight Committee provides guidance to management in identifying, evaluating, and monitoring existing and emerging risks for proper treatment or mitigation.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> Risk Oversight Committee Charter- pages 1 to 2 (functions of the Risk Oversight Committee) <p>https://ir.cebulandmasters.com/media/otofq3tq/risk-oversight-committee-charter_approved.pdf</p>	

		<ul style="list-style-type: none"> page 90 of CLI's FY2022 SEC Form 17-A (Annual Report) Risk Oversight Committee <p>https://ir.cebulandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p>	
<p>2. BROC is composed of at least three members, the majority of whom should be independent directors, including the Chairman.</p>	<p>Compliant</p>	<p>Provide information or link/reference to a document containing information on the members of the BROC, including their qualifications and type of directorship</p> <p><u>Information:</u></p> <p>For the 2022-2023 term, CLI's Risk Oversight Committee is composed of four (4) qualified non-executive directors, three (3) of whom, including the Chairperson, are independent directors, to wit:</p> <ul style="list-style-type: none"> Atty. Ma. Jasmine S. Oporto (Chairperson)- independent director Rufino Luis T. Manotok (Member)- independent director Ma. Aurora D. Geotina-Garcia (Member)- independent director 	

- Stephen A. Tan (Member)-non-executive director

References and links:

- page 134 of CLI's 2022 Integrated Report
(membership listing of the Risk Oversight Committee)

Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:

<https://ir.cebulandmasters.com/investor-relations/stockholders-meeting/>

- SEC Form 17-A (Annual Report) for FY2022
 - pages 73 to 74 **(for the list of the CLI Board of Directors, including information as to who are the independent directors)**
 - pages 76 to 78 **(for the qualifications of the members of the Risk Oversight Committee)**

<https://ir.cebulandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf>

<p>3. The Chairman of the BROC is not the Chairman of the Board or of any other committee.</p>	<p>Non-compliant</p>	<p>Provide information or link/reference to a document containing information on the Chairman of the BROC</p>	<p>Atty. Ma. Jasmine S. Oporto, the Chairperson of the Risk Oversight Committee, is also the Chairperson of the Corporate Governance Committee.</p> <p>Nonetheless, the mandate and functions of the Risk Oversight Committee, particularly its oversight functions, have been duly dispensed and complied with.</p> <p>The Chairperson of the Risk Oversight Committee is a certified Compliance & Risk Management Professional with the GRC Institute of Australia (i.e., Governance, Risk and Compliance). The Chairperson is also an experienced and highly accomplished corporate governance professional with years of experience in launching and improving the corporate governance practices of Philippine publicly-listed companies.</p> <p>With the individual and combined background, experience, and skills pertinent to risk and risk management of the members of the Risk Oversight Committee, the Board and top management of CLI have been provided with the necessary advice, information, and guidance in making well-informed decisions taking into consideration the risks related to significant business activities, plans, and opportunities. This is validated and affirmed by the successful establishment and implementation of CLI's Enterprise Risk Management (ERM)</p>
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			<p>Framework in 2021, further cementing CLI's robust and ethical culture of excellence and corporate governance.</p> <p>As such, the over-all principle being recommended is still achieved by CLI.</p> <p>References and links:</p> <ul style="list-style-type: none"> page 77 of CLI's FY2022 SEC Form 17-A (Annual Report) qualifications of Atty. Oporto <p>https://ir.cebuplandmasters.com/media/jywjrmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p> <ul style="list-style-type: none"> page 151 of CLI's Integrated Report establishment and implementation of CLI's ERM Framework <p>https://ir.cebuplandmasters.com/media/ejnjeskq/2021-cli-integrated-report.pdf</p>
<p>4. At least one member of the BROCC has relevant thorough knowledge and experience on risk and risk management.</p>	<p>Compliant</p>	<p>Provide information or link/reference to a document containing information on the background, skills, and/or experience of the members of the BROCC.</p> <p>Information:</p> <p>The members of CLI's Risk Oversight Committee, who are all experienced</p>	

		<p>executives and who have held various key positions in other publicly listed companies, all have relevant and substantial knowledge and experience on risk and risk management.</p> <p>The Chairperson of the Risk Oversight Committee is a certified Compliance & Risk Management Professional under the GRC Institute of Australia.</p> <p>Reference and link:</p> <ul style="list-style-type: none"> SEC Form 17-A (Annual Report) for FY2022- pages 76 to 78 (for the qualifications of the members of the Risk Oversight Committee) <p>https://ir.cebucklandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p>	
Recommendation 3.5			
<p>1. Board establishes a Related Party Transactions (RPT) Committee, which is tasked with reviewing all material related party transactions of the company.</p>	<p>Compliant</p>	<p>Provide information or link/reference to a document containing information on the Related Party Transactions (RPT) Committee, including its functions.</p>	

		<p><u>Information:</u></p> <p>The CLI Board has a fully functioning Related Party Transaction (RPT) Committee which is tasked with reviewing all material related party transactions of CLI to ensure that these are conducted at arm's length basis and on terms not more favorable than those made to unrelated third parties under similar circumstances.</p> <p><u>Reference and link:</u></p> <ul style="list-style-type: none"> pages 90 to 91 of CLI's FY2022 Annual Report (<i>Functions of the RPT Committee</i>) <p>https://ir.cebulandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p>	
<p>2. RPT Committee is composed of at least three non-executive directors, two of whom should be independent, including the Chairman.</p>	<p>Compliant</p>	<p>Provide information or link/reference to a document containing information on the members of the RPT Committee, including their qualifications and type of directorship.</p>	

		<p><u>Information:</u></p> <p>For the 2022-2023 term, CLI's RPT Committee is composed of four (4) qualified non-executive directors, three (3) of whom, including the Chairperson, are independent directors, to wit:</p> <ul style="list-style-type: none">• Rufino Luis T. Manotok (Chairperson)- independent director• Ma. Aurora D. Geotina-Garcia (Member)- independent director• Atty. Ma. Jasmine S. Oporto (Member)- independent director• Stephen A. Tan (Member)- non-executive director <p><u>References and links:</u></p> <ul style="list-style-type: none">• page 134 of CLI's 2022 Integrated Report (<i>membership listing of the RPT Committee</i>) <p><i>Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:</i></p> <p>https://ir.cebuplandmasters.com/investor-relations/stockholders-meeting/</p>	
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		<ul style="list-style-type: none"> • SEC Form 17-A (Annual Report) for FY2022 <ul style="list-style-type: none"> ○ pages 73 to 74 (for the list of the CLI Board of Directors, including information as to who are the independent directors) ○ pages 76 to 78 (for the qualifications of the members of the RPT Committee) <p>https://ir.cebuplandmasters.com/media/jywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p>	
Recommendation 3.6			
1. All established committees have a Committee Charter stating in plain terms their respective purposes, memberships, structures, operations, reporting process, resources and other relevant information.	Compliant	Provide information on or link/reference to the company's committee charters, containing all the required information, particularly the functions of the Committee that is necessary for performance evaluation purposes.	
2. Committee Charters provide standards for evaluating the performance of the Committees.	Compliant	<p><u>Information:</u></p> <p>All established CLI Committees have their respective Committee Charters which state in plain terms their respective purposes, memberships, structures, operations, reporting</p>	

		<p>process, resources, and other relevant information.</p> <p>The CLI Committee Charters provide standards for evaluating the performance of the respective Committees.</p> <p>Reference: CLI Committee Charters (as uploaded in CLI's website)</p> <p>Links:</p> <ul style="list-style-type: none"> • Audit Committee Charter <p>https://ir.cebulandmasters.com/media/1vwlgpof/audit-committee-charter_approved.pdf</p> <ul style="list-style-type: none"> • Corporate Governance Committee Charter <p>https://ir.cebulandmasters.com/media/dfenkfxt/corporate-governance-committee-charter_approved.pdf</p> <ul style="list-style-type: none"> • Related Party Transactions Committee Charter <p>https://ir.cebulandmasters.com/media/gzcg441/related-party-transactions-committee-charter_approved-1.pdf</p>	
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		<ul style="list-style-type: none"> • Risk Oversight Committee Charter <p>https://ir.cebulandmasters.com/media/otofq3tq/risk-oversight-committee-charter_approved.pdf</p> <ul style="list-style-type: none"> • Nomination Committee Charter <p>https://ir.cebulandmasters.com/media/5i2dx1he/nomination-committee-charter_approved.pdf</p> <ul style="list-style-type: none"> • Compensation and Benefits Committee Charter <p>https://ir.cebulandmasters.com/media/lxvlnejv/cli-compensation-and-benefits-committee-charter.pdf</p>	
<p>3. Committee Charters were fully disclosed on the company's website.</p>	<p>Compliant</p>	<p>Provide link to company's website where the Committee Charters are disclosed.</p> <p>Information: All CLI Committee Charters are fully disclosed in CLI's website.</p> <p><u>Links to CLI website:</u></p> <ul style="list-style-type: none"> • Audit Committee Charter 	

	<p>https://ir.cebuleandmasters.com/media/1vwlgpof/audit-committee-charter_approved.pdf</p> <ul style="list-style-type: none"> • Corporate Governance Committee Charter <p>https://ir.cebuleandmasters.com/media/dfenkfxt/corporate-governance-committee-charter_approved.pdf</p> <ul style="list-style-type: none"> • Related Party Transactions Committee Charter <p>https://ir.cebuleandmasters.com/media/gzcg441/related-party-transactions-committee-charter_approved-1.pdf</p> <ul style="list-style-type: none"> • Risk Oversight Committee Charter <p>https://ir.cebuleandmasters.com/media/otofq3tq/risk-oversight-committee-charter_approved.pdf</p> <ul style="list-style-type: none"> • Nomination Committee Charter <p>https://ir.cebuleandmasters.com/media/5i2dx1he/nomination-committee-charter_approved.pdf</p> <ul style="list-style-type: none"> • Compensation and Benefits Committee Charter 	
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		https://ir.cebulandmasters.com/media/lxvlnejc/cli-compensation-and-benefits-committee-charter.pdf	
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Principle 4: To show full commitment to the company, the directors should devote the time and attention necessary to properly and effectively perform their duties and responsibilities, including sufficient time to be familiar with the corporation's business.

Recommendation 4.1

<p>1. The Directors attend and actively participate in all meetings of the Board, Committees and shareholders in person or through tele-/videoconferencing conducted in accordance with the rules and regulations of the Commission.</p>	<p>Compliant</p>	<p>Provide information or link/reference to a document containing information on the process and procedure for tele/videoconferencing board and/or committee meetings.</p> <p>Provide information or link/reference to a document containing information on the attendance and participation of directors to Board, Committee, and shareholders' meetings.</p> <p><u>Information:</u></p> <p>Among the specific duties and responsibilities of a CLI director is to devote sufficient time and attention to properly and effectively perform his or her duties and responsibilities.</p> <p>As such, CLI Directors attend and actively participate in all meetings of the Board, Committees, and shareholders in person or through tele-</p>	
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		<p>/videoconferencing conducted in accordance with SEC rules and regulations.</p> <p>If a director attends a meeting through teleconferencing or video conferencing, such meeting is properly recorded with appropriate tapes, discs, and/or other recording material which are properly stored for safekeeping, in addition to the secretary of such meeting maintaining written minutes thereof.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> • CLI CG Manual- page 7 (Chapter IV, Section C, no. 2)- <i>Specific Duties and Responsibilities of a Director</i> <p>https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> • CLI Board Charter- page 13 (Article G, par. 6)- <i>attendance via teleconference or videoconference</i> <p>https://ir.cebulandmasters.com/media/tb3pznv1/cli-board-charter_approved.pdf</p>	
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		<ul style="list-style-type: none"> pages 133 to 134 of CLI's 2022 Integrated Report (Summary of 2022 Board and Committee meetings and attendance) <p>Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:</p> <p>https://ir.cebuplandmasters.com/investor-relations/stockholders-meeting/</p> <ul style="list-style-type: none"> CLI's 2022 ASM slide deck-attendance and participation of CLI directors during the 2022 ASM <p>https://ir.cebuplandmasters.com/media/31siycig/asm-2022-slide-deck.pdf</p>	
2. The directors review meeting materials for all Board and Committee meetings.	Compliant	<p>Information: Materials for board and committee meetings are distributed to CLI's directors and committee members prior to the meeting date.</p> <p>As of FY2022, CLI uses the Diligent Board books which allows each director and committee member to access and review the meeting materials online through a secure portal.</p>	
3. The directors ask the necessary questions or seek clarifications and explanations	Compliant	Provide information or link/reference to a document containing	

<p>during the Board and Committee meetings.</p>		<p>information on any questions raised or clarification/explanation sought by the directors</p> <p><u>Information:</u></p> <p>As enunciated in CLI's CG Manual, one of the specific duties and responsibilities of a director is to act judiciously. Before deciding on any matter brought before the Board, a director is mandated to carefully evaluate the issues, and if necessary, make inquiries, request clarification, and apply high ethical standards taking into account the interest of stakeholders.</p> <p>The discussions, clarificatory questions and responses are documented and recorded in the Minutes of the respective board and committee meetings. The Minutes, which are prepared by the Secretariat, are distributed to the committee and board members, for their review and comments. Formal ratification and/or approval of the Minutes are undertaken in the next succeeding committee and board meetings. Copies of the approved FY2022 Minutes of the committee and board meetings are submitted to the external auditor (P&A) in accordance with their external and independent audit of CLI's financial statements.</p>	
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		<p><u>References and links</u></p> <ul style="list-style-type: none"> • CLI's CG Manual- page 7 (Article IV, Section C, no. 3) <p>https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> • Minutes of the CLI Committee and Board meetings 	
Recommendation 4.2			
<p>1. Non-executive directors concurrently serve in a maximum of five publicly-listed companies to ensure that they have sufficient time to fully prepare for minutes, challenge Management's proposals/views, and oversee the long-term strategy of the company.</p>	<p>Compliant</p>	<p>Disclose if the company has a policy setting the limit of board seats that a non-executive director can hold simultaneously.</p> <p>Provide information or reference to a document containing information on the directorships of the company's directors in both listed and non-listed companies</p> <p><u>Information:</u></p> <p>CLI has a policy setting the limit of board seats that a non-executive director can hold simultaneously.</p> <p>Pursuant to CLI's CG Manual, non-executive directors, including Independent Directors, can only concurrently serve up to a maximum</p>	

		<p>of five (5) publicly-listed companies to ensure that they have sufficient time to fully prepare for meetings, challenge Management's proposals / views, and oversee the long-term strategy of CLI.</p> <p>As of FY2022, all non-executive directors of CLI are compliant with the limit on board directorships. None of the CLI directors (executive or non-executive) hold directorships in 5 or more publicly-listed companies.</p> <p><u>References and link:</u></p> <ul style="list-style-type: none"> • CLI's CG Manual- page 16 (Article 4, Section G, par. 2) <p>https://ir.cebuplandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> • page 86 of CLI's FY2022 SEC Form 17-A (Annual Report) <i>disclosure on compliance with limit on board directorships for FY2022</i> • pages 74 to 77 of CLI's FY2022 SEC Form 17-A (Annual Report) <i>listing of other present directorships of the CLI directors</i> 	
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		https://ir.cebucklandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf	
Recommendation 4.3			
1. The directors notify the company's board before accepting a directorship in another company.	Compliant	<p>Provide copy of written notification to the board or minutes of board meeting wherein the matter was discussed.</p> <p><u>Information:</u></p> <p>CLI's CG Manual mandate the directors to notify the Board before accepting a directorship in another corporation.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> • CLI's CG Manual- page 16 (Article 4, Section G, par. 3) <p>https://ir.cebucklandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> • page 118 of CLI's 2022 Integrated Report under "Conflict of Interest" (disclosure on mandatory notification prior to 	

		<p>acceptance of new directorship)</p> <p>Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:</p> <p>https://ir.cebulandmasters.com/investor-relations/stockholders-meeting/</p>	
Optional: Principle 4			
<p>1. Company does not have any executive directors who serve in more than two boards of listed companies outside of the group.</p>	Compliant	<p>Information: CLI does not have any executive director who serve in more than two boards of listed companies outside the CLI Group.</p> <p>Reference and link:</p> <ul style="list-style-type: none"> pages 74 to 76 of CLI's FY2022 SEC Form 17-A (Annual Report) listing of other present directorships of CLI executive directors <p>https://ir.cebulandmasters.com/media/jywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p>	
<p>2. Company schedules board of directors' meetings before the start of the financial year.</p>	Compliant	<p>CLI, through the Office of the Corporate Secretary, scheduled board and committee meetings before the start of the financial year.</p>	

		Schedule for the 2023 board and committee meetings were presented by the Corporate Secretary and approved by the CLI Board during its regular meeting held on 06 December 2022.	
3. Board of directors meet at least six times during the year.	Compliant	<p>Indicate the number of board meetings during the year and provide proof</p> <p><u>Information:</u></p> <p>The CLI Board of Directors held nine (9) board meetings in 2022.</p> <p><u>Reference and link:</u></p> <ul style="list-style-type: none"> page 133 of CLI's 2022 Integrated Report (<i>Summary of Attendance in 2022 Board meetings</i>) <p><i>Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:</i></p> <p>https://ir.cebulandmasters.com/investor-relations/stockholders-meeting/</p>	
4. Company requires as minimum quorum of at least 2/3 for board decisions.	Non-compliant	<p>Indicate the required minimum quorum for board decisions</p>	<p>Based on CLI's Board Charter, it is stipulated that "majority of the directors, or five (5), shall constitute a quorum for the transaction of business".</p>

			<p>The majority quorum provision is in compliance with Section 52 of the Revised Corporation Code of the Philippines.</p> <p>We submit that a majority quorum for business decisions is able to show and demonstrate the full commitment of the directors, and is still a faithful representation of the decision and actuation of the Board as a collegial body.</p> <p>As such, CLI's majority quorum provision is sufficient to address board matters and carry out business decisions. The overall principle being recommended is still achieved.</p> <p>Moreover, and for the 2022-2023 term, all Board meetings have been conducted with all members of the Board present.</p>
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Principle 5: The board should endeavor to exercise an objective and independent judgment on all corporate affairs

Recommendation 5.1

<p>1. The Board has at least 3 independent directors or such number as to constitute one-third of the board, whichever is higher.</p>	<p>Compliant</p>	<p>Provide information or link/reference to a document containing information on the number of independent directors in the board</p> <p><u>Information:</u></p> <p>For the 2022-2023 board term, and in compliance with the mandate of CLI's CG Manual, the CLI Board has three (3) independent directors, who</p>	
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		<p>constitute one-third of the CLI Board. The following are CLI's independent directors:</p> <ul style="list-style-type: none"> • Rufino Luis T. Manotok • Ma. Aurora D. Geotina-Garcia • Atty. Ma. Jasmine S. Oporto <p>References and links:</p> <ul style="list-style-type: none"> • CLI's CG Manual- page 9 (Article IV, Section E, par. 1)- provision as to the required number of independent directors in the CLI Board <p>https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> • pages 73 to 74 of CLI's FY2022 SEC Form 17-A (Annual Report)- list of CLI's Board of Directors, including its independent directors, for the 2022-2023 term <p>https://ir.cebulandmasters.com/media/jywjrmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p>	
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Recommendation 5.2

<p>1. The independent directors possess all the qualifications and none of the disqualifications to hold the positions.</p>	<p>Compliant</p>	<p>Provide information or link/reference to a document containing information on the qualifications of the independent directors.</p> <p>Information: CLI's Independent Directors possess all the qualifications and none of the disqualifications to hold such positions.</p> <p>References and links:</p> <ul style="list-style-type: none"> page 76 to 77 of CLI's FY2022 SEC Form 17-A (Annual Report)- qualifications of the independent directors <p>https://ir.cebulelandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p> <ul style="list-style-type: none"> CLI's CG Charter- pages 13 to 14 (Qualifications of a CLI Independent Director) <p>https://ir.cebulelandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p>	
Supplement to Recommendation 5.2			
<p>1. Company has no shareholder agreements, by-laws provisions, or other arrangements</p>	<p>Compliant</p>	<p>Provide link/reference to a document containing information</p>	

<p>that constrain the directors' ability to vote independently.</p>		<p>that directors are not constrained to vote independently.</p> <p><u>Information:</u> CLI does not have shareholder agreements, by-law provisions, or other arrangements that constrain the directors' ability to vote independently.</p> <p>In fact, among the specific duties and responsibilities of a CLI director are to: a) avoid situations that may compromise his or her impartiality (actual or potential conflict of interest situations), and b) exercise independent judgment, i.e., a CLI director should view each problem or situation objectively. He or she should not be afraid to take an unpopular position.</p> <p>Minutes of Board and committee meetings will show the Directors' compliance and fulfilment of their abovementioned duties and responsibilities.</p> <p><u>References and link:</u></p> <ul style="list-style-type: none"> • CLI's CG Manual <ul style="list-style-type: none"> ○ page 6 (Article IV, Section C, item no. 1)- <i>for the duty of impartiality and</i> 	
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		<p>avoidance of conflict of interest</p> <ul style="list-style-type: none"> ○ page 7 (Article IV, Section C, item no. 4)- for duty to exercise independent judgment <p>https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> • Minutes of FY2022 Board and committee meetings 	
Recommendation 5.3			
<p>1. The independent directors serve for a cumulative term of nine years (reckoned from 2012).</p>	<p>Compliant</p>	<p>Provide information or link/reference to a document showing the years IDs have served as such.</p> <p><u>Information:</u></p> <p>In keeping with the requirements of the CG Code for PLCs and other pertinent SEC issuances, CLI independent directors shall serve for a cumulative term of nine years (reckoned from 2012). CLI proscribes and prohibits an independent director from serving in such capacity after the term limit of nine years.</p> <p>With their re-election for the 2022-2023 board term, two of CLI's independent directors, namely, Rufino Luis T. Manotok and Ma. Aurora D. Geotina-</p>	

		<p>Garcia, are now on their sixth (6th) year and 6th term as Independent Directors.</p> <p>The other independent director, Atty Ma. Jasmine S. Oporto, is serving her fifth (5th) year and 5th term as a CLI Independent Director following her re-election for the 2022-2023 term.</p> <p>With the foregoing, none of CLI's independent directors have exceeded the maximum cumulative term of nine (9) years in the CLI Board.</p> <p><u>Reference and link:</u></p> <ul style="list-style-type: none"> pages 73 to 74 of CLI's FY2022 SEC Form 17-A (Annual Report) disclosure on date of first appointment as CLI director and re-election during the ASM held on 07 June 2022 <p>https://ir.cebuplandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p>	
<p>2. The company bars an independent director from serving in such capacity after the term limit of nine years.</p>	<p>Compliant</p>	<p>Provide information or link/reference to a document containing information on the company's policy on term limits for its independent director</p>	

		<p><u>Information:</u></p> <p>Pursuant to the provisions of CLI's CG Manual and Board Charter, CLI bars an independent director from serving in such capacity after the term limit of nine years.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> • CLI's CG Manual- page 15 (Article IV, Section E, subsection "Independent Directors", item no. 2 "Election of Independent Directors", last paragraph) <p>https://ir.cebucklandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> • CLI's Board Charter- page 4 (Article 5, section entitled "Qualifications of Independent Directors", item no. 13) <p>https://ir.cebucklandmasters.com/media/tb3pznv1/cli-board-charter_approved.pdf</p>	
3. In the instance that the company retains an independent director in the same capacity after nine years, the board	Compliant	Provide reference to the meritorious justification and proof of	

<p>provides meritorious justification and seeks shareholders' approval during the annual shareholders' meeting.</p>		<p>shareholders' approval during the annual shareholders' meeting.</p> <p><u>Information:</u></p> <p>Pursuant to the provisions of CLI's CG Manual and Board Charter, the Board is required to provide meritorious justification/s and seek shareholders' approval during the annual shareholders' meeting in the instance that CLI intends to retain an independent director who has served for nine (9) years.</p> <p>As of the 2022-2023 board term, none of the independent directors have served for 9 years in CLI's Board.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> • CLI's CG Manual- page 15 (Article IV, Section E, subsection "Independent Directors", item no. 2 "Election of Independent Directors", last paragraph) <p>https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p>	
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		<ul style="list-style-type: none"> • CLI's Board Charter- page 4 (Article 5, section entitled "Qualifications of Independent Directors", item no. 13) <p>https://ir.cebulandmasters.com/media/tb3pznv1/cli-board-charter_approved.pdf</p> <ul style="list-style-type: none"> • pages 73 to 74 of CLI's FY2022 SEC Form 17-A (Annual Report) disclosure on date of first appointment as CLI director and re-election during the ASM held on 07 June 2022 <p>https://ir.cebulandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p>	
Recommendation 5.4			
1. The positions of Chairman of the Board and Chief Executive Officer are held by separate individuals.	Non-compliant	Identify the company's Chairman of the Board and Chief Executive Officer	<p>For the 2022-2023 term, the positions of the Chairman of the Board and Chief Executive Officer are held by the same individual, Mr. Jose R. Soberano III.</p> <p>The Board finds it necessary at this time to have Mr. Soberano as its Chairman, President and CEO. As the founder of CLI, Mr. Soberano knows the business more</p>

			<p>than any other member of the Board. This institutional knowledge, including his experience in running the Company from the start, are important elements in ensuring that CLI fulfills its commitments to investors when it went public. The appointment of different individuals for each position (Chairperson, CEO, President) is not recommended at this time, considering that CLI is still in its growth phase.</p> <p>Moreover, and with the re-election of Dir. Rufino Luis T. Manotok as Lead Independent Director, a highly touted and well respected executive in the business community who has held several key positions in the largest conglomerates and companies in the Philippines (e.g., as Chairman and President; Senior Managing Director; CFO and CIO, et.al.), there is mechanism in place to ensure that independent views and perspectives are being provided and implemented.</p> <p>With the foregoing and considering that there is a highly competent and well-respected Lead Independent Director in the person of Mr. Manotok, the corporate governance principle being recommended is still achieved.</p> <p>The Company and the Board will continue with the regular review and evaluation of appointing different individuals for such position vis-à-vis the dynamic and evolving</p>
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			needs of CLI and the best practices in corporate governance.
<p>2. The Chairman of the Board and Chief Executive Officer have clearly defined responsibilities.</p>	<p>Compliant</p>	<p>Provide information or link/reference to a document containing information on the roles and responsibilities of the Chairman of the Board and Chief Executive Officer.</p> <p>Identify the relationship of Chairman and CEO.</p> <p><u>Information:</u></p> <p>As pronounced in CLI's CG Manual, a clear delineation of the functions of the Chairman and CEO has been established. This is complied with through the documentation and enumeration of the respective duties, roles, and responsibilities of the Chairman and the CEO in CLI's CG Manual.</p> <p>Notwithstanding that the positions of the Chairman and CEO are concurrently held by Mr. Soberano, the requirement in CLI's own CG Manual for proper checks and balances is achieved with the election of independent directors, including that of the Lead Independent Director, Mr. Manotok.</p>	

		<p>Reference and link:</p> <ul style="list-style-type: none"> • CLI's CG Manual – page 21 (<i>Duties and Responsibilities of the Chairman</i>), and page 22 (<i>Roles and Responsibilities of the CEO</i>) <p>https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p>	
Recommendation 5.5			
<p>1. If the Chairman of the Board is not an independent director, the board designates a lead director among the independent directors.</p>	<p>Compliant</p>	<p>Provide information or link/reference to a document containing information on a lead independent director and his roles and responsibilities, if any.</p> <p>Indicate if Chairman is independent.</p> <p>Information:</p> <p>Mr. Jose R. Soberano III, CLI's Chairman of the Board, is not an independent director.</p> <p>The CLI Board has designated its Lead Independent Director in the person of Dir. Rufino Luis T. Manotok, a highly respected executive in the business community who has held several key positions in the largest conglomerates and companies in the Philippines.</p>	

Prior to joining CLI in 2017, Mr. Manotok held the position of Chairman and President in Ayala Automotive Holdings Corporation from 2009 to 2012. From 2007 to 2009, he was Ayala Corporation's Senior Managing Director, Chief Financial Officer and Chief Information Officer. He was also Managing Director, heading the Strategic Planning Group of Ayala Corporation from 1998 to 2006. He finished the Advanced Management Program of Harvard Business School in 1994. He earned his Master of Business Management degree from the Asian Institute of Management in 1973, and Bachelor of Arts, major in Economics from Ateneo de Manila University in 1971.

References and links:

a. Information on CLI's Lead Independent Director

- page 76 of CLI's FY2022 SEC Form 17-A (Annual Report)- ***background information and qualifications of Dir. Manotok, CLI's Lead Independent Director***

<https://ir.cebulandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr->

		<p>and-fy-2022-consolidated-parent-afs.pdf</p> <p>b. Roles and responsibilities of the Lead Independent Director</p> <ul style="list-style-type: none"> • CLI's CG Manual- page 22, last paragraph (functions of the Lead Director) <p>https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p>	
Recommendation 5.6			
<p>1. Directors with material interest in a transaction affecting the corporation abstain from taking part in the deliberations on the transaction.</p>	<p>Compliant</p>	<p>Provide proof of abstention, if this was the case</p> <p>Information:</p> <p>Based on the provisions of CLI's CG Manual and Board Charter, directors with material interest in a transaction affecting the corporation and in other conflict of interest situations (actual or potential) are required to fully and immediately disclose the same and are mandated to abstain from taking part in their deliberations.</p> <p>It is a fundamental principle in CLI that a director should not use position or gain some benefit or advantage for</p>	

		<p>himself and/or his related interests. He or she is mandated to avoid situations that may compromise his or her impartiality.</p> <p>For the 2022-2023 term, there was no transaction where a CLI director had a material interest affecting the Company and/or otherwise any conflict of interest (actual or potential).</p> <p>References and links:</p> <ul style="list-style-type: none"> • CLI's CG Manual- pages 6 to 7 (Article IV, Section C, item no. 1) <p>https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> • Board Charter- page 11 (Chapter E, item no. 1) <p>https://ir.cebulandmasters.com/media/tb3pznv1/cli-board-charter_approved.pdf</p> <ul style="list-style-type: none"> • page 83 of CLI's FY2022 SEC Form 17-A (Annual Report) Declaration that all RPTs in 2022 were conducted in a fair and at arm's length basis 	
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		https://ir.cebulandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf	
Recommendation 5.7			
1. The non-executive directors (NEDs) have separate periodic meetings with the external auditor and heads of the internal audit, compliance and risk functions, without any executive present.	Compliant	Provide proof and details of said meeting, if any. Provide information on the frequency and attendees of meetings.	
2. The meetings are chaired by the lead independent director.	Compliant	<p><u>Information:</u></p> <p>The NEDs, through its Audit Committee, meet with the external auditor, company officers, outside counsel and other parties/resource persons and seek any information it requires.</p> <p>For the 2022-2023 term, the separate NED meetings were chaired by the Lead Independent Director, Dir. Rufino Luis T. Manotok.</p> <p><u>Reference and link:</u></p> <ul style="list-style-type: none"> Audit Committee Charter- page 2 (Article D, item no. 5) <p>https://ir.cebulandmasters.com/media/1vwlgpof/audit-committee-charter_approved.pdf</p>	

Optional: Principle 5

<p>1. None of the directors is a former CEO of the company in the past 2 years.</p>	<p>Compliant</p>	<p>Provide name/s of company CEO for the past 2 years</p> <p><u>Information:</u> None of the directors is a former CEO of the company in the past 2 years.</p> <p>Mr. Jose R. Soberano III, has been CLI's CEO, Chairman and President since its incorporation in 2003.</p> <p>Pursuant to Section 24 of the RCC, the President of the Company must be a director.</p> <p>Further thereto, and with the institution of appropriate mechanisms (e.g., one-third of the CLI Board is composed of highly qualified independent directors including the appointment of its lead independent director with robust background, skills and experience; policy and provisions on conflict of interest), the CLI Board is able to exercise an objective and independent judgment on all corporate affairs.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none">• SEC Form 17-A (Annual Report) for FY2022- page 74 <i>disclosure as to the fact that Mr. Jose R. Soberano III has</i>	
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been CLI's CEO since its incorporation

<https://ir.cebulelandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf>

- SEC Form 17-A (Annual Report) for FY2022- pages 73 to 74 (list of CLI's Board, including its independent directors)- **disclosure as to the number and composition of independent directors**

<https://ir.cebulelandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf>

- SEC Form 17-A (Annual Report) for FY2022- page 76 **Qualifications of Dir. Manotok, the lead independent director of CLI**

<https://ir.cebulelandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf>

- CLI's CG Manual- pages 6 to 7 (Article IV, Section C, item

no. 1)- **provisions on conflict of interest**

<https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf>

Principle 6: The best measure of the Board's effectiveness is through an assessment process. The Board should regularly carry out evaluations to appraise its performance as a body, and assess whether it possesses the right mix of backgrounds and competencies.

Recommendation 6.1

1. Board conducts an annual self-assessment of its performance as a whole.	Compliant	Provide proof of self-assessments conducted for the whole board, the individual members, the Chairman and the Committees		
2. The Chairman conducts a self-assessment of his performance.	Compliant			
3. The individual members conduct a self-assessment of their performance.	Compliant		Information:	
4. Each committee conducts a self-assessment of its performance.	Compliant		The CLI Board, its Chairman, the individual members of the Board, and each committee, conducted their respective annual performance evaluation and assessment . In coordination with CLI's I.T. Department, the Compliance Officer rolled-out the digitalized performance evaluation and assessment forms, for accomplishment by the required respondents. CLI's evaluation and assessment utilized a 5-point scale rating system, with zero (0) being the lowest (representing "Strongly	

		<p>Disagree" as a response to the statement), and the highest being 5 (representing "Strongly Agree").</p> <p>A. For the performance assessment and evaluation of the CLI Board</p> <p>The Board conducted a self-assessment of its performance as a collegial body, and which was participated by all of its members. In evaluating the CLI Board's performance, the following criteria and factors based on the provisions of the CG Code, CLI's Manual on Corporate Governance and Board Charter were considered, among others:</p> <ul style="list-style-type: none"> • Role of board and members- clarity of roles, responsibilities, and accountabilities; compliance with disclosure of directorships; conduct of separate periodic meetings of NEDs; • Performance of the CLI Board- oversee the development of CLI's business and strategy, and monitors its implementation; establishment of board committees and board charters; conduct of annual assessment and performance evaluation; adoption of 	
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		<p>effective succession planning program;</p> <ul style="list-style-type: none"> • Agenda and Minutes- timeliness of the distribution; clarity and sufficiency of information; whether supporting documents are well-organized; accuracy, clarity, and sufficiency of minutes; • Conduct of meetings- evaluation on whether the Chairperson conducted meetings effectively and efficiently; frequency of meetings; conduct of meetings with quorum; conduciveness of meetings to open and productive discussion of issues; • Board composition- whether board is still composed of directors with collective working knowledge, experience, or expertise relevant to CLI's industry / sector; sufficiency on number of independent directors; compliance with number of concurrent directorships; presence and qualifications of Lead Independent Director; presence and qualifications of Corporate Secretary and Compliance Officer; 	
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		<ul style="list-style-type: none"> • Observations and suggestions for improvements. <p>B. For the performance assessment and evaluation of the individual CLI Directors</p> <p>The members of the CLI Board conducted a self-assessment of their individual performance. In evaluating their individual performance, the following criteria and factors were considered based on their specific duties and responsibilities provided in the CLI Board Charter and CG Code:</p> <ul style="list-style-type: none"> • Duty of Care and Exercise of Integrity- acted on a fully informed basis, in good faith, with due diligence and care; exercise of leadership, prudence, and integrity in directing CLI towards sustained progress • Duty of Loyalty and Accountability- acted in the best interest of CLI and all CLI stakeholders, characterized by transparency, accountability, and fairness • Fostering Commitment- devotion of time and attention to properly and effectively perform his/her duties and responsibilities, including the 	
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		<p>attendance and active participation in all meetings, whether in-person or through tele-/videoconferencing</p> <ul style="list-style-type: none"> • Objective and Independent Judgment- exercise of objective and independent judgment on all corporate affairs; abstention in case of conflict of interest • Acting judiciously- careful evaluation of issues before rendering decision, and application of high ethical standards taking into account interest of stakeholders • Working knowledge- working knowledge of statutory and regulatory requirements relevant to CLI; keeping abreast with industry developments and business trends • Observance of confidentiality- keeping secure and confidential all non-public information; non-revealing of confidential information to unauthorized persons • Continuing qualification as CLI Director- possession of all the qualifications and none of the disqualifications • Observations and suggestions for improvement of individual performance 	
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C. For the performance assessment and evaluation of the Board Committees

The Board Committees conducted a self-assessment of their performance, and was participated by all members of the respective committees. In evaluating the Board Committee's performance, the following criteria and factors were considered based on the provisions of the respective Committee Charters and CG Code:

- Role of Committee and Members- clarity of roles; operation in accordance with respective Charters and Manual on Corporate Governance
- Performance of Committee- evaluation and assessment of each role and responsibility of the respective committees;
- Committee Agenda and Minutes- timeliness of the distribution; clarity and sufficiency of information; whether supporting documents are well-organized; accuracy, clarity, and sufficiency of minutes
- Conduct of Meetings- evaluation on whether the

		<p>Chairperson conducted meetings effectively and efficiently; frequency of meetings; conduct of meetings with quorum; conduciveness of meetings to open and productive discussion of issues</p> <ul style="list-style-type: none"> • Committee Composition- right mix of skills, experience, and value-added attributes; working relationship between Chairperson and members • Observations and suggestions for improvement of committee performance <p>D. For the performance assessment and evaluation of the CEO</p> <p>The Board conducted an assessment of the performance of the CEO, as the leader of the management team. In evaluating the CLI CEO's performance, the following criteria and factors were considered based on the provisions of the CG Code and CLI's Manual on Corporate Governance:</p> <ul style="list-style-type: none"> • Determination of CLI's strategic direction and formulation and implementation of its strategic plans; 	
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		<ul style="list-style-type: none"> • Communication and implementation of CLI's vision, mission, values, and overall strategies; • Oversees the operations of CLI and manages human and financial resources in accordance with strategic plan • Builds the corporate culture and motivates the employees of CLI • Observations and suggestions for improvement of CEO's performance <p>The duly accomplished assessment forms were then reviewed, verified, and tabulated by the Office of the Compliance Officer. A summary of the results of the assessments, including the various performance ratings and comments of directors and committee members, were presented and discussed during the respective Corporate Governance Committee and Board meetings.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> • CLI's CG Manual- page 20 (Article V, Section D, item no. 2) – <i>policy of periodic performance evaluation of the Board and its committees, as</i> 	
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well as executive management, to be overseen by the Corporate Governance Committee

- CLI's CG Manual- page 22 (Chapter VI, under "Duties and Responsibilities of the Chairman", item f)- **duty of the Chairman to ensure that performance of the Board is evaluated at least once a year and discussed/followed up on**

<https://ir.cebulandmasters.com/media/exegabcv/annex-a-companys-manual-of-corporate-governance.pdf>

- Board Charter- page 14 (Section K)- **annual self-assessment of the Board**

https://ir.cebulandmasters.com/media/tb3pznv1/cli-board-charter_approved.pdf

- page 85 of CLI's FY2022 SEC Form 17-A (Annual Report) **disclosure on CLI's annual performance evaluation and assessment**

		<p>https://ir.cebulandmasters.com/media/jywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p> <ul style="list-style-type: none"> pages 113 to 114 of CLI's 2022 Integrated Report (disclosure on the criteria, factors, and process of the Annual Performance Evaluation of the CLI Board (as a collegial body), individual CLI Directors, Board Committees, and CEO (as the lead of the management team)) <p>Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:</p> <p>https://ir.cebulandmasters.com/investor-relations/stockholders-meeting/</p>	
<p>5. Every three years, the assessments are supported by an external facilitator.</p>	<p>Compliant</p>	<p>Identify the external facilitator and provide proof of use of an external facilitator.</p> <p>Information: The recommended assessment conducted and supported by an external facilitator is not yet in effect. The 3-year window for the assessments to be supported by an external facilitator will be after the 2022-2023 board term and during the 2023-2024 board term.</p>	

Recommendation 6.2

<p>1. Board has in place a system that provides, at the minimum, criteria and process to determine the performance of the Board, individual directors and committees.</p>	<p>Compliant</p>	<p>Provide information or link/reference to a document containing information on the system of the company to evaluate the performance of the board, individual directors and committees, including a feedback mechanism from shareholders</p>	
<p>2. The system allows for a feedback mechanism from the shareholders.</p>	<p>Compliant</p>	<p><u>Information:</u> The Board has in place a system that provides criteria and process to determine the performance of the Board, individual directors, and committees.</p> <p>The system also allows for a feedback mechanism from the shareholders. The Company, through the Office of the Investor Relations Officer, receives feedback from its shareholders.</p> <p>As further disclosed in SEC Form 17-A (Annual Report for FY2022), CLI stockholders who have matters for discussion or concerns directly resulting in the business of the Company, may initially elevate such matters or concerns to the (a) Corporate Secretary, (b) the Investor Relations Officer, (c) Management or (d) the Board.</p> <p><u>References and links:</u></p>	

		<ul style="list-style-type: none"> • CLI's CG Manual- page 3 (Chapter IV, Section A "General Responsibilities" of the Board, par. 2)- means to independently and effectively monitor performance <p>https://ir.cebulelandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> • SEC Form 17-A (Annual Report) for FY2022- page 87 under "Resolving Stockholders' Disputes" discusses as to whom the stockholders may elevate matters or concerns in relation to the business of CLI <p>https://ir.cebulelandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p> <ul style="list-style-type: none"> • CLI Website (Investor Relations)- provides avenue for shareholder feedback, including submission of reports and complaints by CLI stakeholders; contact information and details of the 	
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		Investor Communications and Compliance team	
		https://ir.cebulelandmasters.com/investor-relations/contact-us/	

Principle 7: Members of the Board are duty-bound to apply high ethical standards, taking into account the interests of all stakeholders.

Recommendation 7.1

<p>1. Board adopts a Code of Business Conduct and Ethics, which provide standards for professional and ethical behavior, as well as articulate acceptable and unacceptable conduct and practices in internal and external dealings of the company.</p>	<p>Compliant</p>	<p>Provide information on or link/reference to the company's Code of Business Conduct and Ethics.</p> <p><u>Information:</u> The Board has a formally adopted and instituted Code of Business Conduct and Ethical Standards (the "Code", for brevity) to guide the actions of directors, executives, officers, employees, and other stakeholders consistent with CLI values and principles. The Code took effect on 06 November 2020.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> • Copy of CLI's Code of Business Conduct and Ethical Standards, as uploaded in CLI's website <p>https://ir.cebulelandmasters.com/media/sxpodvrh/cli-code-of-business-</p>
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		<p>conduct-and-ethical-standards-fnl.pdf</p> <ul style="list-style-type: none"> page 50 of CLI's 2022 Sustainability Report (disclosure on CLI's Code of Business Conduct and Ethical Standards) <p>https://ir.cebulandmasters.com/media/1mba3ny1/cli-2022-sustainability-report_sec-filed.pdf</p>	
<p>2. The Code is properly disseminated to the Board, senior management and employees.</p>	<p>Compliant</p>	<p>Provide information on or discuss how the company disseminated the Code to its Board, senior management and employees.</p> <p>Information: The Code has been properly disseminated to the Board, senior management and employees.</p> <p>Copy of the Code was internally disseminated (via electronic mail) to all CLI employees on 06 November 2020, and subsequent trainings were also conducted wherein details and provisions of the Code were thoroughly discussed. For new hires, the provisions of the Code are communicated and discussed during the onboarding process. Copy of the</p>	

		Code is also uploaded and published in CLI website. References and links: <ul style="list-style-type: none"> pages 31 to 32 of CLI's 2022 Sustainability Report disclosure on the 100% dissemination of CLI's Code of Business Conduct and Ethical Standards https://ir.cebulelandmasters.com/media/1mba3ny1/cli-2022-sustainability-report_sec-filed.pdf	
3. The Code is disclosed and made available to the public through the company website.	Compliant	Provide a link to the company's website where the Code of Business Conduct and Ethics is posted/ disclosed. Link to CLI's website where the Code is posted / disclosed: https://ir.cebulelandmasters.com/media/sxpodvrh/cli-code-of-business-conduct-and-ethical-standards-fnl.pdf	
Supplement to Recommendation 7.1			
1. Company has clear and stringent policies and procedures on curbing and penalizing company involvement in offering, paying and receiving bribes.	Compliant	Provide information on or link/reference to a document containing information on the company's policy and procedure on curbing and penalizing bribery	

		<p>Information: CLI has clear and stringent policies and procedures on curbing and penalizing bribery.</p> <p>Under the <i>Pledge of Integrity</i> in CLI's Code of Business Conduct and Ethical Standards, it is expressly stipulated that "all directors, executives, employees and stakeholders of the corporation shall not engage in corruption or bribery involving cash or any other form, and will not offer or yield to any demand or request for illegal or illicit transactions."</p> <p>Reference and link:</p> <ul style="list-style-type: none"> page 2, item no. 4 (Pledge of Integrity) of CLI's Code of Business Conduct and Ethical Standards <p>https://ir.cebucklandmasters.com/media/sxpodvrh/cli-code-of-business-conduct-and-ethical-standards-fnl.pdf</p>	
Recommendation 7.2			
1. Board ensures the proper and efficient implementation and monitoring of compliance with the Code of Business Conduct and Ethics.	Compliant	Provide proof of implementation and monitoring of compliance with the Code of Business Conduct and Ethics and internal policies.	
2. Board ensures the proper and efficient implementation and monitoring of	Compliant		

<p>compliance with company internal policies.</p>		<p>Indicate who are required to comply with the Code of Business Conduct and Ethics and any findings on non-compliance.</p> <p><u>Information:</u></p> <p>The CLI Board ensures the proper and efficient implementation and monitoring of compliance with the Code of Business Conduct and Ethics ("Code").</p> <p>All CLI directors, executives, officers, employees, and other stakeholders are required to comply with the Code of Business Conduct and Ethics.</p> <p>Through e-mail dissemination, conduct of trainings, and publication in CLI's website, the Code has been properly disseminated and implemented.</p> <p>Pursuant to the Code, the responsibility of ensuring that discipline exists is jointly vested upon CLI's Human Resources Department (HRD), Department Heads, and supervisors. Uncertainties and/or situations involving unusual or special circumstances are submitted to HRD for interpretation in consultation with key officers in charge of business conduct and ethics, who will bring the</p>	
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		<p>matters to the Corporate Governance Committee.</p> <p>Through the HRD and Corporate Governance Committee, the Board monitors the compliance of the Company and its employees with CLI's internal policies. The Head of HRD regularly reports to the Board and the Corporate Governance Committee.</p> <p>Monitoring of compliance and findings of non-compliance are duly reported and disclosed in CLI's Annual Sustainability Report. For FY2022, there was no incident where a director, officer, or employee was dismissed or disciplined for corruption and/or violation of the Code.</p> <p><u>References and link:</u></p> <ul style="list-style-type: none"> • Code of Business Conduct and Ethical Standards: <ul style="list-style-type: none"> ○ page 1, par.1- as to who are required to comply with the Code ○ page 3, item 8- joint responsibility for ensuring discipline ○ page 4, item 11- in case of uncertainty or special circumstances 	
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		<p>https://ir.cebulelandmasters.com/media/sxpodvrh/cli-code-of-business-conduct-and-ethical-standards-fnl.pdf</p> <ul style="list-style-type: none"> pages 31 to 32 of CLI's 2022 Sustainability Report (disclosure on implementation and monitoring of compliance with the Code of Business Conduct and Ethics, as well as the Policy on Anti-Graft and Corruption) <p>https://ir.cebulelandmasters.com/media/1mba3ny1/cli-2022-sustainability-report_sec-filed.pdf</p>	
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Disclosure and Transparency

Principle 8: The company should establish corporate disclosure policies and procedures that are practical and in accordance with best practices and regulatory expectations.

Recommendation 8.1

<p>1. Board establishes corporate disclosure policies and procedures to ensure a comprehensive, accurate, reliable and timely report to shareholders and other stakeholders that gives a fair and complete picture of a company's financial condition, results and business operations.</p>	<p>Compliant</p>	<p>Provide information on or link/reference to the company's disclosure policies and procedures including reports distributed/made available to shareholders and other stockholders</p> <p><u>Information:</u></p> <p>The Board has existing corporate disclosure policies and procedures in accordance with best practices and regulatory expectations.</p>	
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	<p>All material information about CLI which could adversely affect its viability or the interests of its stockholders and other stakeholders are publicly and timely disclosed. Such information include, among others, earnings results, acquisition or disposition of material assets, off balance sheet transactions, related party transactions, and direct and indirect remuneration of members of the Board and Management. All such information are disclosed through CLI's PSE Electronic Disclosure Generation Technology (EDGE) portal and submissions to the SEC.</p> <p>The Board is committed at all times to fully disclose material information dealings, such as any dealings in CLI's shares and any material fact or event that occurs, particularly on the acquisition or disposal of significant assets, as well as material non-financial and sustainability issues. The Board has caused the filing of all required information through the CLI's PSE EDGE portal and submissions to the SEC for the interest of its stockholders and other stakeholders.</p> <p>CLI also published its second integrated report ("Sustainability Report") in accordance with globally-accepted systems and standards for corporate disclosure.</p>	
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		<p>CLI cross-referenced general and material disclosure topics on the most widely-adopted Global Reporting Initiative (GRI Standards), the Sustainability Accounting Standards Board (SASB) and the International Integrated Reporting Council (IIRC).</p> <p>CLI's Sustainability Report is a coherent and a comprehensive system to communicate corporate disclosures and provide insights on the interconnections of CLI's capitals, key business activities, issues, risks, opportunities, impacts, and strategies.</p> <p>Copy of CLI's 2022 Sustainability Report can be accessed and downloaded in PSE EDGE and CLI's website.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> • Board Charter- page 10 (item no. 17, "D. Duties and Functions of the Board") <p>https://ir.cebulandmasters.com/media/tb3pznv1/cli-board-charter_approved.pdf</p>	
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		<ul style="list-style-type: none"> • CLI's CG Manual- page 29 (Article XIV "Disclosure and Transparency", pars. 1-3) <p>https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> • page 4 of CLI's 2022 Sustainability Report (Second Integrated Report; disclosures on the impact of CLI's Sustainability Report to corporate disclosure and transparency) • pages 10 to 14 of CLI's 2022 Sustainability Report (CLI Stakeholders and their respective Channels of Engagement) • page 13 of CLI's 2022 Sustainability Report (specific discussion on disclosure and communication channels provided to CLI individual and institutional shareholders and investors) <p>https://ir.cebulandmasters.com/media/1mba3ny1/cli-2022-sustainability-report_sec-filed.pdf</p>	
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		<ul style="list-style-type: none"> page 92 of CLI's FY2022 SEC Form 17-A (Annual Report)- declaration on CLI's complete and timely submission of Current Reports; summary listing of the Current Reports (SEC Form 17-C) filed by CLI during the calendar year 2022 <p>https://ir.cebulandmasters.com/media/jwirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p> <ul style="list-style-type: none"> Link to CLI's PSE EDGE portal- for CLI's disclosures of its financial reports, material information and all other relevant disclosures to the Exchange and the public <p>https://edge.pse.com.ph/companyDisclosures/form.do?cmpy_id=668</p>	
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Supplement to Recommendations 8.1

<p>1. Company distributes or makes available annual and quarterly consolidated reports, cash flow statements, and special audit revisions. Consolidated financial statements are published within ninety (90) days from the end of the fiscal year, while interim reports are published within forty-five (45) days from the end of the reporting period.</p>	<p>Compliant</p>	<p>Indicate the number of days within which the consolidated and interim reports were published, distributed or made available from the end of the fiscal year and end of the reporting period, respectively.</p> <p><u>Information:</u></p> <p>For FY2022, CLI was able to submit and make available annual and</p>	
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	<p>quarterly consolidated reports, cash flow statements, and special audit revisions within the legal deadlines as imposed and/or otherwise extended by the SEC.</p> <p>In compliance with SEC MC No. 3, series of 2021, CLI's FY2021 audited consolidated financial statements and annual report (SEC Form 17-A) were published and submitted to the SEC, via ICTD, on 13 May 2022, ahead of the 15 May 2022 deadline as extended by the SEC pursuant to SEC MC No. 2, series of 2022.</p> <p>CLI's FY2022 audited consolidated financial statements and annual report (SEC Form 17-A) were published via EDGE on April 13, 2023, ahead of the April 17, 2023 deadline. Full copy of the aforementioned annual reports together with CLI's 2022 Sustainability Report were also submitted to ICTD on April 17, 2023, in compliance with SEC MC No. 3, series of 2021.</p> <p>CLI's FY2022 interim reports [SEC Form 17-Q (Quarterly Report)] were also timely published and submitted to the SEC as follows:</p> <ul style="list-style-type: none"> • Q1 (period ending 31 March 2022)- filed on 16 May 2022, and within the 16 May 2022 deadline; 	
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		<ul style="list-style-type: none"> • Q2 (period ending 30 June 2022)- filed on 12 August 2022, and ahead of the 15 August 2022 deadline; and • Q3 (period ending 30 September 2022)- filed on 14 November 2022, and within the 14 November 2022 deadline. <p>Copies of these reports can also be viewed and downloaded through the PSE EDGE portal/page of CLI and/or CLI's website:</p> <p>https://edge.pse.com.ph/companyDisclosures/form.do?cmpy_id=668</p> <p>https://ir.cebulandmasters.com/investor-relations/financial-information/</p>	
<p>2. Company discloses in its annual report the principal risks associated with the identity of the company's controlling shareholders; the degree of ownership concentration; cross-holdings among company affiliates; and any imbalances between the controlling shareholders' voting power and overall equity position in the company.</p>	<p>Compliant</p>	<p>Provide link or reference to the company's annual report where the following are disclosed:</p> <ol style="list-style-type: none"> 1. principal risks to minority shareholders associated with the identity of the company's controlling shareholders; 2. cross-holdings among company affiliates; and 3. any imbalances between the controlling shareholders' voting power and overall equity position in the company. 	

		<p><u>Information:</u></p> <p>CLI discloses in its annual report (SEC Form 17-A) the ownership interests of its controlling shareholders and degree of ownership concentration.</p> <p>The CLI Group's map detailing the crossholdings among company affiliates and showing the relationship between CLI and its related entities are included as an attachment in the "Report of Independent Auditors to Accompany Supplemental Information Required by the SEC filed separately from the basic Consolidated Financial Statements". The aforementioned Report, including the CLI Group's map, are integral attachments to the FY2022 Annual Report (SEC Form 17-A), as submitted to SEC via ICTD e-mail and uploaded in PSE EDGE.</p> <p>There are no imbalances between the controlling shareholders' voting power and overall equity position in CLI. Each holder of CLI shares is entitled to one (1) vote for every outstanding common share in accordance with Section 7, Article III of CLI's By-laws, as amended.</p> <p><u>References and links:</u></p>	
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		<ul style="list-style-type: none"> • SEC Form 17-A (Annual Report) for FY2022 <ul style="list-style-type: none"> ○ pages 55 to 57 (List of Registered Holders and Percentage of Ownership) ○ pages 82 to 83 (Item 11- Security ownership of certain beneficial owners and management) <p>https://ir.cebucklandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p> <ul style="list-style-type: none"> • page 10 of the "Report of Independent Auditors to Accompany Supplementary Information Required by the Securities and Exchange Commission Filed Separately from the Basic Consolidated Financial Statements", as an integral attachment to the Consolidated AFS and SEC Form 17-A- (Map Showing the Relationship Between and Among CLI and its Ultimate Parent, Subsidiaries and Associates as of December 31, 2022) 	
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		<p>https://ir.cebucklandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p> <ul style="list-style-type: none"> • CLI's CG Manual- pages 27 to 28 (Article XII- Stockholders' Benefits and Rights and Protection of Minority Stockholders' Interest) <p>https://ir.cebucklandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> • CLI's Amended By-Laws- Article III, Section 7 (stipulates for the one vote, one share equality policy of CLI) <p>https://ir.cebucklandmasters.com/media/r1ejivb5/cli-amended-by-laws-3.pdf</p>	
Recommendation 8.2			
<p>1. Company has a policy requiring all directors to disclose/report to the company any dealings in the company's shares within three business days.</p>	<p>Non-compliant</p>	<p>Provide information on or link/reference to the company's policy requiring directors and officers to disclose their dealings in the company's share.</p> <p>Indicate actual dealings of directors involving the corporation's shares including their nature,</p>	<p>CLI currently adheres to the 5-business day period based on PSE rules for the disclosure of all dealings by the directors in CLI shares.</p> <p>Nonetheless, and as mandated in CLI's CG Manual, the Board commits at all times to fully disclose any dealings in CLI shares and cause the filing of all required information through the appropriate Exchange mechanisms for listed companies and</p>

		<p>number/percentage and date of transaction.</p>	<p>submissions to the SEC (Article XIV-Disclosure and Transparency, page 29 of CLI's CG Manual). Moreover, CLI's Investor Relations department strictly monitors the directors' and officers' dealings of CLI shares.</p> <p>Further to above, CLI's RPT Policy has a "3-calendar day" mandatory disclosure policy and requirement for related party transactions (RPT) that exceed 10% of CLI's Balance Sheet.</p> <p>The Company will continue to evaluate this recommended best practice, and will look into the formal adoption and incorporation of the 3-business day period for disclosure of all dealings in CLI shares, whether or not these exceed the 10% materiality threshold.</p>
<p>2. Company has a policy requiring all officers to disclose/report to the company any dealings in the company's shares within three business days.</p>	<p>Non-compliant</p>		<p>CLI currently adheres to the 5-business day period based on PSE rules for the disclosure of all dealings by all officers in CLI shares.</p> <p>In addition, CLI's Investor Relations department strictly monitors the dealings of CLI shares by any and all officers of the company.</p> <p>Further to above, CLI's RPT Policy has a "3-calendar day" mandatory disclosure policy and requirement for related party transactions (RPT) that exceed 10% of CLI's Balance Sheet.</p>

			The Company will continue to evaluate this recommended best practice, and will look into the formal adoption and incorporation of the 3-business day period for disclosure of all dealings in CLI shares, whether or not these exceed the 10% materiality threshold.
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Supplement to Recommendation 8.2

<p>1. Company discloses the trading of the corporation's shares by directors, officers (or persons performing similar functions) and controlling shareholders. This includes the disclosure of the company's purchase of its shares from the market (e.g. share buy-back program).</p>	<p>Compliant</p>	<p>Provide information on or link/reference to the shareholdings of directors, management and top 100 shareholders.</p> <p>Provide link or reference to the company's Conglomerate Map.</p> <p><u>Information:</u></p> <p>CLI discloses the trading of the corporation's shares by directors, officers (or persons performing similar functions) and controlling shareholders.</p> <p>CLI also discloses the shareholdings of directors, management, and top 100 shareholders.</p> <p>Further thereto, CLI discloses the company's purchase of its shares from the market pursuant to its share buy-back program.</p> <p><u>References and links:</u></p>	
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		<ul style="list-style-type: none"> • Statement of Changes in Beneficial Ownership of Securities as well as Disclosures on CLI's share buy-back transactions are published and uploaded in CLI's PSE EDGE portal and CLI's website <p>https://edge.pse.com.ph/companyDisclosures/form.do?cmpy_id=668</p> <ul style="list-style-type: none"> • CLI's Public Ownership Report- as of 31 December 2022, and as uploaded to PSE EDGE <p>https://edge.pse.com.ph/openDiscViewer.do?edge_no=558879e00b76acee9e4dc6f6c9b65995</p> <ul style="list-style-type: none"> • pages 82 to 83 of SEC Form 17-A (Annual Report) for FY2022- for the listing of the security ownership of stockholders of more than 5%, directors, and management as of December 31, 2022 <p>https://ir.cebuplandmasters.com/media/jywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p>	
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		<ul style="list-style-type: none"> List of Top 100 Stockholders of CLI (for the period ended December 31, 2022) <p>https://edge.pse.com.ph/openDiscViewer.do?edge_no=1885006806a151f79e4dc6f6c9b65995</p> <ul style="list-style-type: none"> Link to CLI's Conglomerate Map- see page 10 of the "Report of Independent Auditors to Accompany Supplementary Information Required by the Securities and Exchange Commission Filed Separately from the Basic Consolidated Financial Statements", as an integral attachment to the Consolidated AFS and SEC Form 17-A- (Map Showing the Relationship Between and Among CLI and its Ultimate Parent, Subsidiaries and Associates as of December 31, 2022) <p>https://ir.cebulandmasters.com/media/jywjrmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p>	
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Recommendation 8.3

1. Board fully discloses all relevant and material information on individual board	Compliant	Provide link or reference to the directors' academic qualifications,	
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<p>members to evaluate their experience and qualifications, and assess any potential conflicts of interest that might affect their judgment.</p>		<p>share ownership in the company, membership in other boards, other executive positions, professional experiences, expertise and relevant trainings attended.</p> <p><u>Information:</u></p> <p>The CLI Board fully discloses all relevant and material information on individual board members. All members of the Board have the necessary qualifications and experience. There are no potential conflicts of interest that might affect their judgment.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> • SEC Form 17-A (Annual Report) for FY2022- pages 73 to 77 (<i>for the directors' academic qualifications, professional experiences, expertise, and relevant trainings attended</i>) <p>https://ir.cebulandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p>	
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		<ul style="list-style-type: none"> • CLI's Public Ownership Report- as of 31 December 2022, and as uploaded to PSE EDGE <p>https://edge.pse.com.ph/openDiscViewer.do?edge_no=558879e00b76acee9e4dc6f6c9b65995</p>	
<p>2. Board fully discloses all relevant and material information on key executives to evaluate their experience and qualifications, and assess any potential conflicts of interest that might affect their judgment.</p>	<p>Compliant</p>	<p>Provide link or reference to the key officers' academic qualifications, share ownership in the company, membership in other boards, other executive positions, professional experiences, expertise and relevant trainings attended.</p> <p><u>Information:</u></p> <p>The CLI Board fully discloses all relevant and material information on key executives. All key executives have the necessary qualifications and experience. There are no potential conflicts of interest that might affect their judgment.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> • SEC Form 17-A (Annual Report) for FY2022- pages 78 to 81 (<i>for the key executives' academic qualifications, professional experiences,</i> 	

		<p>expertise, and relevant trainings attended)</p> <p>https://ir.cebulandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p> <ul style="list-style-type: none"> • CLI's Public Ownership Report- as of 31 December 2022, and as uploaded to PSE EDGE <p>https://edge.pse.com.ph/openDiscViewer.do?edge_no=558879e00b76acee9e4dc6f6c9b65995</p>	
Recommendation 8.4			
<p>1. Company provides a clear disclosure of its policies and procedure for setting Board remuneration, including the level and mix of the same.</p>	<p>Compliant</p>	<p>Disclose or provide link/reference to the company policy and practice for setting board remuneration</p> <p><u>Information:</u></p> <p>CLI provides a clear disclosure of its policies and procedure for setting Board remuneration, including the level and mix of the same.</p> <p>Key considerations in determining proper compensation include the following: 1) the level of remuneration is commensurate to the responsibilities of the role; 2) no director should participate in deciding on his</p>	

		<p>remuneration; and 3) remuneration pay-out schedules should be sensitive to risk outcomes over a multi-year horizon.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> • CLI's CG Manual- page 16 (Article IV, Section H "Remuneration of Directors and Officers") <p>https://ir.cebulelandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> • page 118 of CLI's 2022 Integrated Report (disclosure on CLI's policy on board remuneration) <p><i>Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:</i></p> <p>https://ir.cebulelandmasters.com/investor-relations/stockholders-meeting/</p>	
<p>2. Company provides a clear disclosure of its policies and procedure for setting executive remuneration, including the level and mix of the same.</p>	<p>Compliant</p>	<p>Disclose or provide link/reference to the company policy and practice for determining executive remuneration</p>	

		<p><u>Information:</u></p> <p>CLI provides a clear disclosure of its policies and procedure for setting executive remuneration, including the level and mix of the same.</p> <p>In compliance with CLI's Manual on Corporate Governance, the Board aligns the remuneration of key officers and Board members with the long-term interests of CLI.</p> <p>CLI grants remuneration to its executive directors and senior executives based on performance, i.e., individual performance, and collective performance of their respective groups / departments, which are pursuant to identified key deliverables and other performance indicators aligned with its long-term interest and objectives. This is aided by the launching and cascade of CLI's Balanced Scorecard which serves as measurement and tool for alignment of the grant of rewards and compensation that accounts for the performance of the company beyond short-term financial measures.</p> <p>The remuneration of Board members and key officers had been overseen by the Board Corporate Governance Committee, but starting 2022 it has</p>	
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		<p>been devolved to the newly created Compensation and Benefits Committee. The Compensation and Benefits Committee was formally organized and constituted on 21 March 2022.</p> <p>References and links:</p> <ul style="list-style-type: none"> • CLI's CG Manual- page 16 (Article IV, Section H "Remuneration of Directors and Officers") <p>https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> • page 118 of CLI's 2022 Integrated Report (disclosure on CLI's policy on executive remuneration) <p><i>Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:</i></p> <p>https://ir.cebulandmasters.com/investor-relations/stockholders-meeting/</p>	
<p>3. Company discloses the remuneration on an individual basis, including termination and retirement provisions.</p>	<p>Non-compliant</p>	<p>Provide breakdown of director remuneration and executive compensation, particularly the remuneration of the CEO.</p>	<p>The Company does not disclose remuneration on an individual basis.</p> <p>CLI, in its Definitive Information Statement (SEC Form 20-IS), disclosed the aggregate</p>

		<p>The breakdown of director remuneration and executive compensation</p>	<p>compensation paid to the a) President and CEO and the four most highly compensated executive officers, as well as the aggregate compensation of b) all officers and directors as a group excluding the President and four most highly compensated executive officers. This is in line with the disclosure requirements under Annex C of Rule 12 of the Securities Regulation Code (SRC).</p> <p>CLI's non-executive directors, including its independent directors, are paid per diem allowances for board and committee meetings attended. For a CLI Board meeting, the non-executive director / independent director is paid a per diem allowance of Php40,000.00. For a committee meeting attended, the non-executive director / independent director is paid a per diem allowance of Php30,000.00 (regular) or Php15,000.00 (special). The other members of the Board who are executives and receiving salaries as such do not get additional per diem or compensation for their attendance in Board and/or committee meetings.</p> <p>With the foregoing, and in conjunction with CLI's remuneration policies, the disclosure of remuneration on an aggregate basis still enables its investors to understand the relation of the remuneration paid to its directors and key management personnel and CLI's performance. Hence, the overall</p>
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			<p>principle being recommended is still achieved.</p> <p>With due regard to this recommended principle, the Board will undertake its regular review and evaluation of the propriety and necessity of disclosing remuneration on an individual basis.</p> <p><u>Reference and link:</u></p> <ul style="list-style-type: none"> pages 18 to 19 of CLI's FY2022 Definitive Information Statement (DIS)- disclosure on compensation of directors and executive officers <p>https://ir.cebulandmasters.com/media/bml/0w4w/cebu-landmasters-inc-definitive-information-statement-2020-pse-edge.pdf</p>
Recommendation 8.5			
<p>1. Company discloses its policies governing Related Party Transactions (RPTs) and other unusual or infrequently occurring transactions in their Manual on Corporate Governance.</p>	<p>Compliant</p>	<p>Disclose or provide reference/link to company's RPT policies</p> <p>Indicate if the director with conflict of interest abstained from the board discussion on that particular transaction.</p> <p><u>Information:</u> CLI discloses its policies governing RPTs and other unusual or infrequently occurring transactions in CLI's CG Manual. Also, CLI has an existing RPT</p>	

		<p>Policy which sets out the guidelines, categories, and thresholds that will govern the review, approval, or ratification of RPTs by the Board and/or CLI shareholders, and ensure that these RPTs are duly accounted for and disclosed in accordance with relevant laws and regulations.</p> <p>As also stipulated in CLI's CG Manual, directors with material interest in a transaction affecting the corporation and in other conflict of interest situations (actual or potential) are required to fully and immediately disclose the same and are mandated to abstain from taking part in their deliberations.</p> <p>For FY2022, there was no transaction where a CLI director had a material interest affecting the corporation.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> • CLI's CG Manual <ul style="list-style-type: none"> ○ page 5 (item no. 12)- <i>mandate to the Board to formulate policies and procedures on RPTs which should ensure integrity and transparency of related party transactions</i> ○ page 18 (item no. 14, par. ii)- <i>CLI policy to</i> 	
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		<p>ensure that material RPTs are not undertaken on more favorable economic terms to such related parties</p> <ul style="list-style-type: none"> ○ page 19 (item no. 14, par. iv)- policy and mandate to report to the Board on a regular basis, the status, and aggregate exposures of each related party ○ page 29 (Article XIV- Disclosure and Transparency)- CLI policy on disclosure of related party transactions through the appropriate Exchange mechanisms and submissions to SEC <p>https://ir.cebulelandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> • CLI's RPT Policy- as duly submitted to the SEC <p>https://ir.cebulelandmasters.com/media/yuipbg3x/cli-rpt-policy-filed-with-sec-2.pdf</p>	
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<p>2. Company discloses material or significant RPTs reviewed and approved during the year.</p>	<p>Compliant</p>	<p>Provide information on all RPTs for the previous year or reference to a document containing the following information on all RPTs:</p> <ol style="list-style-type: none"> 1. name of the related counterparty; 2. relationship with the party; 3. transaction date; 4. type/nature of transaction; 5. amount or contract price; 6. terms of the transaction; 7. rationale for entering into the transaction; 8. the required approval (i.e., names of the board of directors approving, names and percentage of shareholders who approved) based on the company's policy; and 9. other terms and conditions <p><u>Information:</u> CLI discloses material or significant RPTs reviewed and approved during the year.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> • pages 83 to 84 of CLI's FY2022 SEC Form 17-A (Annual Report)- <i>Item 12. Certain Relationships and Related Transactions</i> 	
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		<p>https://ir.cebulelandmasters.com/media/jywjrmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p> <ul style="list-style-type: none"> pages 26-27 and pages 72-73 of CLI's Notes to Consolidated Audited Financial Statements (as attachment to Form 17-A)- pages 70 to 71 (for details of CLI's Related Party Transactions) <p>https://ir.cebulelandmasters.com/media/jywjrmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p> <ul style="list-style-type: none"> Other Material transactions and information are also disclosed through the PSE EDGE portal and in CLI's website <p>Link to PSE EDGE portal https://edge.pse.com.ph/companyDisclosures/form.do?cmpy_id=668</p> <p>Link to CLI website https://ir.cebulelandmasters.com/investor-relations/disclosures/</p>	
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Supplement to Recommendation 8.5

<p>1. Company requires directors to disclose their interests in transactions or any other conflict of interests.</p>	<p>Compliant</p>	<p>Indicate where and when directors disclose their interests in transactions or any other conflict of interests.</p> <p><u>Information:</u></p> <p>Pursuant to the provisions of CLI's CG Manual and Board Charter, directors are required to fully and immediately disclose their interests in transactions and in other conflict of interest situations (actual or potential) and are mandated to abstain from taking part in their deliberations.</p> <p>It is a fundamental principle in CLI that a director should not use his position to profit or gain some benefit or advantage for himself and/or his related interest. He is mandated to avoid situations that may compromise his impartiality.</p> <p>For the 2022-2023 term, there was no transaction where a CLI director had a material interest affecting the Company and/or otherwise any conflict of interest (actual or potential).</p> <p><u>References and links:</u></p> <ul style="list-style-type: none">• CLI's CG Manual- pages 6 to 7 (Article IV, Section C, item no. 1)	
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		<p>https://ir.cebulelandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> • Board Charter- page 11 (Chapter E, item no. 1) <p>https://ir.cebulelandmasters.com/media/tb3pznv1/cli-board-charter_approved.pdf</p>	
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Optional : Recommendation 8.5

<p>1. Company discloses that RPTs are conducted in such a way to ensure that they are fair and at arms' length.</p>	<p>Compliant</p>	<p>Provide link or reference where this is disclosed, if any</p> <p><u>Information:</u></p> <p>CLI discloses and declares in its FY2022 Annual Reports that all its related party transactions (RPTs) in 2022 were conducted in a fair and at arm's length basis and on terms not more favorable than those made to unrelated third parties under similar circumstances, in keeping with CLI's RPT Policy and Transfer Pricing Policy.</p> <p>CLI's CG Manual mandates that all material RPTs should not be undertaken on more favorable economic terms (e.g., price, commissions, interest rates, fees, tenor, collateral requirement) to such</p>	
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	<p>related parties than similar transactions with nonrelated parties under similar circumstances.</p> <p>CLI's RPT Policy mandates that all RPTs involving an amount of at least Php 50,000,000.00 or its equivalent are submitted to the RPT Committee for review and pre-approval. CLI's RPT Committee is tasked to review and ensure that these RPTs are conducted at arms' length basis and on terms not more favorable than those made to unrelated third parties under similar circumstances, and in all cases comply with the provisions under its Transfer Pricing Policy. RPTs approved by the RPT Committee were then endorsed to the CLI Board for subsequent approval and/or ratification.</p> <p>All RPTs breaching the Php 50Mn threshold have been approved by the RPT Committee and CLI Board, and as supported by its respective minutes of meetings and committee/board resolutions. For CY2022, these included the approval of shareholder advances to related party joint venture entities and procurement of contracted services from other related parties. There were no RPTs that breached the 10% Material RPT threshold of the SEC for CY2022.</p>	
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References and links:

- CLI's CG Manual
 - page 5 (item no. 12)- ***mandate to the Board to formulate policies and procedures on RPTs which should ensure integrity and transparency of related party transactions***
 - page 18 (item no. 14, par. ii)- ***CLI policy to ensure that material RPTs are not undertaken on more favorable economic terms to such related parties***

<https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf>

- page 83 of CLI's FY2022 SEC Form 17-A (Annual Report)- ***disclosure and declaration that all CLI RPTs in 2022 were conducted in a fair and at arm's length basis***
- pages 83 to 84 of CLI's FY2022 SEC Form 17-A (Annual

		<p>Report)- disclosures on CLI's RPT policies and procedures</p> <p>https://ir.cebulandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p>	
Recommendation 8.6			
<p>1. Company makes a full, fair, accurate and timely disclosure to the public of every material fact or event that occur, particularly on the acquisition or disposal of significant assets, which could adversely affect the viability or the interest of its shareholders and other stakeholders.</p>	<p>Compliant</p>	<p>Provide link or reference where this is disclosed</p> <p><u>Information:</u></p> <p>Pursuant to the provisions of CLI's CG Manual, all material information about the corporation which could adversely affect the viability or interests of its stockholders and other stakeholders are publicly, timely, and fully disclosed. Such information includes, among others, acquisition or disposition of material assets.</p> <p>All such information are disclosed in CLI's PSE EDGE portal, submitted to the SEC and posted in CLI's website.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> • CLI's CG Manual- page 29 (Article XIV- Disclosure and Transparency) 	

		<p>https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> • Links to CLI's PSE EDGE portal and CLI website <p>Link to CLI's PSE EDGE Portal https://edge.pse.com.ph/companyDisclosures/form.do?cmpy_id=668</p> <p>Links to CLI's website (Investor Relations main page and sub-pages) https://ir.cebulandmasters.com/investor-relations/</p> <p>https://ir.cebulandmasters.com/investor-relations/disclosures/</p> <p>https://ir.cebulandmasters.com/investor-relations/company-announcements/</p> <p>https://ir.cebulandmasters.com/investor-relations/investor-presentations/</p> <p>https://ir.cebulandmasters.com/investor-relations/share-information/</p>	
2. Board appoints an independent party to evaluate the fairness of the transaction	Compliant	Identify independent party appointed to evaluate the fairness of the transaction price	

<p>price on the acquisition or disposal of assets.</p>		<p>Disclose the rules and procedures for evaluating the fairness of the transaction price, if any.</p> <p><u>Information:</u></p> <p>Before the execution of a Material RPT, the Board may appoint an external independent party to evaluate the fairness of the terms and evaluate if the transaction is done on normal market terms. An external independent party may include, but is not limited to, auditing or accounting firms, third party consultants, and appraisers.</p> <p>For FY2022, there was no material RPT breaching the 10% materiality threshold, or otherwise, a similarly related transaction that necessitated or required the appointment of an independent third party evaluator.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> • CLI's RPT Policy- page 5 (item g) <p>https://ir.cebulandmasters.com/media/yuipbg3x/cli-rpt-policy-filed-with-sec-2.pdf</p>	
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		<ul style="list-style-type: none"> page 84 of CLI's FY2022 SEC Form 17-A (Annual Report) disclosure that there were no RPTs that breached the 10% Material RPT threshold of the SEC for CY2022 <p>https://ir.cebulandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p>	
Supplement to Recommendation 8.6			
<p>1. Company discloses the existence, justification and details on shareholder agreements, voting trust agreements, confidentiality agreements, and such other agreements that may impact on the control, ownership, and strategic direction of the company.</p>	Compliant	<p>Provide link or reference where these are disclosed.</p> <p><u>Information:</u></p> <p>CLI discloses the existence, justification, and details on shareholder agreements, voting trust agreements (if any), confidentiality agreements, and such other agreements that may impact the control, ownership and strategic direction of the Company.</p> <p>All other material transactions and information have been duly published and posted on CLI's PSE EDGE portal and CLI's website.</p> <p><u>References and links:</u></p>	

		<ul style="list-style-type: none"> • SEC Form 17-A (Annual Report) for FY2022 <ul style="list-style-type: none"> ○ page 33 (Strategic joint venture partnerships)- disclosure on the JV partnerships and agreements entered into by CLI ○ pages 38 to 41 (Corporate Organization)- disclosure on the control and ownership structure of CLI ○ pages 52 to 53- disclosure on CLI's mortgage agreements, and insurance coverage and policies <p>https://ir.cebulelandmasters.com/media/jywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p> <ul style="list-style-type: none"> • Links to CLI's PSE EDGE portal and website for disclosures on material transactions and information <p>Link to CLI's PSE EDGE Portal https://edge.pse.com.ph/companyDisclosures/form.do?cmpy_id=668</p>	
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		<p><i>Links to CLI's website (Investor Relations main page and sub-pages)</i></p> <p>https://ir.cebulandmasters.com/investor-relations/</p> <p>https://ir.cebulandmasters.com/investor-relations/disclosures/</p> <p>https://ir.cebulandmasters.com/investor-relations/company-announcements/</p> <p>https://ir.cebulandmasters.com/investor-relations/investor-presentations/</p> <p>https://ir.cebulandmasters.com/investor-relations/share-information/</p>	
Recommendation 8.7			
1. Company's corporate governance policies, programs and procedures are contained in its Manual on Corporate Governance (MCG).	Compliant	Provide link to the company's website where the Manual on Corporate Governance is posted.	
2. Company's MCG is submitted to the SEC and PSE.	Compliant	<p>Information:</p> <p>CLI's corporate governance policies, programs, and procedures are contained in CLI's Manual on Corporate Governance (referred and referenced herein as "CLI's CG Manual").</p>	
3. Company's MCG is posted on its company website.	Compliant	<p>CLI's CG Manual has been submitted to the SEC and PSE. It is also posted in CLI's website.</p>	

		<p>Link to CLI's CG Manual:</p> <p>https://ir.cebucklandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p>	
Supplement to Recommendation 8.7			
<p>1. Company submits to the SEC and PSE an updated MCG to disclose any changes in its corporate governance practices.</p>	<p>Compliant</p>	<p>Provide proof of submission.</p> <p>Information: CLI's CG Manual was submitted to the SEC and PSE as part of the IPO documentation in 2017. The submission was made by ACCRA on behalf of CLI.</p> <p>As of this filing, the original CG Manual has not yet been amended by the Board. In any case, the Board will continue to evaluate and review the provisions of the CG Manual and make the necessary updates based on best corporate governance practices and recommendations.</p> <p>Reference and link:</p> <ul style="list-style-type: none"> • CLI's CG Manual- as filed during IPO (Annex Q of the IPO documentation) <p>https://ir.cebucklandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p>	

Optional: Principle 8			
1. Does the company's Annual Report disclose the following information:	Compliant	Provide link or reference to the company's Annual Report containing the said information.	
a. Corporate Objectives	Compliant	<p>Information, References and Links:</p> <p>CLI's Annual Report discloses the following information:</p> <p>a. Corporate Objectives</p> <ul style="list-style-type: none"> pages 35 to 38 of SEC Form 17-A (CLI's Key Strategies) <p>https://ir.cebulandmasters.com/media/iywjrmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p> <p>b. Financial performance indicators</p> <ul style="list-style-type: none"> page 72 of SEC Form 17-A (Annual Report)- Key Performance Indicators <p>https://ir.cebulandmasters.com/media/iywjrmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p> <p>c. Non-financial performance indicators</p>	
b. Financial performance indicators	Compliant		
c. Non-financial performance indicators	Compliant		
d. Dividend Policy	Compliant		
e. Biographical details (at least age, academic qualifications, date of first appointment, relevant experience, and other directorships in listed companies) of all directors	Compliant		
f. Attendance details of each director in all directors meetings held during the year	Compliant		
g. Total remuneration of each member of the board of directors	Compliant		

- pages 45 to 46 of SEC Form 17-A (Annual Report)-
CY2022 Company Milestones

<https://ir.cebucklandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf>

d. Dividend policy

- page 56 of SEC Form 17-A (Annual Report)- **disclosure on CLI's dividend policy**

<https://ir.cebucklandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf>

e. Biographical details of all directors

- pages 73 to 78 of SEC Form 17-A (Annual Report)

<https://ir.cebucklandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf>

f. Attendance details of each director in all directors' meetings held during the year

		<ul style="list-style-type: none"> page 133 of CLI's 2022 Integrated Report <p><i>Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:</i></p> <p>https://ir.cebucklandmasters.com/investor-relations/stockholders-meeting/</p> <p>g. Total remuneration of each member of the board of directors</p> <ul style="list-style-type: none"> pages 81 to 82 of SEC Form 17-A (Annual Report) <p>https://ir.cebucklandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p>	
<p>2. The Annual Report contains a statement confirming the company's full compliance with the Code of Corporate Governance and where there is non-compliance, identifies and explains reason for each such issue.</p>	<p>Compliant</p>	<p>Provide link or reference to where this is contained in the Annual Report</p> <p>References and links:</p> <ul style="list-style-type: none"> page 85 of CLI's SEC Form 17-A (Item 13- Corporate Governance) <p>https://ir.cebucklandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p>	

		<ul style="list-style-type: none"> • page 115 of CLI's 2022 Integrated Report (Full compliance with Corporate Governance Code for PLCs and Declaration on RPTs, Internal Controls and Risk Management) <p><i>Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:</i></p> <p>https://ir.cebulandmasters.com/investor-relations/stockholders-meeting/</p>	
<p>3. The Annual Report/Annual CG Report discloses that the board of directors conducted a review of the company's material controls (including operational, financial and compliance controls) and risk management systems.</p>	<p>Compliant</p>	<p>Provide link or reference to where this is contained in the Annual Report</p> <p><u>Information:</u></p> <p>The CLI Board regularly reviews its material controls, including operational, financial, compliance controls, and risk management systems. The CLI Board and its Audit Committee affirm that the Company has adequate control and risk management systems.</p> <p>Further thereto, the CLI's Board Risk Oversight Committee ("BROC") advises the CLI Board on high level risk-related matters (i.e., climate-</p>	

		<p>related risks, risk appetite, risk governance, and internal controls).</p> <p>The BROC oversees the development and maintenance of a robust risk management framework through regular monitoring and review of the systems of internal control and compliance.</p> <p>Through the BROC's regular meetings, risks and opportunities are identified and action plans are discussed to ensure that risks are appropriately mitigated and opportunities are exploited.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> • page 131 of CLI's 2022 Integrated Report (<i>disclosure on CLI Board's regular review of material controls; affirmation that CLI has adequate internal control and risk management systems</i>) <p><i>Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:</i></p> <p>https://ir.cebulelandmasters.com/investor-relations/stockholders-meeting/</p>	
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		<ul style="list-style-type: none"> page 27 of CLI's 2022 Sustainability Report as an integral attachment to SEC Form 17-A (disclosure on the board review and oversight over CLI's material controls and ERM framework) <p>https://ir.cebucklandmasters.com/media/1mba3ny1/cli-2022-sustainability-report_sec-filed.pdf</p> <ul style="list-style-type: none"> page 73 (Part III- Control and Compensation Information, Item 9, par. 1) of SEC Form 17-A; and <p>https://ir.cebucklandmasters.com/media/iywjrmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p>	
<p>4. The Annual Report/Annual CG Report contains a statement from the board of directors or Audit Committee commenting on the adequacy of the company's internal controls/risk management systems.</p>	<p>Compliant</p>	<p>Provide link or reference to where this is contained in the Annual Report</p> <p>Information:</p> <p>The CLI Board of Directors and its Audit Committee affirm that the company has adequate internal controls and risk management systems.</p> <p>Reference and link:</p>	

		<ul style="list-style-type: none"> page 115 of CLI's 2022 Integrated Report (disclosure on statement of adequacy of internal control and risk management systems) <p>Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:</p> <p>https://ir.cebulandmasters.com/investor-relations/stockholders-meeting/</p>	
<p>5. The company discloses in the Annual Report the key risks to which the company is materially exposed to (i.e. financial, operational including IT, environmental, social, economic).</p>	<p>Compliant</p>	<p>Provide link or reference to where these are contained in the Annual Report</p> <p>References and link:</p> <ul style="list-style-type: none"> pages 26 to 27 of CLI's 2022 Sustainability Report as an integral attachment to SEC Form 17-A (disclosure and discussion on CLI's key risks, including re-assessment and inclusion of environmental and safety risks as among the top risks) pages 5 to 10 of CLI's 2022 Sustainability Report as an integral attachment to SEC Form 17-A (disclosure and discussion on CLI's key considerations in its materiality exercise; 	

		<p>stakeholder mapping & engagement)</p> <p>https://ir.cebulandmasters.com/media/1mba3ny1/cli-2022-sustainability-report_sec-filed.pdf</p>	
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Principle 9: The company should establish standards for the appropriate selection of an external auditor, and exercise effective oversight of the same to strengthen the external auditor's independence and enhance audit quality.

Recommendation 9.1

<p>1. Audit Committee has a robust process for approving and recommending the appointment, reappointment, removal, and fees of the external auditors.</p>	<p>Compliant</p>	<p>Provide information or link/reference to a document containing information on the process for approving and recommending the appointment, reappointment, removal and fees of the company's external auditor.</p> <p>Information: CLI's Audit Committee has a robust process for approving and recommending the appointment, reappointment, removal, and fees of the external auditors.</p> <p>The process includes the review and recommendation by the Audit Committee, review and approval by the CLI Board, and the further approval and ratification by the CLI shareholders.</p> <p>References and links:</p>	
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		<ul style="list-style-type: none"> • CLI's CG Manual <ul style="list-style-type: none"> ○ pages 24 to 25 (Chapter IX- The External Auditor) ○ page 26 (Chapter XI- Accountability and Audit; item no. 5) ○ page 27 (par. 1) <p>https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> • Audit Committee Charter- pages 2 to 3 (External Audit) <p>https://ir.cebulandmasters.com/media/1vwlgpof/audit-committee-charter_approved.pdf</p> <ul style="list-style-type: none"> • pages 87 to 88 of CLI's FY2022 SEC Form 17-A (Annual Report)- disclosure on the process for approving and recommending the appointment, reappointment, removal and fees of CLI's external auditor <p>https://ir.cebulandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p>	
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<p>2. The appointment, reappointment, removal, and fees of the external auditor is recommended by the Audit Committee, approved by the Board and ratified by the shareholders.</p>	<p>Compliant</p>	<p>Indicate the percentage of shareholders that ratified the appointment, reappointment, removal and fees of the external auditor.</p> <p><u>Information:</u> The Audit Committee reviews the performance of the external auditor. The appointment, reappointment, removal, and fees of the external auditor are also reviewed by the Audit Committee which in turn makes the appropriate recommendation to the CLI Board.</p> <p>Upon recommendation by the Audit Committee, chaired by Dir. Ma. Aurora D. Geotina-Garcia, the stockholders approved the re-appointment of Punongbayan & Araullo as independent auditor for Fiscal Year 2022.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> • CLI's CG Manual <ul style="list-style-type: none"> ○ page 25 (par. 1, Chapter IX- The External Auditor) ○ page 27 (par. 1) <p>https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p>	
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		<ul style="list-style-type: none"> Audit Committee Charter- pages 2 to 3 (External Audit) <p>https://ir.cebulandmasters.com/media/1vwlgpof/audit-committee-charter_approved.pdf</p>	
3. For removal of the external auditor, the reasons for removal or change are disclosed to the regulators and the public through the company website and required disclosures.	Compliant	<p>Provide information on or link/reference to a document containing the company's reason for removal or change of external auditor.</p> <p>Information: It is stipulated in CLI's CG Manual that if the external auditor resigns, is dismissed, or ceases to perform his services, the reason/s for and the date of effectivity of such action shall be reported in CLI's annual and current reports.</p> <p>The Company will also endeavor to disclose the above matter, including the reasons for removal or change, to the public by publishing and posting the same through CLI's website and required disclosures (e.g., PSE EDGE portal).</p> <p>Punongbayan & Araullo (P&A) has been the external auditor of CLI and its subsidiaries during the three most</p>	

		<p>recent fiscal years. Thus far, CLI has had no material disagreements with P&A on any matter pertaining to accounting and financial disclosures.</p> <p>P&A stands for re-appointment as external auditor of CLI for FY2023.</p> <p>References and links:</p> <ul style="list-style-type: none"> • CLI's CG Manual- page 27 (2nd par. of Article XI- Accountability and Audit) for CLI's disclosure and reporting requirements in case of dismissal or change of external auditors <p>https://ir.cebulelandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> • CLI's Information Statement (SEC Form 20-IS)- page 22 (par. a of Item 7 "Independent Public Accountants") recommendation for re-appointment of P&A as external auditor for FY2023 <p>https://ir.cebulelandmasters.com/media/0mln0xdh/cebu-landmasters-inc_amended-preliminary-information-statement_26-april-2023_clean.pdf</p>	
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Supplement to Recommendation 9.1

<p>1. Company has a policy of rotating the lead audit partner every five years.</p>	<p>Compliant</p>	<p>Provide information on or link/reference to a document containing the policy of rotating the lead audit partner every five years.</p> <p><u>Information:</u> Pursuant to CLI's CG Manual, the external auditor should be rotated or changed every five (5) years, or the signing partner of the external auditing firm assigned to CLI should be changed with the same frequency.</p> <p>In compliance thereto, and commencing with the audit of CLI's FY2021 financial statements, and the audit of its FY2022 financial statements, the external auditor, Punongbayan & Araullo (P&A), assigned a new engagement and signing partner in the person of Mailene Sigue-Bisnar (CPA Reg. No. 0090230; Partner- No. 90230-SEC, until December 31, 2025).</p> <p>Prior to Ms. Sigue-Bisnar, and for CLI's FY2020 financial statements, P&A's engagement and signing partner was Christopher M. Ferarezza.</p> <p><u>References and links:</u></p>	
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		<ul style="list-style-type: none"> • CLI's CG Manual- page 26 (item no. 5 of Article XI- Accountability and Audit) <p>https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> • page 88 of CLI's FY2022 SEC Form 17-A (Annual Report)- disclosure on new engagement and signing partner in compliance with CLI's policy on rotation of external auditor every 5 years <p>https://ir.cebulandmasters.com/media/jywjrmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p>	
Recommendation 9.2			
<p>1. Audit Committee Charter includes the Audit Committee's responsibility on:</p> <ul style="list-style-type: none"> i. assessing the integrity and independence of external auditors; ii. exercising effective oversight to review and monitor the external auditor's independence and objectivity; and iii. exercising effective oversight to review and monitor the effectiveness of the audit process, 	Compliant	<p>Provide link/reference to the company's Audit Committee Charter</p> <p>Link to CLI's Audit Committee Charter:</p> <p>https://ir.cebulandmasters.com/media/1vwlgpof/audit-committee-charter_approved.pdf</p>	

taking into consideration relevant Philippine professional and regulatory requirements.			
2. Audit Committee Charter contains the Committee's responsibility on reviewing and monitoring the external auditor's suitability and effectiveness on an annual basis.	Compliant	Provide link/reference to the company's Audit Committee Charter Link to CLI's Audit Committee Charter: https://ir.cebulandmasters.com/media/1vwlgpof/audit-committee-charter_approved.pdf	
Supplement to Recommendations 9.2			
1. Audit Committee ensures that the external auditor is credible, competent and has the ability to understand complex related party transactions, its counterparties, and valuations of such transactions.	Compliant	Provide link/reference to the company's Audit Committee Charter Link to CLI's Audit Committee Charter: https://ir.cebulandmasters.com/media/1vwlgpof/audit-committee-charter_approved.pdf	
2. Audit Committee ensures that the external auditor has adequate quality control procedures.	Compliant	Provide link/reference to the company's Audit Committee Charter Link to CLI's Audit Committee Charter: https://ir.cebulandmasters.com/media/1vwlgpof/audit-committee-charter_approved.pdf	

Recommendation 9.3

<p>1. Company discloses the nature of non-audit services performed by its external auditor in the Annual Report to deal with the potential conflict of interest.</p>	<p>Compliant</p>	<p>Disclose the nature of non-audit services performed by the external auditor, if any.</p> <p>Information: CLI discloses the nature of non-audit services (if any) in the Annual Report to deal with potential conflict of interest.</p> <p>For FY2022, the external auditor (P&A) did not conduct or render non-audit services to CLI.</p> <p>Reference and link:</p> <ul style="list-style-type: none"> page 88 of CLI's FY2022 SEC Form 17-A (Annual Report) disclosure that P&A did not conduct any non-audit services in FY2022 <p>https://ir.cebuplandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p>	
<p>2. Audit Committee stays alert for any potential conflict of interest situations, given the guidelines or policies on non-audit services, which could be viewed as impairing the external auditor's objectivity.</p>	<p>Compliant</p>	<p>Provide link or reference to guidelines or policies on non-audit services</p> <p>Information: The Audit Committee evaluates and determines the non-audit work of the</p>	

		<p>external auditor, and periodically reviews the non-audit fees paid to the external auditor in relation to the total fees paid to it and to the Company's overall consultancy expenses. The Audit Committee is mandated to disallow any non-audit work that will conflict with its duties as an external auditor or may pose a threat to its independence.</p> <p>References and links:</p> <ul style="list-style-type: none"> • CLI's CG Manual- page 17 (Chapter V- Board Committees, Section A- Audit Committee, item no. 8) <p>https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> • page 88 of CLI's SEC Form 17-A (Annual Report)- disclosure on CLI's policy and guidelines on non-audit services <p>https://ir.cebulandmasters.com/media/jywjrmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p>	
Supplement to Recommendation 9.3			
1. Fees paid for non-audit services do not outweigh the fees paid for audit services.	Compliant	Provide information on audit and non-audit fees paid.	

Information:

The fees paid by CLI for non-audit services do not outweigh the fees paid for audit services.

For FY2022, P&A did not conduct or render any non-audit service to CLI.

The following is the summary breakdown of the audit and non-audit fees paid to P&A for FY2022 (exclusive of the 12% VAT):

Audit and Audit related fees	Php 3,310,657.61
Non-audit fees	Nil
Total fees paid to P&A (FY2022)	Php 3,310,657.61

Reference and link:

- page 88 of CLI's FY2022 SEC Form 17-A (Annual Report)
summary breakdown of fees paid to P&A for FY2022

<https://ir.cebulamasters.com/media/jwirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf>

Additional Recommendation to Principle 9

<p>1. Company's external auditor is duly accredited by the SEC under Group A category.</p>	<p>Compliant</p>	<p>Provide information on company's external auditor, such as:</p> <ol style="list-style-type: none"> 1. Name of the audit engagement partner; 2. Accreditation number; 3. Date Accredited; 4. Expiry date of accreditation; and 5. Name, address, contact number of the audit firm. <p>Information: CLI's external auditor, Punongbayan & Araullo (P&A), is duly accredited by the SEC under Group A category.</p> <p>The following are the details of CLI's external auditor for FY2022 (as of 31 December 2022):</p> <ul style="list-style-type: none"> • Name of the audit engagement partner: Mailene Sigue-Bisnar • Accreditation number: <ul style="list-style-type: none"> ○ Partner – No. 90230-SEC ○ Firm – No. 0002 • Expiry date of accreditation <ul style="list-style-type: none"> ○ Partner – until December 31, 2025 ○ Firm – until December 31, 2024 • Name, address, contact number of the audit firm <ul style="list-style-type: none"> ○ Name- Punongbayan & Araullo 	
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		<ul style="list-style-type: none"> ○ Address- 20th Floor, Tower 1, The Enterprise Center, 6766 Ayala Avenue, 1200 Makati City, Philippines ○ Contact No. (telephone)- +63 2 8988 2288 <p><u>References and link:</u></p> <ul style="list-style-type: none"> • Report of Independent Auditor (as attachment to Form 17-A) <ul style="list-style-type: none"> ○ page 5- for the accreditation details of the audit engagement partner and Firm ○ page 1- for the name, address, contact number of the audit firm <p>https://ir.cebulandmasters.com/media/jywjrmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p>	
<p>2. Company's external auditor agreed to be subjected to the SEC Oversight Assurance Review (SOAR) Inspection Program conducted by the SEC's Office of the General Accountant (OGA).</p>	<p>Compliant</p>	<p>Provide information on the following:</p> <ol style="list-style-type: none"> 1. Date it was subjected to SOAR inspection, if subjected; 2. Name of the Audit firm; and 3. Members of the engagement team inspected by the SEC. 	

		<p>Information: As verified and confirmed with Punongbayan & Araullo (P&A), CLI's external auditor, P&A is covered by and has agreed to be subjected to the SOAR Inspection Program of the SEC, in compliance with SEC Memorandum Circular No. 9, series of 2017.</p> <p>Please see below for the requested information:</p> <ul style="list-style-type: none"> • Date it was subjected to SOAR Inspection- September 03 to 14, 2018 • Name of the Audit firm- Punongbayan & Araullo • The names of the members of the engagement team were provided to the SEC during the SOAR inspection 	
<p>Principle 10: The company should ensure that the material and reportable non-financial and sustainability issues are disclosed.</p>			
<p>Recommendation 10.1</p>			
<p>1. Board has a clear and focused policy on the disclosure of non-financial information, with emphasis on the management of economic, environmental, social and governance (EESG) issues of its business, which underpin sustainability.</p>	<p>Compliant</p>	<p>Disclose or provide link on the company's policies and practices on the disclosure of non-financial information, including EESG issues.</p> <p>Information: The CLI Board commits at all times to fully disclose material information</p>	

		<p>dealings, including material non-financial and sustainability issues.</p> <p>The CLI Board shall cause the filing of all required information through the appropriate Exchange mechanisms for listed companies and submissions to the SEC for the interest of its stockholders and other stakeholders. CLI maintains a comprehensive and cost-efficient communication channel for disseminating relevant information.</p> <p><i>CLI's Statement of Commitment for Sustainability</i></p> <p>CLI fully recognizes the economic, social and environmental impacts of real estate development and the importance of sustainability in delivering its vision to become the most customer-centric and community-focused organization in the Visayas and Mindanao regions.</p> <p>CLI commits to create long term value for the business and its stakeholders by driving innovation and improving the lives of its employees, customers and communities while striving to manage its impacts to the environment and society responsibly, ethically and with transparency and accountability.</p> <p>To achieve this, CLI commits to:</p>	
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		<ul style="list-style-type: none"> • Identify global and local economic, environmental, social and governance (EESG) issues, trends and impacts that are most relevant to the business and its stakeholders; • Drive sustainability across the value chain, aligning programs with business strategy, risks, opportunities and stakeholder interests; • Measure, manage, communicate the company's performance and progress in minimizing environmental and social impacts; • Adhere and comply with all applicable regulatory requirements; • Continually improve channels of engaging employees, customers, suppliers, investors, community partners and other stakeholders to manage their expectations, consider their perspectives and address their concerns; • Develop a culture of sustainability across the entire organization at all levels and allocate needed resources to support sustainability capability-building programs; and 	
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		<ul style="list-style-type: none"> • Conduct regular reviews to improve the company's sustainability performance. <p><u>References and links:</u></p> <ul style="list-style-type: none"> • CLI's CG Manual- page 29 (Article XIV- Disclosure and Transparency; par. 3) <p>https://ir.cebulelandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> • pages 17 to 18 of CLI's 2022 Sustainability Report as an integral attachment to SEC Form 17-A (<i>CLI's Statement of Commitment for Sustainability</i>) <p>https://ir.cebulelandmasters.com/media/1mba3ny1/cli-2022-sustainability-report_sec-filed.pdf</p>	
<p>2. Company adopts a globally recognized standard/framework in reporting sustainability and non-financial issues.</p>	<p>Compliant</p>	<p>Provide link to Sustainability Report, if any. Disclose the standards used.</p> <p><u>Information:</u></p> <p>CLI published its second integrated report ("Sustainability Report") in accordance with globally-accepted systems and standards for corporate disclosure.</p>	

		<p>CLI cross-referenced general and material disclosure topics on the most widely-adopted Global Reporting Initiative (GRI Standards), the Sustainability Accounting Standards Board (SASB) and the International Integrated Reporting Council (IIRC).</p> <p>CLI's Sustainability Report is a coherent and a comprehensive system to communicate corporate disclosures and provide insights on the interconnections of CLI's capitals, key business activities, issues, risks, opportunities, impacts, and strategies.</p> <p>The exercise of measuring and managing data has allowed the Company to document, organize and measure economic, social and environmental impacts and use the output for better decision making, to improve organizational efficiency and increase transparency.</p> <p><u>Reference and link:</u></p> <ul style="list-style-type: none"> • CLI's 2022 Sustainability Report <p>https://ir.cebulandmasters.com/media/1mba3ny1/cli-2022-sustainability-report_sec-filed.pdf</p>	
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Principle 11: The company should maintain a comprehensive and cost-efficient communication channel for disseminating relevant information. This channel is crucial for informed decision-making by investors, stakeholders and other interested users.

Recommendation 11.1

<p>1. Company has media and analysts' briefings as channels of communication to ensure the timely and accurate dissemination of public, material and relevant information to its shareholders and other investors.</p>	<p>Compliant</p>	<p>Disclose and identify the communication channels used by the company (i.e., website, Analyst's briefing, Media briefings /press conferences, Quarterly reporting, Current reporting, etc.). Provide links, if any.</p> <p>Information: CLI maintains a comprehensive and cost-efficient communication channel for disseminating relevant information. This includes the conduct of briefings for investors, analysts, and media by teleconference and/or videoconference or through actual face-to-face meetings.</p> <p>For CY2022, and considering the prevailing COVID-19 pandemic, all briefings were conducted via videoconference.</p> <p>CLI regularly engages the media through press conferences, briefings, news releases, tours, and social events. CLI's CEO, COO, CFO, and/or other senior managers conduct meetings with institutional investors and analysts through pre-arranged seminars or conferences.</p>	
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CLI conducts regular investors, analysts and media tours to show the progress of its properties.

CLI publishes regular e-newsletters to update analysts on its progress and performance.

Annual, quarterly, and current reporting are uploaded to CLI's website and its PSE EDGE portal.

The following is a summary list of CLI's analyst and media briefings conducted in 2022:

Description	Date
FY 2021 IR / Analysts' Briefing	07 April 2022
Q1 2022 IR / Analysts' Briefing	16 May 2022
Institutional Briefing on Bonds	19 July 2022
Invest ASEAN 2022 Philippines	01 Aug 2022
H1 2022 Investors' Briefing	12 Aug 2022
Philstocks – CLI Briefing	22 Aug 2022
Papa Securities Briefing	23 Aug 2022
9M 2022 CLI Analysts' and	14 Nov 2022

		<table border="1"> <tr> <td data-bbox="987 185 1261 264">Investors' Briefing</td> <td data-bbox="1261 185 1525 264"></td> </tr> <tr> <td data-bbox="987 264 1261 300">BDO Trade Talks</td> <td data-bbox="1261 264 1525 300">29 Nov 2022</td> </tr> </table>	Investors' Briefing		BDO Trade Talks	29 Nov 2022	
Investors' Briefing							
BDO Trade Talks	29 Nov 2022						
<p>Further thereto, CLI also conducted various one-on-one briefings with institutional investors in relation to the listing and issuance of CLI Bonds.</p>							
<p>CLI discloses in its annual report (SEC Form 17-A) the ownership interests of its controlling shareholders and degree of ownership concentration. The CLI Group's map, detailing the crossholdings among company affiliates and showing the relationship between CLI and its related entities, is included as an attachment in the "Report of Independent Auditors to Accompany Supplemental Information Required by the SEC filed separately from the basic Consolidated Financial Statements". The aforementioned Report, including the CLI Group's map, are attached to the Annual Report (SEC Form 17-A). There are no imbalances between the controlling shareholders' voting power and overall equity position in CLI. Each holder of CLI shares is entitled to one (1) vote for every share in accordance with Section 7, Article III of CLI's By-laws, as amended.</p>							
<p>CLI discloses the trading of its shares by directors, key officers, and</p>							

controlling shareholders. CLI also discloses the shareholdings of directors, management, and Top 100 shareholders. CLI also discloses purchase of its shares from the market pursuant to its share buy-back program.

References and links:

- pages 130 to 131 of CLI's 2022 Integrated Report (***disclosures on CLI's communication channels; summary listing of CLI's analyst and media briefings conducted in 2022***)

Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:

<https://ir.cebulandmasters.com/investor-relations/stockholders-meeting/>

- CLI Investors' and Analysts' Briefing Presentations

<https://ir.cebulandmasters.com/investor-relations/investor-presentations/>

- Maestro E-Newsletter

<https://ir.cebulandmasters.com/investor-relations/maestro-e-newsletter/>

		<ul style="list-style-type: none"> Financial Highlights, Annual Reports, Quarterly Reports, Audited Financial Statements are published and uploaded to CLI's website <p>https://ir.cebuleandmasters.com/investor-relations/financial-information/</p> <p>https://ir.cebuleandmasters.com/investor-relations/stockholders-meeting/</p> <ul style="list-style-type: none"> Current reports, financial reports, and all material disclosures are published and uploaded to the PSE EDGE portal/link of CLI <p>https://edge.pse.com.ph/companyDisclosures/form.do?cmpy_id=668</p>	
Supplemental to Principle 11			
1. Company has a website disclosing up-to-date information on the following:	Compliant	Provide link to company website	
a. Financial statements/reports (latest quarterly)	Compliant	<p>Please see below links:</p> <ul style="list-style-type: none"> CLI website 	
b. Materials provided in briefings to analysts and media	Compliant	<p>https://www.cebuleandmasters.com/</p> <ul style="list-style-type: none"> Financial statements/reports 	
c. Downloadable annual report	Compliant		

d. Notice of ASM and/or SSM	Compliant	https://ir.cebucklandmasters.com/investor-relations/financial-information/	
e. Minutes of ASM and/or SSM	Compliant		
f. Company's Articles of Incorporation and By-Laws	Compliant	<p>https://ir.cebucklandmasters.com/media/jywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p> <ul style="list-style-type: none"> • CLI Investors' and Analysts' Briefing Presentation Materials <p>https://ir.cebucklandmasters.com/investor-relations/investor-presentations/</p> <ul style="list-style-type: none"> • FY2022 Investors' & Analysts' Briefing <p>https://ir.cebucklandmasters.com/media/5z4biwci/fy-2022_cli-ir-briefingvf-compressed.pdf</p> <ul style="list-style-type: none"> • Downloadable Annual Report (SEC Form 17-A ; Annual Report for FY2022) <p>https://ir.cebucklandmasters.com/media/jywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p> <p><i>Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:</i></p>	

		<p>https://ir.cebulandmasters.com/investor-relations/stockholders-meeting/</p> <ul style="list-style-type: none"> • Notice of the 2022 ASM (attached as Annex “E” of CLI's Definitive Information Statement) <p>https://ir.cebulandmasters.com/media/bml10w4w/cebu-landmasters-inc-definitive-information-statement-2020-pse-edge.pdf</p> <ul style="list-style-type: none"> • Notice of the 2023 ASM (attached as Annex “E” of CLI's Definitive Information Statement) <p>https://ir.cebulandmasters.com/media/23zfofro/cli-asm-2023-notice-of-meeting.pdf</p> <p>https://ir.cebulandmasters.com/media/5ybbly2z/asm-2023-notice-of-the-meeting.pdf</p> <ul style="list-style-type: none"> • Minutes of the ASM <p>https://ir.cebulandmasters.com/media/nlmpduh0/draft-minutes-of-2022-annual-stockholders-meeting-on-7-june-2022.pdf</p>	
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		<ul style="list-style-type: none"> • CLI's Articles of Incorporation (as amended) https://ir.cebuleandmasters.com/media/v2phzhka/cli-amended-aoi-with-sec-certificate-of-filing-amended-aoi-dated-may-21-2021-1.pdf • CLI's By-Laws (as amended) https://ir.cebuleandmasters.com/media/r1ejvb5/cli-amended-by-laws-3.pdf 	
Additional Recommendation to Principle 11			
1. Company complies with SEC-prescribed website template.	Compliant	<p>Information: CLI complies with the SEC-prescribed website template.</p> <p>See link below to CLI's website: https://www.cebuleandmasters.com/</p>	
Internal Control System and Risk Management Framework			
Principle 12: To ensure the integrity, transparency and proper governance in the conduct of its affairs, the company should have a strong and effective internal control system and enterprise risk management framework.			
Recommendation 12.1			
1. Company has an adequate and effective internal control system in the conduct of its business.	Compliant	<p>List quality service programs for the internal audit functions.</p> <p>Indicate frequency of review of the internal control system</p> <p>Information:</p>	

	<p>CLI has an adequate and effective internal control system in the conduct of its business.</p> <p>Through its Internal Audit (IA) Department, CLI maintains a "Quality Assurance and Improvement Program" that covers all aspects of the IA Department. The program includes an evaluation of the IA Department's conformance with the standards and an evaluation of whether internal auditors apply The Institute of Internal Auditors' (IIA) Code of Ethics. The program also assesses the efficiency and effectiveness of the IA Department and identify opportunities for improvement.</p> <p>The Audit Committee, through the IA Department, regularly reviews and evaluates the adequacy and effectiveness of CLI's internal control system.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> • CLI's Internal Audit Charter- page 4, par. 1 (Quality Assurance and Improvement Program)- <i>annexed/appended to the Audit & Risk Oversight Committee Charter</i> 	
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		<p>https://ir.cebucklandmasters.com/media/pfvped4w/audit-risk-oversight-committee-internal-audit-signed-1.pdf</p> <ul style="list-style-type: none"> • CLI's CG Manual- page 17 (item no. 3 of Chapter V, Section A- Audit Committee)- function of the IA Department to monitor and evaluate the adequacy and effectiveness of CLI's internal control system <p>https://ir.cebucklandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> • page 131 of CLI's 2022 Integrated Report (disclosure on CLI's Internal Control System and Internal Audit Functions) <p>Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:</p> <p>https://ir.cebucklandmasters.com/investor-relations/stockholders-meeting/</p>	
2. Company has an adequate and effective enterprise risk management framework in the conduct of its business.	Compliant	Identify international framework used for Enterprise Risk Management	

	<p>Provide information or reference to a document containing information on:</p> <ol style="list-style-type: none"> 1. Company's risk management procedures and processes 2. Key risks the company is currently facing 3. How the company manages the key risks <p>Indicate frequency of review of the enterprise risk management framework.</p> <p><u>Information:</u></p> <p>CLI has an adequate and effective enterprise risk management framework in the conduct of its business.</p> <p>CLI's ERM Framework is based on ISO 31000:2018, which aims to provide a foundation for effective planning, implementation, monitoring, review, and continued improvement of the organization's risk management.</p> <p><i>Risk management procedures and processes</i></p> <p>CLI's ERM Framework establishes a methodology for the identification, assessment, and management of risk, responsibilities for risk management,</p>	
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	<p>accountabilities for good governance, and mechanisms to report risk-related information.</p> <p>CLI's risk identification process includes workshops, brainstorming sessions, benchmarking, questionnaires, interviews, and meetings with various stakeholders.</p> <p>The risk classification and risk mapping provided guidance in determining CLI's top risks. Risk analysis and risk evaluation of these top risks led to the identification of CLI's top 10 risks which are priorities for treatment, monitoring and regular assessment for effectiveness of treatment plans.</p> <p>Risk monitoring, review and control are essential and ongoing components of the risk process and are continuously undertaken to detect any changes in the internal or external context including the identification of emerging risks.</p> <p>ERM is closely coordinated with Internal Audit for the assessment of risk treatment effectiveness, deviations of the planned mitigations and new treatments applied to further enhance the intended outcome of the risk treatment. Active risks continue to be standing items on business units, departmental,</p>	
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	<p>corporate, committee and board meeting agendas. To ensure that adequate risk management competency levels are achieved and maintained, CLI continuously pursues regular training of tenured and new employees to achieve its long term goal of a risk-aware culture. The ERM Framework applies to all CLI personnel and areas of its business including its extended network such as contractors, suppliers, third-party service providers, sellers and brokers, and JV partners.</p> <p>CLI's key risks Based on CLI's risk analysis and risk evaluation, its key risks include unfavorable changes in demand / market, project execution, data integrity and accuracy, financial risks, IT systems risks and organizational risks, among other identified risks.</p> <p>Management of key risks CLI's risk treatment process involves selecting one or more options in managing the identified risks, which include risk acceptance, risk avoidance, risk reduction, and risk transfer. CLI determines that the most appropriate treatment option involves balancing costs against benefits with due regard to legal, regulatory requirements, social responsibility, strategic objectives of</p>	
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		<p>the Company, and the safety of personnel, third parties, surrounding communities and other stakeholders.</p> <p>Frequency of review CLI's ERM Framework is subject to periodic review, including a quarterly review of its risk registers (business unit, department and corporate risk registers). It is updated as new risks are identified or when a mitigation plan is revised to effectively address the consequence of a risk. Outcomes and products of the review form part of progress reports presented to the Risk Oversight Committee. Committee reports also include progress of the implementation of the ERM Framework.</p> <p>References and links:</p> <ul style="list-style-type: none"> page 151 of CLI's Integrated Report (Enterprise Risk Management Framework) <p>https://ir.cebulandmasters.com/media/einieskg/2021-cli-integrated-report.pdf</p>	
Supplement to Recommendations 12.1			
1. Company has a formal comprehensive enterprise-wide compliance program covering compliance with laws and relevant regulations that is annually	Compliant	Provide information on or link/reference to a document containing the company's compliance program	

<p>reviewed. The program includes appropriate training and awareness initiatives to facilitate understanding, acceptance and compliance with the said issuances.</p>		<p>covering compliance with laws and relevant regulations.</p> <p>Indicate frequency of review.</p> <p><u>Information:</u> CLI has a formal compliance function in place. This is subject to regular review and evaluation as spearheaded by CLI's Compliance Officer.</p> <p>CLI, through its Compliance Officer, monitors, reviews, evaluates and ensures the compliance by CLI, its officers and directors with relevant laws, the pertinent Corporate Governance Codes, rules and regulations and all governance issuances of regulatory agencies. The compliance function also ensures the attendance of board members and key officers to relevant trainings.</p> <p><i>Compliance program</i> As part of its compliance program, CLI through its Compliance Officer, has crafted a detailed checklist and monitoring of compliance requirements based on existing laws, government issuances including the Code of Corporate Governance for PLCs, and pertinent rules and regulations of the various government agencies. The compliance checklist is</p>	
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		<p>subjected to regular review and updating by the Office of the Compliance Officer, which is audited and reviewed by CLI's Internal Audit department.</p> <p>On a weekly (if not daily) basis, the Office of the Compliance Officer undertakes a regular review and scan of government websites and other pertinent sites to determine and evaluate if the new or updated issuances have impact or are otherwise relevant to the CLI Group. These are also communicated and coordinated to the relevant CLI personnel or department, for proper action.</p> <p>Further thereto, the CLI Compliance Officer presents and reports to the Board Corporate Governance Committee updates on CLI's corporate governance and compliance functions, including the various compliance and submission requirements to the various government agencies which are applicable during the reporting period. The board committee reports include updates on new government issuances that are relevant to CLI, as well as presentation and discussion of topics and issues recommended by the non-executive directors.</p>	
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	<p>The Compliance Officer also assists the Board and Corporate Governance Committee in dispensing its overall compliance function, including the drafting and review of corporate governance policies.</p> <p>CLI's Compliance Officer assists in representing the Company and dealing with the various government agencies, including the BIR during its conduct of audit assessments and with AMLC on AML matters and compliances.</p> <p>CLI is in full compliance with the Code of Corporate Governance, and continues to undertake measures to comply with the adopted leading practices on good corporate governance. The Board of Directors and management team of CLI have promoted and implemented various principles and recommendations under SEC Memorandum Circular No. 19, series of 2016 (otherwise, the Code of Corporate Governance for Publicly-Listed Companies), PSE CG Guidelines, as well as recommended practices under the ASEAN Corporate Governance Scorecard.</p> <p>These are all reported by CLI in its comprehensive Integrated Annual Corporate Governance Reports (I-</p>	
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ACGRs) submitted to the SEC, uploaded to PSE EDGE, and posted in CLI's website. CLI's improved and enhanced I-ACGRs continue to provide a clear and succinct picture of its compliances with the recommended principles and best practices in corporate governance, at par, if not exceeding industry standards.

In recognition of its continued efforts and impact on ESG in the property sector, CLI received its second consecutive Special Environment, Social and Governance (ESG) Recognition during the 10th PropertyGuru Philippines Property Awards held on 07 October 2022.

References and links:

- CLI's CG Manual
 - page 4 (item no. 4)-
duty of the Board to ensure CLI's faithful compliance with all applicable laws, regulations and best business practices
 - page 24 (Article VIII)-
duties and responsibilities of the Compliance Officer
 - page 30 (Article XV)-
evaluation system to

		<p style="text-align: center;">determine and measure compliance with the CG Manual</p> <p>https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> page 86 of CLI's FY2022 SEC Form 17-A (Annual Report) disclosures on CLI's compliance function and compliance program <p>https://ir.cebulandmasters.com/media/jywjrmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p> <ul style="list-style-type: none"> page 110 of CLI's 2022 Integrated Report (disclosure on CLI's 2022 Special ESG recognition) <p>Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:</p> <p>https://ir.cebulandmasters.com/investor-relations/stockholders-meeting/</p>	
Optional: Recommendation 12.1			
1. Company has a governance process on IT issues including disruption, cyber security, and disaster recovery, to ensure that all	Compliant	Provide information on IT governance process	

<p>key risks are identified, managed and reported to the board.</p>		<p>Information: CLI, through its IT Department, has a governance process on IT issues including disruption, cyber security, and disaster recovery, to ensure that all key risks are identified, managed and reported to the Board.</p> <p>CLI's IT Department has crafted and adopted business continuity policies and procedures.</p> <p>All customer personal information, such as names, addresses, contact information, signature, and other details that were collected by CLI in the course of its transactions with them are logged in CLI's database and can be accessed only by duly authorized personnel.</p> <p>Risks CLI recognizes that there is threat to data security due to cyber hacking. This may result in disruption in the Company's operations and/or loss and theft of corporate information and/or personal identifiable information.</p> <p>Management approach In order to protect corporate and customer data, CLI has implemented a strong security policy in secured network protection throughout its</p>	
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		<p>aspects of data management. This includes the following:</p> <ul style="list-style-type: none"> • Policies and procedures for IT asset management and security • Data protection programs • Cybersecurity training and awareness campaign <p>CLI has also incorporated data privacy as a key principle in all its programs, projects, procedures, measures, software, and technologies.</p> <p><u>Reference and link:</u></p> <ul style="list-style-type: none"> • pages 59 to 60 of CLI's 2022 Sustainability Report (<i>disclosures on CLI's IT governance, including disclosures on customer privacy and data security</i>) <p>https://ir.cebulelandmasters.com/media/1mba3ny1/cli-2022-sustainability-report_sec-filed.pdf</p>	
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Recommendation 12.2

<p>1. Company has in place an independent internal audit function that provides an independent and objective assurance, and consulting services designed to add value and improve the company's operations.</p>	<p>Compliant</p>	<p>Disclose if the internal audit is in-house or outsourced. If outsourced, identify external firm.</p> <p><u>Information:</u></p>	
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	<p>CLI has in place an independent internal audit function that provides an independent and objective assurance, and consulting services designed to add value and improve the Corporation's operations.</p> <p>CLI's internal audit is in-house, as spearheaded by its Internal Audit (IA) Department.</p> <p>CLI maintains a "Quality Assurance and Improvement Program" that covers all aspects of the IA Department. The program includes an evaluation of the IA Department's conformance with the standards and an evaluation of whether internal auditors apply the Institute of Internal Auditors' (IIA) Code of Ethics. The program also assesses the efficiency and effectiveness of the IA Department and identify opportunities for improvement.</p> <p>The Audit Committee, through the IA Department, regularly reviews and evaluates the adequacy and effectiveness of CLI's internal control system.</p> <p>The CLI Board regularly conducts review of its material controls, including operational, financial, and compliance controls; and risk management systems. The CLI Board</p>	
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and its Audit Committee affirm that the company has adequate internal control and risk management systems.

References and links:

- CLI's CG Manual- page 5 (item no. 18) – **establishment of an independent internal audit function**

<https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf>

- CLI's Internal Audit Charter-annexed/appended to the Audit & Risk Oversight Committee Charter
 - page 1- **purpose and mission of CLI's Internal Audit Department (assurance and consulting services)**
 - page 3 (**Scope of Internal Audit Activities**)

<https://ir.cebulandmasters.com/media/pfvped4w/audit-risk-oversight-committee-internal-audit-signed-1.pdf>

- page 131 of CLI's 2022 Integrated Report (**disclosure**)

		<p>on CLI's Internal Audit functions and Internal Control system)</p> <p>Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:</p> <p>https://ir.cebulandmasters.com/investor-relations/stockholders-meeting/</p>	
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Recommendation 12.3

<p>1. Company has a qualified Chief Audit Executive (CAE) appointed by the Board.</p>	<p>Compliant</p>	<p>Identify the company's Chief Audit Executive (CAE) and provide information on or reference to a document containing his/her responsibilities.</p> <p><u>Information:</u></p> <p>For CY2022, CLI's Head of the Internal Audit Department is the <i>ex officio</i> Chief Audit Executive in the person of Marjorie Jane C. Sistual.</p> <p>Ms. Sistual has more than fifteen (15) years of internal audit experience. She previously worked in Waterfront Cebu City Hotel & Casino with 5 chain of hotels in various parts of the Philippines, wherein she headed the Corporate Internal Audit Department (CIAD) and focused on fraud and compliance audit. She also joined Moore Stephens Ltd in Singapore for more than ten (10) years where she</p>	
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		<p>was involved in internal audit, consultancy, risk management and SOX engagements. She has experience in a wide range of industries including hotels, shipping, oil & gas, real estate, engineering, semiconductor, manufacturing, insurance, logistics, hospitals, non-profit organization, plantations & mill, trading & distribution and retailing. Prior to CLI, she worked in Agusan Plantations, Inc. and was involved in internal audit of the 4 operating units of palm oil plantations and mill, mainly for exporting of palm kernel oil and crude palm oil products.</p> <p>The responsibilities of the Chief Audit Executive or the Internal Audit (IA) Head are contained and stipulated in the IA Charter.</p> <p>The appointment and/or removal of the IA Head require approval of CLI's Audit Committee.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> • CLI's Internal Audit Charter-<i>annexed/appended to the Audit & Risk Oversight Committee Charter</i> <ul style="list-style-type: none"> ○ page 1- Authority of the Chief Audit Executive / Internal Audit Head 	
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		<ul style="list-style-type: none"> ○ page 4 (Responsibilities of the Chief Audit Executive) <p>https://ir.cebulandmasters.com/media/pfvped4w/audit-risk-oversight-committee-internal-audit-signed-1.pdf</p> <ul style="list-style-type: none"> • CLI's CG Manual- page 25 (Chapter X- The Chief Audit Officer)- responsibilities of the Chief Audit Officer / Executive <p>https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> • page 87 of CLI's FY2022 SEC Form 17-A (Annual Report)- information and qualifications of CLI's Chief Audit Executive <p>https://ir.cebulandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p>	
<p>2. CAE oversees and is responsible for the internal audit activity of the organization, including that portion that is outsourced to a third party service provider.</p>	<p>Compliant</p>	<p><u>Information:</u></p> <p>The Internal Audit (IA) Head, serving as the <i>ex officio</i> Chief Audit Executive (CAE) or Chief Audit Officer (CAO), oversees and is responsible for the internal audit activity of the</p>	

		<p>organization, including any portion that may be outsourced to a third party service provider.</p> <p><u>Reference and link:</u></p> <ul style="list-style-type: none"> • CLI's CG Manual- page 25, par.1 (Chapter X- The Chief Audit Officer) <p>https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p>	
<p>3. In case of a fully outsourced internal audit activity, a qualified independent executive or senior management personnel is assigned the responsibility for managing the fully outsourced internal audit activity.</p>	<p>Compliant</p>	<p>Identify qualified independent executive or senior management personnel, if applicable.</p> <p><u>Information:</u></p> <p>CLI's entire internal audit (IA) activities and functions are performed internally. As of this time, there are no outsourced IA activity or function.</p> <p>Nonetheless, and in case of a fully outsourced internal audit activity, a qualified independent executive or senior management personnel in the person of the Chief Audit Executive / Chief Audit Officer will be assigned the responsibility of managing the fully outsourced internal audit activity.</p> <p><u>Reference and link:</u></p>	

		<ul style="list-style-type: none"> • CLI's CG Manual- page 25, par. 2 (Chapter X- The Chief Audit Officer) <p>https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p>	
Recommendation 12.4			
<p>1. Company has a separate risk management function to identify, assess and monitor key risk exposures.</p>	<p>Compliant</p>	<p>Provide information on company's risk management function.</p> <p><u>Information:</u></p> <p>CLI has a robust risk management function to identify, assess, and monitor key risk exposures.</p> <p>Pursuant to its fully implemented ERM Framework, CLI's risk management function includes the establishment of a methodology for the identification, assessment, and management of risk, responsibilities for risk management, accountabilities for good governance, and mechanisms to report risk-related information.</p> <p>CLI's risk identification process includes workshops, brainstorming sessions, benchmarking, questionnaires, interviews, and meetings with various stakeholders.</p>	

	<p>The risk classification and risk mapping provided guidance in determining CLI's top risks. Risk analysis and risk evaluation of these top risks led to the identification of CLI's top 10 risks which are priorities for treatment, monitoring and regular assessment for effectiveness of treatment plans.</p> <p>Risk monitoring, review and control are essential and ongoing components of the risk process and are continuously undertaken to detect any changes in the internal or external context including the identification of emerging risks.</p> <p>CLI's risk management function is closely coordinated with its internal audit function for the assessment of risk treatment effectiveness, deviations of the planned mitigations and new treatments applied to further enhance the intended outcome of the risk treatment. Active risks continue to be standing items on business units, departmental, corporate, committee and board meeting agendas. To ensure that adequate risk management competency levels are achieved and maintained, CLI continuously pursues regular training of tenured and new employees to achieve its long term goal of a risk-aware culture. The ERM Framework applies to all CLI personnel</p>	
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		<p>and areas of its business including its extended network such as contractors, suppliers, third-party service providers, sellers and brokers, and JV partners.</p> <p>CLI's ERM Framework is subject to periodic review, including a quarterly review of its risk registers (business unit, department and corporate risk registers). It is updated as new risks are identified or when a mitigation plan is revised to effectively address the consequence of a risk. Outcomes and products of the review form part of progress reports presented to the Risk Oversight Committee. Committee reports also include progress of the implementation of the ERM Framework.</p> <p>Reference and link:</p> <ul style="list-style-type: none"> page 76 of CLI's Integrated Report- disclosures on CLI's ERM Framework <p>https://ir.cebulandmasters.com/media/ejnjesq/2021-cli-integrated-report.pdf</p>	
Supplement to Recommendation 12.4			
1. Company seeks external technical support in risk management when such competence is not available internally.	Compliant	<p>Identify source of external technical support, if any.</p> <p>Information:</p>	

		<p>CLI previously engaged the services of SGV & Co. to help build and guide CLI in its ERM Program Roadmap and establish CLI's ERM framework.</p> <p>Reference and link:</p> <ul style="list-style-type: none"> page 148 of CLI's Integrated Report (disclosure on SGV & Co.'s assistance in the establishment of CLI's ERM framework) <p>https://ir.cebuleandmasters.com/media/yitpomfa/210526-cli-2020-annual-report-part-2.pdf</p>	
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Recommendation 12.5

<p>1. In managing the company's Risk Management System, the company has a Chief Risk Officer (CRO), who is the ultimate champion of Enterprise Risk Management (ERM).</p>	<p>Compliant</p>	<p>Identify the company's Chief Risk Officer (CRO) and provide information on or reference to a document containing his/her responsibilities and qualifications/background.</p> <p>Information: CLI has a Chief Risk Officer (CRO) in the person of Ms. Marilou P. Plando, who is also the ultimate champion of CLI's ERM.</p> <p>Ms. Plando has over 24 years of comprehensive experience and achievements in manufacturing, contact center, and retail operations. Prior to CLI, she was previously</p>	
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		<p>connected with Aboitiz Equity Ventures, Inc. as its Assistant Vice-President (AVP) for Enterprise Risk Management and AVP for Legal Business operations .</p> <p>References and link:</p> <ul style="list-style-type: none"> • page 90 of CLI's FY2022 SEC Form 17-A (Annual Report) information on CLI's Chief Risk Officer • page 81 of CLI's FY2022 SEC Form 17-A (Annual Report) qualifications of Ms. Plando, CLI's Chief Risk Officer <p>https://ir.cebulandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p>	
<p>2. CRO has adequate authority, stature, resources and support to fulfill his/her responsibilities.</p>	<p>Compliant</p>	<p>Information:</p> <p>CLI's CRO, Ms. Marilou P. Plando, has adequate authority, stature, resources and support to fulfill her responsibilities.</p> <p>As CRO, Ms. Plando holds the rank of Assistant Vice-President for Risk Management.</p> <p>Reference and link:</p>	

		<ul style="list-style-type: none"> page 81 of CLI's FY2022 SEC Form 17-A (Annual Report) disclosure on the rank and title of Ms. Plando, CLI's Chief Risk Officer <p>https://ir.cebulelandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p>	
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Additional Recommendation to Principle 12

<p>1. Company's Chief Executive Officer and Chief Audit Executive attest in writing, at least annually, that a sound internal audit, control and compliance system is in place and working effectively.</p>	Compliant	<p>Provide link to CEO and CAE's attestation</p> <p>Information:</p> <p>CLI's CEO and CAE execute and attest in writing, on an annual basis, that a sound internal audit, control, and compliance system is in place and working effectively.</p> <p>Link to FY2022 CEO and CAE Attestation:</p> <p>https://ir.cebulelandmasters.com/media/afinnbut/fy2022-ceo-and-cae-attestation.pdf</p>	
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Cultivating a Synergic Relationship with Shareholders

Principle 13: The company should treat all shareholders fairly and equitably, and also recognize, protect and facilitate the exercise of their rights.

Recommendation 13.1

<p>1. Board ensures that basic shareholder rights are disclosed in the Manual on Corporate Governance.</p>	<p>Compliant</p>	<p>Provide link or reference to the company's Manual on Corporate Governance where shareholders' rights are disclosed.</p> <p>Information: Basic shareholder rights are disclosed in CLI's CG Manual.</p> <p>Reference and link:</p> <ul style="list-style-type: none">pages 27 to 28 (Article XII- Stockholders' Benefits and Rights and Protection of Minority Stockholders' Interest) of CLI's CG Manual- disclosure of basic shareholder rights <p>https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p>	
<p>2. Board ensures that basic shareholder rights are disclosed on the company's website.</p>	<p>Compliant</p>	<p>Provide link to company's website</p> <p>Information: Basic shareholder rights are disclosed on the company's website (through the CG Manual which is published and posted in CLI's website).</p> <p>Reference and link:</p> <ul style="list-style-type: none">pages 27 to 28 (Article XII- Stockholders' Benefits and Rights and Protection of	

		<p>Minority Stockholders' Interest) of CLI's CG Manual which is published and posted in CLI's website- disclosure of basic shareholder rights</p> <p>https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p>	
Supplement to Recommendation 13.1			
<p>1. Company's common share has one vote for one share.</p>	<p>Compliant</p>	<p><u>Information:</u></p> <p>CLI's common share has one vote for one share in accordance with Section 7, Article III of CLI's By-laws, as amended. This was also disclosed and reiterated in CLI's Definitive Information Statement (SEC Form 20-IS).</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> • CLI's CG Manual- pages 27 to 28 (Article XII- Stockholders' Benefits and Rights and Protection of Minority Stockholders' Interest) <p>https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> • page 7 (under "Manner of Voting", par. 1)of CLI's 	

		<p>Definitive Information Statement (SEC Form 20-IS) - discloses and reiterates that each holder of CLI shares is entitled to one vote for every share pursuant to the provision in the by-laws</p> <p>https://ir.cebulelandmasters.com/media/bml10w4w/cebu-landmasters-inc_definitive-information-statement_-2020-pse-edge.pdf</p> <ul style="list-style-type: none"> • CLI's Amended By-Laws- Article III, Section 7 (stipulates for the one vote, one share equality policy of CLI) <p>https://ir.cebulelandmasters.com/media/r1ejivb5/cli-amended-by-laws-3.pdf</p>	
<p>2. Board ensures that all shareholders of the same class are treated equally with respect to voting rights, subscription rights and transfer rights.</p>	<p>Compliant</p>	<p>Provide information on all classes of shares, including their voting rights if any.</p> <p>Information: As disclosed in CLI's Definitive Information Statement for its upcoming 2023 ASM, CLI's outstanding capital stock as of 31 December 2022 is composed of common shares (3,465,201,467) and treasury shares (158,250,530). There are no outstanding preferred shares as of 31 December 2022.</p>	

All CLI shareholders of the same class are treated equally with respect to voting rights, subscription rights and transfer rights.

Each holder of CLI shares is entitled to one (1) vote for every share in accordance with Section 7, Article III of CLI's By-laws, as amended.

References and links:

- CLI's CG Manual- pages 27 to 28 (Article XII- ***Stockholders' Benefits and Rights and Protection of Minority Stockholders' Interest***)

<https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf>

- CLI's Definitive Information Statement (SEC Form 20-IS)- page 7 (under "Manner of Voting", par. 1)- ***discloses and reiterates that each holder of CLI shares is entitled to one vote for every share pursuant to the provision in the by-laws***

<https://ir.cebulandmasters.com/media/bml10w4w/cebu-landmasters->

		<p>inc definitive-information-statement -2020-pse-edge.pdf</p> <ul style="list-style-type: none"> • CLI's Definitive Information Statement (SEC Form 20-IS)- page 6 (under Item 4 (a) "Number of Outstanding Shares as of 31 December 2022")- discloses the no. of outstanding shares <p>https://ir.cebulandmasters.com/media/zkpfis5/cebu-landmasters-inc definitive-information-statement 10-may-2023 clean-1.pdf</p> <ul style="list-style-type: none"> • CLI's Amended By-Laws- Article III, Section 7 (stipulates for the one vote, one share equality policy of CLI) <p>https://ir.cebulandmasters.com/media/r1ejivb5/cli-amended-by-laws-3.pdf</p>	
<p>3. Board has an effective, secure, and efficient voting system.</p>	<p>Compliant</p>	<p>Provide link to voting procedure. Indicate if voting is by poll or show of hands.</p> <p><u>Information:</u></p> <p>The CLI Board has an effective, secure, and efficient voting system. Voting is by poll.</p> <p><u>Reference and link:</u></p>	

		<ul style="list-style-type: none"> page 7 (under "Manner of Voting") of CLI's Definitive Information Statement (SEC Form 20-IS) disclosure on the voting procedure for CLI's 2022 ASM <p>https://ir.cebulandmasters.com/media/bml10w4w/cebu-landmasters-inc-definitive-information-statement-2020-pse-edge.pdf</p> <ul style="list-style-type: none"> pages 6 to 7 (under "Manner of Voting") of CLI's Definitive Information Statement (SEC Form 20-IS) disclosure on the voting procedure for CLI's 2023 ASM <p>https://ir.cebulandmasters.com/media/zkpfisx5/cebu-landmasters-inc-definitive-information-statement-10-may-2023-clean-1.pdf</p>	
<p>4. Board has an effective shareholder voting mechanisms such as supermajority or "majority of minority" requirements to protect minority shareholders against actions of controlling shareholders.</p>	<p>Compliant</p>	<p>Provide information on shareholder voting mechanisms such as supermajority or "majority of minority", if any.</p> <p>Information: The CLI Board has an effective shareholding voting mechanism and</p>	

		<p>ensures the protection of minority shareholders.</p> <p>For the election of the Board of Directors, holders of CLI stocks as of record date may vote their shares by way of “cumulative voting for one candidate” or “cumulative voting by distribution”, all in keeping with Section 23 of RA 11232 (otherwise, the Revised Corporation Code of the Philippines).</p> <p><u>Reference and link:</u></p> <ul style="list-style-type: none"> page 7 (under “Manner of Voting”) of CLI’s Definitive Information Statement (SEC Form 20-IS) for its 2022 ASM – <i>disclosure on the manner of voting</i> <p>https://ir.cebuplandmasters.com/media/bmll0w4w/cebu-landmasters-inc-definitive-information-statement-2020-pse-edge.pdf</p>	
<p>5. Board allows shareholders to call a special shareholders' meeting and submit a proposal for consideration or agenda item at the AGM or special meeting.</p>	<p>Compliant</p>	<p>Provide information on how this was allowed by board (i.e., minutes of meeting, board resolution)</p> <p><u>Information:</u> The CLI Board gives minority stockholders the right to propose the holding of meetings and the items for</p>	

		<p>discussion in the agenda that relate directly to the business of the corporation.</p> <p><u>Reference and link:</u></p> <ul style="list-style-type: none"> • CLI's CG Manual- page 28, last paragraph (Article XII- <i>Stockholders' Benefits and Rights and Protection of Minority Stockholders' Interest</i>) <p>https://ir.cebuplandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p>	
<p>6. Board clearly articulates and enforces policies with respect to treatment of minority shareholders.</p>	<p>Compliant</p>	<p>Provide information or link/reference to the policies on treatment of minority shareholders</p> <p><u>Information:</u> The CLI Board protects the interest and rights of minority stockholders.</p> <p>As mandated in CLI's CG Manual, it is the duty of the directors to promote shareholder rights, remove impediments to the exercise of shareholders' rights and provide an adequate venue for them to seek timely redress for violation of their rights. The Board shall treat all shareholders fairly and equitably, and also recognize, protect and facilitate the exercise of their rights.</p>	

		<p>Reference and link:</p> <ul style="list-style-type: none"> • CLI's CG Manual- pages 27 to 28 (Article XII- Stockholders' Benefits and Rights and Protection of Minority Stockholders' Interest) <p>https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p>	
<p>7. Company has a transparent and specific dividend policy.</p>	<p>Compliant</p>	<p>Provide information on or link/reference to the company's dividend Policy.</p> <p>Indicate if company declared dividends. If yes, indicate the number of days within which the dividends were paid after declaration. In case the company has offered scrip-dividends, indicate if the company paid the dividends within 60 days from declaration.</p> <p>Information:</p> <p>CLI has a transparent and specific dividend policy. The dividend policy, which was approved by the Board prior to its initial public offering and as set out in the Company's prospectus for the said public offering and succeeding annual reports, states that dividends are declared and paid</p>	

	<p>by CLI based on the assessment and approval of its Board, subject to the availability of retained earnings and taking into account cashflow considerations and other financial conditions of the Company after considering future capital expenditures, and project requirements, among others.</p> <p>In relation thereto, the Company has consistently declared and paid dividends to its investors and shareholders, in keeping with its dividend policy and following the SEC rule on calculation of available retained earnings for dividend declaration and after appropriations for investment and other requirements. The Company declares cash or stock dividends to its common shareholders on a regular basis, in amounts determined by the Board, pursuant to its dividend policy. The Company may also declare special cash dividends where appropriate.</p> <p>On 15 March 2022, the Board approved the declaration of regular cash dividend amounting to Php 0.112 per share and special cash dividend amounting to Php 0.038 per share.</p> <p>The record date of both regular and special cash dividends was 22 April</p>	
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2022 while the payment date was scheduled on 17 May 2022. The FY2022 cash dividends (regular and special) were sourced out of CLI's unrestricted retained earnings as of December 31, 2021.

References and links:

- page 56 of CLI's FY2022 SEC Form 17-A (Annual Report)- **disclosure on CLI's dividend policy**
- pages 57 to 58 of CLI's FY2022 SEC Form 17-A (Annual Report)- **summary of CLI's cash dividends**

<https://ir.cebuplandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf>

- FY2022 Regular Cash Dividends

https://edge.pse.com.ph/openDiscViewer.do?edge_no=4c65bf1655be88573470cea4b051ca8f

- FY2022 Special Cash Dividends

		https://edge.pse.com.ph/openDiscViewer.do?edge_no=65507523f35434703470cea4b051ca8f	
Optional: Recommendation 13.1			
1. Company appoints an independent party to count and/or validate the votes at the Annual Shareholders' Meeting.	Non-compliant	Identify the independent party that counted/validated the votes at the ASM, if any.	<p>The counting and validation of votes during the 2022 ASM were done internally by CLI through the Office of the Corporate Secretary.</p> <p>The Company and the Board declare that the appropriate safeguards and measures are in place to ensure the sanctity of the ballot and the integrity of the voting results. Moreover, the voting results are subjected to further review and validation by CLI's management team.</p> <p>The Company and the Board duly recognize this corporate governance recommendation pursuant to the ASEAN Corporate Governance Scorecard, and will review and evaluate the necessity of appointing an independent party for the counting and validation of the votes for its stockholders' meeting.</p>
Recommendation 13.2			
1. Board encourages active shareholder participation by sending the Notice of Annual and Special Shareholders' Meeting with sufficient and relevant information at least 28 days before the meeting.	Compliant	<p>Indicate the number of days before the annual stockholders' meeting or special stockholders' meeting when the notice and agenda were sent out</p> <p>Indicate whether shareholders' approval of remuneration or any</p>	

	<p>changes therein were included in the agenda of the meeting.</p> <p>Provide link to the Agenda included in the company's Information Statement (SEC Form 20-IS)</p> <p><u>Information:</u></p> <p>The CLI Board encourages active shareholder participation by sending the Notice of Annual Stockholders Meeting with sufficient and relevant information at least 28 days before the meeting.</p> <p>For its upcoming 01 June 2023 Annual Stockholders' Meeting, the Notice of Meeting was sent out and published on two (2) newspapers of general circulation (i.e., Philippine Daily Inquirer and Business World) from 27 April 2023 to 28 April 2023, in compliance with SEC Notice dated 13 March 2023.</p> <p>The above publication dates are thirty-five (35) days and thirty-four (34) days, respectively, before the ASM date.</p> <p>As stated in the published Notice of Meeting, copies of the agenda, Information Statements (PIS and DIS), proxy forms, ballots, and other related</p>	
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		<p>ASM materials can be downloaded from CLI's website at:</p> <p>https://ir.cebucklandmasters.com/investor-relations/stockholders-meeting/</p> <p>Copies of the agenda, proxy forms, and ballots are attached as annexes in the Information Statements (PIS and DIS), i.e., Agenda is attached as Annex "A"; Proxy Forms are attached as Annex "B" and Annex "C"; Ballot is attached as Annex "D".</p> <p>CLI's SEC Form 20-IS (Preliminary Information Statement) and its accompanying annexures, as previously submitted to SEC-MSRD, were published and posted in CLI's website beginning 20 April 2023.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> • Proofs of publication of Notice of Meeting on April 27-28, 2023, as uploaded in CLI website <p>https://ir.cebucklandmasters.com/media/5ybbly2z/asm-2023-notice-of-the-meeting.pdf</p> <ul style="list-style-type: none"> • Copies of CLI's SEC Form 20-IS (Preliminary Information 	
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		<p>Statement and Amended Preliminary Information Statement)- as uploaded in CLI website</p> <p>https://ir.cebulandmasters.com/media/p15pvjwx/cebu-landmasters-inc_preliminary-information-statement.pdf</p> <p>https://ir.cebulandmasters.com/media/0mln0xdh/cebu-landmasters-inc_amended-preliminary-information-statement_26-april-2023_clean.pdf</p> <ul style="list-style-type: none"> • Copy of CLI's Definitive Information Statement (DIS), as approved by SEC-MSRD and uploaded in CLI website <p>https://ir.cebulandmasters.com/media/zkpfisx5/cebu-landmasters-inc_definitive-information-statement_10-may-2023_clean-1.pdf</p>	
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Supplemental to Recommendation 13.2

<p>1. Company's Notice of Annual Stockholders' Meeting contains the following information:</p>	<p>Compliant</p>	<p>Provide link or reference to the company's notice of Annual Shareholders' Meeting</p> <p>Information:</p> <p>CLI's Notice of Annual Stockholders' Meeting contains the recommended information.</p>	
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		<p>References and links:</p> <ul style="list-style-type: none"> page 50 (and marked as Annex "E") of the Definitive Information Statement (DIS)- Notice of Meeting <p><i>Notice of Meeting is attached to the DIS as an integral part thereof (Annex E)</i></p> <p>https://ir.cebulandmasters.com/media/zkpfis5/cebu-landmasters-inc-definitive-information-statement-10-may-2023-clean-1.pdf</p> <ul style="list-style-type: none"> Proofs of publication of Notice of Meeting <p>https://ir.cebulandmasters.com/media/5ybbly2z/asm-2023-notice-of-the-meeting.pdf</p>	
<p>a. The profiles of directors (i.e., age, academic qualifications, date of first appointment, experience, and directorships in other listed companies)</p>	<p>Compliant</p>	<p>Reference and link:</p> <ul style="list-style-type: none"> pages 12 to 16 of the Definitive Information Statement (Information about Directors) <p>https://ir.cebulandmasters.com/media/zkpfis5/cebu-landmasters-</p>	

		inc definitive-information-statement 10-may-2023 clean-1.pdf	
b. Auditors seeking appointment/re-appointment	Compliant	<p>Reference and link:</p> <ul style="list-style-type: none"> pages 22 to 23 (Item 7. Independent Public Accountants) of the Definitive Information Statement, <i>which incorporates the Notice of Annual Meeting as an integral part thereof (Annex E)</i> <p>https://ir.cebulandmasters.com/media/zkpfisx5/cebu-landmasters-inc definitive-information-statement 10-may-2023 clean-1.pdf</p>	
c. Proxy documents	Compliant	<p>Reference and link:</p> <ul style="list-style-type: none"> pages 43 to 47 of the Definitive Information Statement - <i>copies of proxies distributed to the stockholders were attached to the DIS and marked as Annex "B" (Proxy Form for Individual Stockholders) and Annex "C" (Proxy Form for Corporate Stockholders)</i> <p>https://ir.cebulandmasters.com/media/zkpfisx5/cebu-landmasters-</p>	

		inc definitive-information-statement 10-may-2023 clean-1.pdf	
Optional: Recommendation 13.2			
1. Company provides rationale for the agenda items for the annual stockholders meeting	Compliant	<p>Provide link or reference to the rationale for the agenda items</p> <p>Reference and link:</p> <ul style="list-style-type: none"> page 42 (and marked as Annex "A") of the Definitive Information Statement- Agenda <p><i>Notice of Meeting (Annex "E") and Agenda (Annex "A") are attached to the DIS as integral components</i></p> <p>https://ir.cebulandmasters.com/media/zkpfisx5/cebu-landmasters-inc definitive-information-statement 10-may-2023 clean-1.pdf</p>	
Recommendation 13.3			
1. Board encourages active shareholder participation by making the result of the votes taken during the most recent Annual or Special Shareholders' Meeting publicly available the next working day.	Compliant	<p>Provide information or reference to a document containing information on all relevant questions raised and answers during the ASM and special meeting and the results of the vote taken during the most recent ASM/SSM.</p> <p>Information:</p>	

		<p>Results of CLI's 2022 ASM held on 07 June 2022, including the approved resolutions, were immediately disclosed and published the next working day (08 June 2022).</p> <p>Detailed breakdown of the voting results are also disclosed in CLI's Definitive Information Statement.</p> <p>Shareholders who attended the 2022 ASM, in person or virtually, were given opportunity to ask questions after the presentation of the materials and the voting items.</p> <p>None of the shareholders or their proxies present raised any other matters or asked questions after the presentation of the materials and the voting items.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> • Results of CLI's 2022 ASM <p>https://edge.pse.com.ph/openDiscViewer.do?edge_no=aba90562fb8798bf3470cea4b051ca8f</p> <ul style="list-style-type: none"> • pages 34 to 35 of the Definitive Information Statement (Summary of voting results during the 2022 ASM) • page 34 of the Definitive Information Statement 	
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		<p>(Disclosure on the opportunity given to CLI shareholders to ask questions)</p> <p>https://ir.cebulandmasters.com/media/zkpfisx5/cebu-landmasters-inc_definitive-information-statement_10-may-2023_clean-1.pdf</p> <ul style="list-style-type: none"> • 2022 ASM Slide Deck (additional disclosures on matters taken up during the 2022 ASM) <p>https://ir.cebulandmasters.com/media/31siycig/asm-2022-slide-deck.pdf</p>	
<p>2. Minutes of the Annual and Special Shareholders' Meetings were available on the company website within five business days from the end of the meeting.</p>	<p>Compliant</p>	<p>Provide link to minutes of meeting in the company website.</p> <p>Indicate voting results for all agenda items, including the approving, dissenting and abstaining votes.</p> <p>Indicate also if the voting on resolutions was by poll.</p> <p>Include whether there was opportunity to ask question and the answers given, if any</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> • Minutes of CLI's 2022 Annual Stockholders Meeting (ASM) 	

		<p>https://ir.cebulelandmasters.com/media/e5rb1nzz/minutes-of-2022-annual-stockholders-meeting-on-7-june-2022.pdf</p> <ul style="list-style-type: none"> • pages 34 to 35 of the Definitive Information Statement (Summary of voting results during the 2022 ASM) • page 34 of the Definitive Information Statement (Disclosure on the opportunity given to CLI shareholders to ask questions) <p>https://ir.cebulelandmasters.com/media/zkpfisx5/cebu-landmasters-inc-definitive-information-statement-10-may-2023-clean-1.pdf</p> <p>Additional Information: Voting on resolutions was by poll. Opportunity was given to the stockholders to ask questions. None of the shareholders or their proxies present raised any other matters or asked questions before adjournment.</p>	
Supplement to Recommendation 13.3			
1. Board ensures the attendance of the external auditor and other relevant individuals to answer shareholders questions during the ASM and SSM.	Compliant	Indicate if the external auditor and other relevant individuals were present during the ASM and/or special meeting	

		<p>Information: The CLI board ensures the attendance of the external auditor and other relevant individuals to answer shareholders questions during the ASM.</p> <p>A representative of Punongbayan & Arullo, CLI's external auditor, attended the 2022 ASM.</p> <p>Reference and link:</p> <ul style="list-style-type: none"> page 33 (item 11, no. 10) of the Definitive Information Statement (Attendance of Principal Accountant and External Auditor in Annual Stockholders Meeting) <p>https://ir.cebulandmasters.com/media/zkpfisx5/cebu-landmasters-inc-definitive-information-statement-10-may-2023-clean-1.pdf</p>	
Recommendation 13.4			
<p>1. Board makes available, at the option of a shareholder, an alternative dispute mechanism to resolve intra-corporate disputes in an amicable and effective manner.</p>	<p>Compliant</p>	<p>Provide details of the alternative dispute resolution made available to resolve intra-corporate disputes</p> <p>Information:</p> <p>It is the policy of CLI to resolve disputes or differences with stockholders, if and when such disputes or differences</p>	

		<p>arise, through mutual consultation or negotiation, mediation, or arbitration.</p> <p>In doing so, CLI complies with, abides and is guided by the policy set forth in Republic Act No. 9285, or the Alternative Dispute Resolution Act of 2004 and shall explore mutually acceptable alternative means or procedures in resolving disputes provided by law prior resorting to court action, to the extent that such is feasible and will not prejudice the right of the Corporation.</p> <p>Stockholders who have matters for discussion or concerns directly resulting to the business of the Corporation may initially elevate such matters or concerns to: (a) the Corporate Secretary; (b) the Investor Relations Officer; (c) Management; or (d) the Board.</p> <p><u>Reference and link:</u></p> <ul style="list-style-type: none"> • page 29 (Article XIII- Resolving Stockholders' Disputes) of CLI's CG Manual <p>https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p>	
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<p>2. The alternative dispute mechanism is included in the company's Manual on Corporate Governance.</p>	<p>Compliant</p>	<p>Provide link/reference to where it is found in the Manual on Corporate Governance</p> <p>Information: The alternative dispute mechanism is included in CLI's CG Manual.</p> <p>Reference and link:</p> <ul style="list-style-type: none"> page 29 (Article XIII- Resolving Stockholders' Disputes) of CLI's CG Manual <p>https://ir.cebuplandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p>	
<p>Recommendation 13.5</p>			
<p>1. Board establishes an Investor Relations Office (IRO) to ensure constant engagement with its shareholders.</p>	<p>Compliant</p>	<p>Disclose the contact details of the officer/office responsible for investor relations, such as:</p> <ol style="list-style-type: none"> Name of the person Telephone number Fax number E-mail address <p>Information: CLI has an established and fully engaged IRO and IR program which maintain good and meaningful relationships with its various stakeholders.</p>	

	<p>The IRO provides the investing public with relevant and accurate information about CLI and with full commitment to an open and constant communication policy. CLI's IR program is a two-way street that also acts as an avenue for investors' feedback to key management.</p> <p>The following are the contact details of the officer responsible for CLI's investor relations program :</p> <ul style="list-style-type: none"> • Name of the person: Clarissa Mae A. Cabalda (Investor Relations Officer) • Telephone number: (032) 231-4870 local 181 • Fax number: None • E-mail address: clarissa@cebulandmasters.com <p><u>References and links:</u></p> <ul style="list-style-type: none"> • pages 19 to 20 of the Definitive Information Statement (<i>information and qualification of Ms. Clarissa Cabalda, CLI's Investor Relations Officer</i>) • page 25 of the Definitive Information Statement (<i>contact details of Ms. Clarissa Cabalda</i>) 	
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		https://ir.cebulandmasters.com/media/zkpfisx5/cebu-landmasters-inc_definitive-information-statement_10-may-2023_clean-1.pdf <ul style="list-style-type: none"> • CLI's Investors Relations Program; Contact Details https://ir.cebulandmasters.com/investor-relations/contact-us/	
2. IRO is present at every shareholder's meeting.	Compliant	<p>Indicate if the IRO was present during the ASM.</p> <p>Information: The IRO, Ms. Clarissa Mae Cabalda, attends every shareholders' meeting including the 2022 ASM held on 07 June 2022 in Cebu City.</p>	
Supplemental Recommendations to Principle 13			
1. Board avoids anti-takeover measures or similar devices that may entrench ineffective management or the existing controlling shareholder group	Compliant	<p>Provide information on how anti-takeover measures or similar devices were avoided by the board, if any.</p> <p>Information: CLI has not instituted and avoids the institution of anti-takeover measures or similar devices that may entrench ineffective management or existing controlling shareholder group.</p> <p>This is safeguarded by having three (3) independent directors as members of the Board, including a lead independent director, all with robust skills, experience, and independence</p>	

		<p>to combat against the entrenchment of ineffective management or controlling shareholder group.</p> <p>Moreover, the members of the CLI Board only serve for a term of one year. Stockholders are given the opportunity to nominate and elect new set of board of directors during the Annual Stockholders Meeting.</p>	
<p>2. Company has at least thirty percent (30%) public float to increase liquidity in the market.</p>	<p>Non-compliant</p>	<p>Indicate the company's public float.</p>	<p>CLI's current public float is less than 30%.</p> <p>The movement of its public ownership percentage is as follows:</p> <ul style="list-style-type: none"> • As of June 30, 2019- 30.01% • As of December 31, 2019- 29.8% • As of December 31, 2020- 23.79% • As of December 31, 2021- 23.57% • As of December 31, 2022- 23.13% • As of March 31, 2023- 23.13% <p>The decrease in CLI's public float is the result of CLI's share buy-back program. The program allows the Company to build up its reservoir for use in CLI's share option plan, among other purposes.</p> <p>Notwithstanding the foregoing, CLI is still compliant with the minimum public float requirement of 10%. Should the government regulators increase the minimum public ownership requirement of listed companies, CLI will faithfully abide and comply with the same.</p>

Optional: Principle 13

<p>1. Company has policies and practices to encourage shareholders to engage with the company beyond the Annual Stockholders' Meeting</p>	<p>Compliant</p>	<p>Disclose or provide link/reference to policies and practices to encourage shareholders' participation beyond ASM</p> <p><u>Information:</u> The Investors Relations (IR) Program of CLI encourages shareholders to engage with the company beyond the ASM.</p> <p>The IR program maintains good and meaningful relationships with its various stakeholders, such as CLI's shareholders.</p> <p>Through the IR program, shareholders and investors are provided with relevant and accurate information through quarterly and annual briefings, one-on-one meetings, conference calls and written communications.</p> <p>Investors are also given the avenue to provide feedback to key management.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> List of CLI's Investor Relations Programs <p>https://www.cebulandmasters.com/investor-relations-programs/</p>	
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		<ul style="list-style-type: none"> • CLI Website (Investor Relations)- provides avenue for shareholder feedback, including submission of reports and complaints by CLI stakeholders; contact information and details of the Investor Communications and Compliance team <p>https://ir.cebucklandmasters.com/investor-relations/contact-us/</p> <ul style="list-style-type: none"> • pages 130 to 131 of CLI's 2022 Integrated Report (disclosures on CLI's communication channels; summary listing of CLI's analyst and media briefings conducted in 2022) <p>Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:</p> <p>https://ir.cebucklandmasters.com/investor-relations/stockholders-meeting/</p>	
<p>2. Company practices secure electronic voting in absentia at the Annual Shareholders' Meeting.</p>	<p>Non-compliant</p>	<p>Disclose the process and procedure for secure electronic voting in absentia, if any.</p>	<p>Electronic voting through remote communication or <i>in absentia</i> is not yet authorized in CLI's by-laws or by the majority of the board of directors. The Company and the Board will continue to evaluate and assess the necessity of</p>

			<p>electronic voting <i>in absentia</i> and develop policies and procedures to effectively implement the same.</p> <p>As an alternative means to voting in person, stockholders or their proxies who wish to join the ASM remotely can remotely send their ballots or proxy forms, where they can indicate their votes on every agenda item and submit to the Corporate Secretary so that such votes can be counted prior to the meeting. Copies of the ballots and proxy forms are incorporated as integral attachments in the Definitive Information Statement which is published in PSE EDGE and posted on CLI's website.</p> <p>As such, CLI shareholders' rights are still promoted and facilitated. Moreover, active shareholder participation particularly in ASMs continues to be highly encouraged and cultivated. The overall principle being recommended is still achieved.</p> <p>Reference and link:</p> <ul style="list-style-type: none"> • page 7 ("c. Manner of Voting", par. 5) of the Definitive Information Statement <p>https://ir.cebulandmasters.com/media/zkpfisx5/cebu-landmasters-inc_definitive-information-statement_10-may-2023_clean-1.pdf</p>
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Duties to Stakeholders

Principle 14: The rights of stakeholders established by law, by contractual relations and through voluntary commitments must be respected. Where stakeholders' rights and/or interests are at stake, stakeholders should have the opportunity to obtain prompt effective redress for the violation of their rights.

Recommendation 14.1

<p>1. Board identifies the company's various stakeholders and promotes cooperation between them and the company in creating wealth, growth and sustainability.</p>	<p>Compliant</p>	<p>Identify the company's shareholder and provide information or reference to a document containing information on the company's policies and programs for its stakeholders.</p> <p>Information: Pursuant to CLI's CG Manual, it has identified and defined its stakeholders as any individual, organization or society at large who can either affect and/or be affected by the Corporation's strategies, policies, business decisions and operations, in general. This is supplemented by CLI's stakeholder mapping and engagement, wherein CLI key stakeholders are identified, and the results of which are reported and disclosed in its Annual Sustainability Report, an integral component of CLI's SEC Form 17-A (Annual Report).</p> <p>CLI's identified key stakeholders include its customers, employees, shareholders and investors, joint venture partners, brokers and sellers, suppliers and contractors, banks and financial institutions, government</p>	
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	<p>regulators, consultants, utility providers, media partners, and its local communities (host, partner or neighboring barangays).</p> <p>CLI takes an active stance in empowering its employees, inspiring the community, protecting the environment, and promotes cooperation with its various stakeholders through its noteworthy Corporate Social Responsibility.</p> <p>Among CLI's key stakeholders is its network of accredited brokers. CLI has a strong relationship with the local broker community and undertakes in the full and active engagement with them. With over 66 sales support personnel, CLI collaborates, coordinates, and supports the over 11,000-strong accredited broker/agent network of CLI.</p> <p>It is CLI's priority to work harmoniously with the seller community by assisting the brokers 24/7 from sales origination to closing. CLI works alongside its brokers in addressing the client inquiries until closing.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> • CLI's CG Manual <ul style="list-style-type: none"> ○ page 2 definition of stakeholders 	
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		<ul style="list-style-type: none"> ○ page 4, item no. 6 duty of the Board to promote cooperation between CLI and its stakeholders in creating wealth, growth and sustainability <p>https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> ● SEC Form 17-A (Annual Report) for FY2022 <ul style="list-style-type: none"> ○ pages 38 to 45 discussion on CLI's corporate organization and its stakeholders (subsidiaries and affiliates; suppliers; customers; government; employees) ○ pages 34 to 35 (Operational excellence- Construction and Sales) discussion on CLI's full and active engagement with its contractors and sub-contractors, and harmonious working relationship with brokers <p>https://ir.cebulandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-</p>	
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		and-fy-2022-consolidated-parent-afs.pdf <ul style="list-style-type: none"> pages 9 to 14 of CLI's 2022 Sustainability Report CLI Stakeholder Mapping & Engagement Matrix (includes discussion and disclosures on CLI's policies and programs for its various stakeholders) https://ir.cebulandmasters.com/media/1mba3ny1/cli-2022-sustainability-report_sec-filed.pdf	
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Recommendation 14.2

1. Board establishes clear policies and programs to provide a mechanism on the fair treatment and protection of stakeholders.	Compliant	<p>Identify policies and programs for the protection and fair treatment of company's stakeholders</p> <p>Information: The Board takes it as its responsibility to foster the long-term success of CLI and to secure its sustained competitiveness in a manner consistent with its fiduciary responsibility and corporate objectives, which it shall exercise in the best interest of CLI, its shareholders, and stakeholders.</p> <p>It is a policy and duty of the Board to ensure that the rights of the stakeholders established by law, by contractual relations, and through</p>	
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		<p>voluntary commitments are respected.</p> <p>Through a defined frequency of engagement, interests of each stakeholder group are identified, communicated, and addressed. CLI has implemented systems and processes to continue to engage its stakeholders since the onset of the pandemic, particularly the use of IT and digital innovations which were continued to be enhanced in 2022.</p> <p>To minimize exposure from the usual face-to-face transactions, CLI focused on digital innovations such as online systems for brokers and sellers, virtual launches, project turn overs and other online events. For the rest of the stakeholders, virtual meetings, online learning and work sessions were conducted.</p> <p>All material information which could adversely affect its stakeholders are publicly and timely disclosed through CLI's PSE EDGE portal and submitted to the SEC.</p> <p><u>References and link:</u></p> <ul style="list-style-type: none"> • CLI's CG Manual <ul style="list-style-type: none"> ○ page 3 (Chapter IV, Section A, par. 2) <p><i>fiduciary duty of the</i></p>	
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		<p>Board to the stakeholders of CLI</p> <ul style="list-style-type: none"> ○ page 6- item no. 23 rights of stakeholders are respected ○ page 29 (Chapter XIV, pars. 2 to 3) policy on disclosure and transparency to CLI stakeholders <p>https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf</p> <ul style="list-style-type: none"> • pages 9 to 14 of CLI's 2022 Sustainability Report CLI Stakeholder Mapping & Engagement Matrix (includes discussion and disclosures on CLI's policies and programs for its various stakeholders) <p>https://ir.cebulandmasters.com/media/1mba3ny1/cli-2022-sustainability-report_sec-filed.pdf</p>	
Recommendation 14.3			
1. Board adopts a transparent framework and process that allow stakeholders to communicate with the company and to obtain redress for the violation of their rights.	Compliant	Provide the contact details (i.e., name of contact person, dedicated phone number or e-mail address, etc.) which stakeholders can use to voice their concerns and/or	

		<p>complaints for possible violation of their rights.</p> <p>Provide information on whistleblowing policy, practices and procedures for stakeholders</p> <p><u>Information:</u></p> <p>The CLI Board adopts a clear policy of accurate, timely and effective communication with the stakeholders.</p> <p>The Investor Relations (IR) program of CLI is created to maintain a good and meaningful relationship with its various stakeholders. The IR program serves as an avenue for investors and stakeholders to provide feedback to key management. This ensures that the company and its board of directors are informed of stakeholders' sentiments towards the company.</p> <p>The following are the contact details which stakeholders can use to voice their concerns and/or complaints for possible violation of their rights:</p> <ul style="list-style-type: none"> • Name of the person: Clarissa Mae A. Cabalda (Investor Relations Officer) • Telephone number: (032) 231-4870 local 181 	
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- E-mail address:
clarissa@cebulandmasters.com

CLI's Whistle-blowing policy

In keeping with CLI's corporate values and thrust to uphold the highest level of integrity and ethical standards, and to encourage a culture of openness and accountability without fear of reprisals, the Company has put in place its policy on whistle-blowing ("CLI Whistle-Blowing Policy" or the "Policy").

CLI's Whistle-Blowing Policy provides clear procedures for the reporting of matters involving actual or suspected misconduct, malpractice, unlawful acts or omissions, and violations of company policies, with the goal of ensuring that the whistleblower is insulated from any form of retaliation. The Policy serves to strengthen the internal feedback mechanism of CLI, and ensures that concerns are going to be investigated appropriately and judiciously.

The coverage of CLI's Whistle-Blowing Policy applies to all CLI employees, regardless of rank and status, members of the Board of Directors and its various committees, suppliers, contractors, customers, and all other stakeholders, and grants them direct

	<p>access to a unit created to spearhead the implementation of the Policy, i.e., CLI's Whistle-blowing Committee.</p> <p>CLI's Whistle-blowing Committee is composed of the CEO and the highest-ranking officers from HR, Legal, Internal Audit, and Risk Management.</p> <p>To ensure confidentiality and provide an avenue for anonymous reporting, CLI created an online form ("Whistle-blower Reporting Form") where all stakeholders can lodge their complaints.</p> <p>All disclosures and reports made through the "Whistle-blower Reporting Form" shall remain confidential and can only be viewed by the CLI's Whistle-blowing Committee. The Committee ensures that the identity of the whistleblower remains confidential unless it is absolutely necessary to disclose his/her identity to law enforcement or state authorities. In all other instances, the disclosure of the whistleblower's identity must be with his/her consent.</p> <p>CLI's Whistle-blowing Committee shall determine the sufficiency of the complaint and issues involved. The Whistle-blowing Committee shall</p>	
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	<p>conduct of an initial assessment before endorsing it to the departments concerned for appropriate action. In any case, the Whistle-blowing Committee shall ensure that all reports or cases are attended to, documented, and monitored properly. Findings, recommendations, and final disposition of cases shall be reported either to: (a) the CLI Board of Directors- if it involves an executive with a rank of Vice President and up, CEO, COO, CFO, or (b) CLI Top Management- if it involves person(s) holding any other rank.</p> <p>CLI's Whistle-Blowing Policy also stipulates a provision on Protection from Retaliation. Pursuant thereto, CLI shall ensure the protection of all whistleblowers from retaliation or retribution, including any forms of discrimination, harassment, intimidation, or adverse personnel action by directors, executives, supervisors, or employees. Anyone who retaliates against a whistleblower who reports an event in good faith is subjected to appropriate disciplinary action. Members of the Whistle-blowing Committee who are subject of the whistle-blowing complaints are mandated to inhibit from its proceedings, in which case their replacements shall be appointed</p>	
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either by the CLI Board or Top Management, depending on who is involved in the complaint.

References and links:

- page 9 (item no. 8) of the CLI Board Charter- **policy on communication with stakeholders**

https://ir.cebucklandmasters.com/media/tb3pznv1/cli-board-charter_approved.pdf

- Link to the CLI website for the contact details of the IRO

<https://www.cebucklandmasters.com/share-holder-information/>

- Copy of CLI's Whistle-Blowing Policy- as uploaded in CLI's website

https://ir.cebucklandmasters.com/media/w1kvy2mh/whistleblowingpolicy_317.pdf

- page 132 of CLI's 2022 Integrated Report- **disclosures on CLI's Whistleblowing Policy**

Copy of CLI's 2022 Integrated Report can be accessed under the

		<p>“Stockholders Meeting” section (“ASM 2023”) of the CLI website:</p> <p>https://ir.cebulandmasters.com/investor-relations/stockholders-meeting/</p> <ul style="list-style-type: none"> • Link to CLI's online “Whistle-blower Reporting Form” <p>https://finurl.com/cliwhistleblowerforms</p>	
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Supplement to Recommendation 14.3

<p>1. Company establishes an alternative dispute resolution system so that conflicts and differences with key stakeholders is settled in a fair and expeditious manner.</p>	<p>Compliant</p>	<p>Provide information on the alternative dispute resolution system established by the company.</p> <p>Information: It is the policy of CLI to resolve disputes or differences with key stakeholders, if and when such disputes or differences arise, through mutual consultation or negotiation, mediation, or arbitration.</p> <p>The Company, through its Board, establishes and maintains an alternative dispute resolution system that can amicably settle conflicts or differences between CLI and third parties, including the regulatory authorities.</p> <p>In doing so, CLI complies with, abides by, and is guided by the policy set forth in Republic Act No. 9285, or the</p>	
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Alternative Dispute Resolution Act of 2004 and shall explore mutually acceptable alternative means or procedures in resolving disputes provided by law prior resorting to court action, to the extent that such is feasible and will not prejudice the right of the Corporation.

References and links:

- page 10 (item no. 20) of the CLI Board Charter – ***policy of establishing and maintaining an alternative dispute resolution system***

https://ir.cebulandmasters.com/media/tb3pznv1/cli-board-charter_approved.pdf

- page 29 (Article XIII- Resolving Stockholders' Disputes) of CLI's CG Manual- ***alternative dispute resolution for shareholders is applicable to other stakeholders***

<https://ir.cebulandmasters.com/media/exegabcv/annex-q-companys-manual-of-corporate-governance.pdf>

Additional Recommendations to Principle 14

<p>1. Company does not seek any exemption from the application of a law, rule or regulation especially when it refers to a corporate governance issue. If an exemption was sought, the company discloses the reason for such action, as well as presents the specific steps being taken to finally comply with the applicable law, rule or regulation.</p>	<p>Compliant</p>	<p>Disclose any requests for exemption by the company and the reason for the request.</p> <p><u>Information:</u> For FY2022, CLI did not seek any exemption from the application of a law, rule or regulation especially on matters of corporate governance.</p>	
<p>2. Company respects intellectual property rights.</p>	<p>Compliant</p>	<p>Provide specific instances, if any.</p> <p><u>Information:</u> CLI respects intellectual property rights.</p> <p>As established in CLI's Code of Business Conduct and Ethical Standards, all directors, executives, officers, or employees of the corporation are prohibited from disclosing any confidential, proprietary or trade secret information without specific written approval by an authorized company representative. Such information include but are not limited to intellectual property such as business strategy secrets, patents, trademarks, copyrights, researches, and new product plans, databases, salary and benefits data, employee medical information, and any unpublished financial or pricing information. It is decreed in the Code that using non-public company information trade in</p>	

	<p>securities, or providing a family member, friend or any other person with a "tip" is illegal. All such non-public information is considered insider information and is prohibited from being used for personal gain or otherwise.</p> <p>The Company also ensures that it complies with existing laws and regulations pertaining to branding and advertisements of the different agencies of the government such as the Department of Trade and Industry (DTI) and Ads Standards Committee (ASC) for all ads and promotions that are accessible to the general public outside the company's facilities.</p> <p>Moreover, in the contracts and agreements that CLI enters with its partners, suppliers and other third parties, it is stipulated as among its provisions the upholding of the intellectual property rights of the owner thereof.</p> <p>In matters of customer privacy and data security, all Personal Data collected by CLI are processed only for permitted and legitimate purposes, safekept in CLI's database and can only be accessed by authorized personnel. In order to protect corporate and customer data, the Company is implementing</p>	
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strong security policies and secured network protection throughout its aspects of data management. This includes secured e-mail system, 24/7 IT service desk that also monitors all CLI network, systems and applications, and CLI network firewall protection.

References and links:

- page 3 of CLI's Code of Business Conduct and Ethical Standards (***Respect for Trade Secrets and Intellectual Property Rights***)

<https://ir.cebuleandmasters.com/media/sxpodvrh/cli-code-of-business-conduct-and-ethical-standards-fnl.pdf>

- pages 58 to 59 of CLI's 2022 Sustainability Report (***Customer Privacy and Data Security***)

https://ir.cebuleandmasters.com/media/1mba3ny1/cli-2022-sustainability-report_sec-filed.pdf

- Link to CLI Website Privacy Policy

<https://www.cebuleandmasters.com/privacy-policy/>

Optional: Principle 14

<p>1. Company discloses its policies and practices that address customers' welfare</p>	<p>Compliant</p>	<p>Identify policies, programs and practices that address customers' welfare or provide link/reference to a document containing the same.</p> <p><u>Information:</u></p> <p><i>Strategic location selection to provide value-for-money proposition to customers</i> CLI gives its clients more value for their investment. Its properties are distinguished by the quality of its locations, award-winning planning and design, generous amenities, timely and quality construction, and industry-best customer service, after-sales and property management support at very competitive prices.</p> <p><i>Dedicated and responsive CLI departments to address customer needs</i> CLI has one of the most organized and responsive accounts receivable and customer support departments in the industry. Customers who wanted to defer their equity payments due to the pandemic were given grace periods.</p> <p>CLI also has a dedicated accounts management team who facilitates the take-out process, whether</p>	
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through a bank mortgage or a cash payout for the contract balance.

CLI Customer Management

CLI has been able to establish itself as the leading residential developer in VisMin due to its strong track record in the different market segments. Thus, the Company can tailor-fit its residential developments not only to achieve the best use of a property but also to ensure its optimal market acceptance. This has enabled CLI to sell its projects at a higher velocity, turn-over quickly on its developments, and move swiftly from pre-selling to construction and delivery.

CLI's consistently high sales performance is enabled by innovative sales and marketing strategies, which allows itself to bring products to the market faster than the competition with the support of close to 2,000 active real estate brokers engaged in 2022 across the VisMin regions.

As the real estate industry and the market transitions to almost pre-pandemic normalcy, CLI sees improvement in the customers' personal financial capabilities. Nonetheless, adjustments were still provided and granted as buyers request for payment plans where they

are given a certain period to settle their arrears.

To ensure that customers' concerns were addressed while maintaining the viability of accounts, CLI enhanced its protocols for the management of payment issues in alignment with the Maceda Law. CLI also used auto-notification tools to remind customers of their upcoming monthly equity payments or to notify them about missed payments.

Below is a summary of the customer engagement channels used by CLI. These are outputs of the Company's digitization program in the last two years. These also enabled the Company to strengthen its relationship with its network of brokers and sellers and meet their needs more efficiently as the business confidently navigates through the post pandemic reality:

- Buy-A-Home microsite to provide customers and sales partners quick access to new project inventories and promotions;
- Masters Portal application for homeowners to track their payment status, get CLI construction updates and promos;

		<ul style="list-style-type: none"> • Facebook chatbot for 24/7 response to general inquiries; • Online Reservation Process • CLI Elite Circle: Buyers' Rewards & Loyalty Program; • Online Homefest • Flagship Sales Office Opening & New Features: Digital /Queuing System, Ticketing General Queries; • Counter, Interactive screens; • Virtual Launches/Events; • Virtual Turn over Experience; • Dedicated Hotline and Email Addresses; and • Auto-notification on payment reminders and missed payments. <p>Customer Safety and Health</p> <p>With lessons learned from the pandemic and Typhoon Odette that hit Cebu and some parts of VisMin, CLI prioritizes its customers' health and safety particularly when they are in the Company's premises or at project sites or managed properties.</p> <p>CLI enforced additional sanitation and safety measures in all operating projects, as spearheaded by its property management team.</p> <p>Furthermore, CLI ensures that its properties do not pose any risk to the health and safety of its stakeholders.</p>	
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Such is incorporated from the design process to construction as well as operations. The Company is committed to meet the highest building standards to be resilient to any structural threats. Risk assessment in its premises such as slippage and fall are periodically being conducted to ensure compliance with CLI standards.

References and links:

- SEC Form 17-A (Annual Report) for FY2022
 - page 30- ***Strategic location selection to provide value-for-money proposition to customers***
 - page 34- ***disclosure on the dedicated and responsive CLI departments***

<https://ir.cebulandmasters.com/media/jywjrmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf>

- pages 56 to 57 of CLI's 2022 Sustainability Report (attached as an integral component of SEC Form 17-A) ***Customer Management***

		<ul style="list-style-type: none"> page 57 to 58 of CLI's 2022 Sustainability Report (attached as an integral component of SEC Form 17-A) Customer Safety and Health <p>https://ir.cebulandmasters.com/media/1mba3ny1/cli-2022-sustainability-report_sec-filed.pdf</p>	
<p>2. Company discloses its policies and practices that address supplier/contractor selection procedures</p>	<p>Compliant</p>	<p>Identify policies, programs and practices that address supplier/contractor selection procedures or provide link/reference to a document containing the same.</p> <p>Information: Through a pre-qualification and bidding procedure, CLI obtains construction materials and services from third-party suppliers and service providers both locally and nationally that fulfills the Company's stringent quality standards and requirements.</p> <p>CLI evaluates suppliers who can deliver the best value at the highest quality with the least cost through its supply chain management team. CLI also selects suppliers that can provide safe and on-time delivery, as well as the ability to adapt and innovate to suit the Company's needs. Simultaneously, the Company has the appropriate internal controls,</p>	

		<p>organizational structure, and financial sustainability to ensure the supplier's continued delivery as contracted.</p> <p>On a project-by-project basis, the Company engages contractors to do land development and project construction. While CLI used to outsource architectural and engineering services for all its projects, the Company began undertaking engineering and architectural design to be developed internally allowing it to save on costs.</p> <p>For each horizontal and vertical development, the Company engages various general and specialty contractors with both local and national experience. Majority of the Company's construction contracts pertain to general construction works and house construction. For this purpose, the Company executes standard construction contracts which contains provisions governing the relationship, rights and obligations of the parties, including the contractor's scope of work, bonds and insurances, completion time, and responsibility of the contractor for any damage or destruction of works until final acceptance.</p>	
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		<p>With over 154 engineers in its roster, the Company handles the project and construction management aspect of every project and manages the various contractors and sub-contractors that are utilized. As the project manager, the Company controls the delivery of its projects with priority on promptness, quality, and professionalism. The Company does not have any in-house construction or any affiliated general contracting business.</p> <p><u>Reference and link:</u></p> <ul style="list-style-type: none"> pages 42 to 43 of CLI's FY2022 SEC Form 17-A (Annual Report) disclosure on CLI's supplier and contractor selection procedures and practices <p>https://ir.cebulelandmasters.com/media/jywjrmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p>	
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Principle 15: A mechanism for employee participation should be developed to create a symbiotic environment, realize the company's goals and participate in its corporate governance processes.

Recommendation 15.1

<p>1. Board establishes policies, programs and procedures that encourage employees to actively participate in the realization of the company's goals and in its governance.</p>	<p>Compliant</p>	<p>Provide information on or link/reference to company policies, programs and procedures that encourage employee participation.</p>	
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		<p><u>Information:</u></p> <p>Pursuant to its Board Charter, the CLI Board establishes policies, programs and procedures that encourage employees to actively participate in the realization of CLI's goals and in its governance.</p> <p>To implement this, CLI has undertaken employee engagement activities, regular training, and tooling programs.</p> <p><i>Employee initiatives and engagement activities in FY2022</i></p> <p>CLI enhanced its programs on employee safety, health, and wellbeing. On the aspect of physical health, CLI revisited its Health Maintenance Organization (HMO) plan to provide better health insurance benefits to its employees. In addition, CLI employed an Occupational Health and Safety (OHS) specialist and established a safety management committee to develop a management system that seeks to measure, track, and reduce workplace safety risks.</p> <p>CLI also launched in 2022 its "SBU Academy: Real Estate the CLI Way" which provided core strategic</p>	
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		<p>business units and key support members an extensive and exhaustive training on CLI's end-to-end real estate development process with sixty-seven (67) graduates from two (2) batches.</p> <p>The following is a summary of the employee channel engagements employed by CLI:</p> <ul style="list-style-type: none"> • Wellness program (Hilig Clubs) • Formation of various cross-functional committees in the areas of disaster management, occupational health and safety, hazard identification, emergency response and basic life skills training • Pay increase and benefits upgrades in 2022 • Training and organizational development programs; Health and safety programs; Employee volunteer programs • Townhall meetings • Workplace posts and updates <p><u>References and links:</u></p> <ul style="list-style-type: none"> • page 9 of CLI's Board Charter (item no. 11)- encouragement of active employee participation 	
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		<p>https://ir.cebucklandmasters.com/media/tb3pznv1/cli-board-charter_approved.pdf</p> <ul style="list-style-type: none"> • pages 48 to 49 of CLI's 2022 Sustainability Report (disclosure on employee initiatives and engagement activities) • pages 13 of CLI's 2022 Sustainability Report (Employee Channel Engagements) • pages 8 of CLI's 2022 Sustainability Report (Human Capital / Employees) <p>https://ir.cebucklandmasters.com/media/1mba3ny1/cli-2022-sustainability-report_sec-filed.pdf</p>	
Supplement to Recommendation 15.1			
<p>1. Company has a reward/compensation policy that accounts for the performance of the company beyond short-term financial measures.</p>	<p>Compliant</p>	<p>Disclose if company has in place a merit-based performance incentive mechanism such as an employee stock option plan (ESOP) or any such scheme that awards and incentivizes employees, at the same time aligns their interests with those of the shareholders.</p> <p>Information: The Company has an Executive Stock Option Plan (ESOP).</p>	

	<p>During its special Board meeting held on 06 October 2021, the CLI Board formally approved CLI's ESOP. This is a type of performance incentive, where options are granted to qualified executives to purchase CLI shares at a discount. There are no other rights and benefits granted to the subscribers of shares under the ESOP other than the typical rights and benefits available to ordinary shareholders.</p> <p>The shares that may be exercised from these options will be sourced from CLI's treasury shares or from publicly traded shares. The objectives of the plan are a) to attract, retain, and motivate talented and key employees; b) encourage employees to align individual performance with Company objectives; and c) reward employee performance with stockholdings in proportion to their contribution to the Company. Each level has a predetermined number of shares exercisable per year with a four-year vesting period. The exercise price is the higher of Php 2.25 or current market price with a 15% discount. The current market price is computed as the average of the closing price for the last five trading days. Shares bought under the ESOP cannot be sold, assigned, or transferred in any manner for least 6</p>	
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		<p>months from the exercise date. Voting and dividend rights vests upon the issuance of the shares to the employees.</p> <p><u>Reference and link:</u></p> <ul style="list-style-type: none"> pages 47 to 48 of CLI's FY2022 SEC Form 17-A (Annual Report) disclosure on CLI's Executive Stock Option Plan (ESOP) <p>https://ir.cebulandmasters.com/media/iy/wjrmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf</p>	
<p>2. Company has policies and practices on health, safety and welfare of its employees.</p>	<p>Compliant</p>	<p>Disclose and provide information on policies and practices on health, safety and welfare of employees. Include statistics and data, if any.</p> <p><u>Information:</u> CLI has policies and programs on health, safety, and welfare of its employees.</p> <p>CLI considers of paramount importance its compliance with the labor code and pertinent laws and regulations protecting the rights of all its employees while promoting a</p>	

	<p>healthy and safe environment in the workplace.</p> <p>In 2022, CLI enhanced its programs that relate to employee safety, health, and wellbeing. On the aspect of physical health, CLI revisited its Health Maintenance Organization (HMO) plan to provide better health insurance benefits to its employees.</p> <p>In addition, CLI employed an Occupational Health and Safety (OHS) specialist and established a safety management committee to develop a management system that seeks to measure, track and reduce workplace safety risks.</p> <p>CLI planned for an occupational health and safety management system covering its employees and extended to indirect hires such as the workforce of construction and property management. Regular training sessions are being conducted to key personnel especially the workforce at construction sites and security personnel in managed properties. Assessments are also routinely made to ensure that safe working practices are adapted and workers are compliant with Company's standards. CLI sees the opportunity to cascade compliance to labor laws and regulations not only</p>	
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		<p>to internal stakeholders but also to partners, suppliers, and contractors that CLI does business with. The Company continues to work with business partners to build a culture of health and safety within and outside the organization.</p> <p><u>References and link:</u></p> <ul style="list-style-type: none"> • pages 48 to 49 of CLI's 2022 Sustainability Report (disclosures on CLI policies and practices on employee, health, safety and welfare; statistics and data on work-related injuries and illnesses) • pages 48 to 49 of CLI's 2022 Sustainability Report (statistics and data on work-related injuries and illnesses) • pages 50 to 51 of CLI's 2022 Sustainability Report (Compliance with Labor laws and Human Rights) <p>https://ir.cebulandmasters.com/media/1mba3ny1/cli-2022-sustainability-report_sec-filed.pdf</p>	
<p>3. Company has policies and practices on training and development of its employees.</p>	<p>Compliant</p>	<p>Disclose and provide information on policies and practices on training and development of employees. Include information on any training conducted or attended.</p>	

	<p><u>Information:</u></p> <p>CLI has policies and practices on training and development of its employees.</p> <p>For FY2022, these included various in-house competency-based course offerings, including fundamental trainings and leadership offerings all done in-house and spearheaded by CLI's HR department.</p> <p>CLI HR Department also held its "CLI Well-Being Sessions", including a Basic Stress Management and Its Impact on Mental Health webinar held on 09 November 2022, and facilitated by Maxicare.</p> <p>Further thereto, CLI launched in 2022 its "SBU Academy: Real Estate the CLI Way" which provided core strategic business units and key support members an extensive and exhaustive training on CLI's end-to-end real estate development process with sixty-seven (67) graduates from two (2) batches.</p> <p>The in-house trainings are supplemented by SEC-accredited corporate governance training offered to and attended by CLI directors, executives, and key officers, as well as other outsourced seminars</p>	
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		<p>and training courses from various training providers. CLI personnel are also sent to regular anti-money laundering training conducted by AMLC.</p> <p>The total FY2022 training hours provided to CLI employees amassed to 7,162 hours, a 20% increase from the prior year, with 4,082 training hours to female employees and 3,080 training hours to male employees.</p> <p><u>Reference and link:</u></p> <ul style="list-style-type: none"> pages 49 of CLI's 2022 Sustainability Report (attached as an integral component of SEC Form 17-A)– Employee Training and Education <p>https://ir.cebulandmasters.com/media/1mba3ny1/cli-2022-sustainability-report_sec-filed.pdf</p>	
Recommendation 15.2			
<p>1. Board sets the tone and makes a stand against corrupt practices by adopting an anti-corruption policy and program in its Code of Conduct.</p>	<p>Compliant</p>	<p>Identify or provide link/reference to the company's policies, programs and practices on anti-corruption</p> <p><u>Information:</u></p> <p>The CLI Board sets the tone and makes a stand against corrupt</p>	

	<p>practices. The Company's anti-corruption policy and program is embodied in CLI's Code of Conduct.</p> <p>Under the <i>Pledge of Integrity</i> in CLI's Code of Business Conduct and Ethical Standards, it is mandated that "all directors, executives, employees and stakeholders of the corporation shall not engage in corruption or bribery involving cash or any other form, and will not offer or yield to any demand or request for illegal or illicit transactions."</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> pages 31 to 32 of CLI's 2022 Sustainability Report <i>disclosure and statistics on Anti-Corruption</i> <p>https://ir.cebulandmasters.com/media/1mba3ny1/cli-2022-sustainability-report_sec-filed.pdf</p> <ul style="list-style-type: none"> page 2, item no. 4 (Pledge of Integrity) of CLI's Code of Business Conduct and Ethical Standards <p>https://ir.cebulandmasters.com/media/sxpodvrh/cli-code-of-business-conduct-and-ethical-standards-fnl.pdf</p>	
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<p>2. Board disseminates the policy and program to employees across the organization through trainings to embed them in the company's culture.</p>	<p>Compliant</p>	<p>Identify how the board disseminated the policy and program to employees across the organization</p> <p><u>Information:</u></p> <p>CLI's Code of Business Conduct and Ethical Standards (the "Code", for brevity) has been properly disseminated to the Board, senior management and employees. Copy of the Code was internally disseminated (via electronic mail) to all CLI employees on 06 November 2020, and subsequent trainings were also conducted wherein details and provisions of the Code were thoroughly discussed.</p> <p>Copy of the Code can also be viewed and accessed in CLI's website (Corporate Governance section).</p> <p><u>Reference and link:</u></p> <ul style="list-style-type: none"> pages 31 to 32 of CLI's 2022 Sustainability Report <i>disclosure and statistics on dissemination of CLI's Code of Business Conduct and Ethical Standards</i> <p>https://ir.cebulandmasters.com/media/1mba3ny1/cli-2022-sustainability-report_sec-filed.pdf</p>	
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		<ul style="list-style-type: none"> • Link to CLI's website where the Code is posted / disclosed: <p>https://ir.cebulandmasters.com/media/sxpodvrh/cli-code-of-business-conduct-and-ethical-standards-fnl.pdf</p>	
Supplement to Recommendation 15.2			
<p>1. Company has clear and stringent policies and procedures on curbing and penalizing employee involvement in offering, paying and receiving bribes.</p>	Compliant	<p>Identify or provide link/reference to the company policy and procedures on penalizing employees involved in corrupt practices.</p> <p>Include any finding of violations of the company policy.</p> <p><u>Information:</u> CLI has clear and stringent policies and procedures on curbing and penalizing employee involvement in offering, paying, and receiving bribes.</p> <p>Under the <i>Pledge of Integrity</i> in CLI's Code of Business Conduct and Ethical Standards, it is expressly stipulated that "all directors, executives, employees and stakeholders of the corporation shall not engage in corruption or bribery involving cash or any other form, and will not offer or yield to any demand or request for illegal or illicit transactions."</p>	

		<p>For FY2022, there was no incident in which a CLI director or employee was dismissed or disciplined for corruption. This is disclosed in CLI's 2022 Sustainability Report.</p> <p>References and links:</p> <ul style="list-style-type: none"> page 2, item no. 4 (Pledge of Integrity) of CLI's Code of Business Conduct and Ethical Standards <p>https://ir.cebucklandmasters.com/media/sxpodvrh/cli-code-of-business-conduct-and-ethical-standards-fnl.pdf</p> <ul style="list-style-type: none"> page 32 of CLI's 2022 Sustainability Report disclosure and statistics on Anti-Corruption <p>https://ir.cebucklandmasters.com/media/1mba3ny1/cli-2022-sustainability-report_sec-filed.pdf</p>	
Recommendation 15.3			
<p>1. Board establishes a suitable framework for whistleblowing that allows employees to freely communicate their concerns about illegal or unethical practices, without fear of retaliation</p>	<p>Compliant</p>	<p>Disclose or provide link/reference to the company whistle-blowing policy and procedure for employees.</p> <p>Indicate if the framework includes procedures to protect the employees from retaliation.</p>	

Provide contact details to report any illegal or unethical behavior.

Information:

CLI's Whistle-blowing policy

In keeping with CLI's corporate values and thrust to uphold the highest level of integrity and ethical standards, and to encourage a culture of openness and accountability without fear of reprisals, the Company has put in place its policy on whistle-blowing ("CLI Whistle-Blowing Policy" or the "Policy").

CLI's Whistle-Blowing Policy provides clear procedures for the reporting of matters involving actual or suspected misconduct, malpractice, unlawful acts or omissions, and violations of company policies, with the goal of ensuring that the whistleblower is insulated from any form of retaliation. The Policy serves to strengthen the internal feedback mechanism of CLI, and ensures that concerns are going to be investigated appropriately and judiciously.

The coverage of CLI's Whistle-Blowing Policy applies to all CLI employees, regardless of rank and status, members of the Board of Directors and its various committees, suppliers,

	<p>contractors, customers, and all other stakeholders, and grants them direct access to a unit created to spearhead the implementation of the Policy, i.e., CLI's Whistle-blowing Committee.</p> <p>CLI's Whistle-blowing Committee is composed of the CEO and the highest-ranking officers from HR, Legal, Internal Audit, and Risk Management.</p> <p><i>Anonymous reporting procedure (in lieu of specific contact details)</i></p> <p>To ensure confidentiality and provide an avenue for anonymous reporting, CLI created an online form ("Whistle-blower Reporting Form") where all stakeholders can lodge their complaints.</p> <p>All disclosures and reports made through the "Whistle-blower Reporting Form" shall remain confidential and can only be viewed by the CLI's Whistle-blowing Committee. The Committee ensures that the identity of the whistleblower remains confidential unless it is absolutely necessary to disclose his/her identity to law enforcement or state authorities. In all other instances, the disclosure of the whistleblower's identity must be with his/her consent.</p>	
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	<p>CLI's Whistle-blowing Committee shall determine the sufficiency of the complaint and issues involved. The Whistle-blowing Committee shall conduct of an initial assessment before endorsing it to the departments concerned for appropriate action. In any case, the Whistle-blowing Committee shall ensure that all reports or cases are attended to, documented, and monitored properly. Findings, recommendations, and final disposition of cases shall be reported either to: (a) the CLI Board of Directors- if it involves an executive with a rank of Vice President and up, CEO, COO, CFO, or (b) CLI Top Management- if it involves person(s) holding any other rank.</p> <p>Protection from Retaliation clause</p> <p>CLI's Whistle-Blowing Policy also stipulates a provision on Protection from Retaliation. Pursuant thereto, CLI shall ensure the protection of all whistleblowers from retaliation or retribution, including any forms of discrimination, harassment, intimidation, or adverse personnel action by directors, executives, supervisors, or employees. Anyone who retaliates against a whistleblower who reports an event in good faith is subjected to appropriate disciplinary action.</p>	
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		<p>Members of the Whistle-blowing Committee who are subject of the whistle-blowing complaints are mandated to inhibit from its proceedings, in which case their replacements shall be appointed either by the CLI Board or Top Management, depending on who is involved in the complaint.</p> <p><u>References and links:</u></p> <ul style="list-style-type: none"> • Copy of CLI's Whistle-Blowing Policy- as uploaded in CLI's website <p>https://ir.cebulandmasters.com/media/w1kfy2mh/whistleblowingpolicy_317.pdf</p> <ul style="list-style-type: none"> • page 132 of CLI's 2022 Integrated Report- disclosures on CLI's Whistleblowing Policy <p><i>Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:</i></p> <p>https://ir.cebulandmasters.com/investor-relations/stockholders-meeting/</p> <ul style="list-style-type: none"> • Link to CLI's online "Whistle-blower Reporting Form" 	
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		https://tinurl.com/cliwhistleblowerfor ms	
<p>2. Board establishes a suitable framework for whistleblowing that allows employees to have direct access to an independent member of the Board or a unit created to handle whistleblowing concerns.</p>	<p>Compliant</p>	<p><u>Information:</u></p> <p>CLI's Whistle-Blowing Policy allows employees to have direct access to an independent member of the Board or to the designated Whistle-Blowing Officer appointed by the Board and Management.</p> <p>The coverage of CLI's Whistle-Blowing Policy applies to all CLI employees, regardless of rank and status, members of the Board of Directors and its various committees, suppliers, contractors, customers, and all other stakeholders, and grants them direct access to a unit created to spearhead the implementation of the Policy, i.e., CLI's Whistle-blowing Committee.</p> <p>CLI's Whistle-blowing Committee is composed of the CEO and the highest-ranking officers from HR, Legal, Internal Audit, and Risk Management.</p> <p><u>Reference and link:</u></p>	

		<ul style="list-style-type: none"> page 132 of CLI's 2022 Integrated Report- disclosures on CLI's Whistleblowing Policy <p>Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:</p> <p>https://ir.cebuplandmasters.com/investor-relations/stockholders-meeting/</p>	
<p>3. Board supervises and ensures the enforcement of the whistleblowing framework.</p>	<p>Compliant</p>	<p>Provide information on how the board supervised and ensured enforcement of the whistleblowing framework, including any incident of whistleblowing.</p> <p><u>Information:</u></p> <p>The CLI Board and Management have overall responsibility for the company's whistle-blowing policy.</p> <p><u>Reference and link:</u></p> <ul style="list-style-type: none"> page 132 of CLI's 2022 Integrated Report- disclosures on CLI's Whistleblowing Policy <p>Copy of CLI's 2022 Integrated Report can be accessed under the "Stockholders Meeting" section ("ASM 2023") of the CLI website:</p>	

<https://ir.cebulandmasters.com/investor-relations/stockholders-meeting/>

Principle 16: The company should be socially responsible in all its dealings with the communities where it operates. It should ensure that its interactions serve its environment and stakeholders in a positive and progressive manner that is fully supportive of its comprehensive and balanced development.

Recommendation 16.1

<p>1. Company recognizes and places importance on the interdependence between business and society, and promotes a mutually beneficial relationship that allows the company to grow its business, while contributing to the advancement of the society where it operates.</p>	<p>Compliant</p>	<p>Provide information or reference to a document containing information on the company's community involvement and environment-related programs.</p> <p><u>Information:</u></p> <p>CLI recognizes and places significant importance on the interdependence between its business and society through CLI's community involvement and environment-related programs.</p> <p><i>Socially Responsible Developments</i></p> <p>CLI is committed to demonstrate responsible planning and development. Wherever the Company develops, community and infrastructure improvements within the neighborhood are integral parts of the development plans. CLI has partnerships with various barangays, local government units and institutions, including the Habitat for Humanity ("Habitat").</p>	
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	<p>CLI is also an advocate of green building standards with some of its projects incorporating important green building and environmentally friendly features. Its Latitude Corporate Center office project is marked to be the first registered project in Cebu Business Park under <i>BERDE</i>, the Philippines' green building rating system that aims to promote sustainable design and operations.</p> <p>Through its Foundation (i.e., Cebu Landmasters Foundation, Inc.), CLI's efforts on corporate citizenship are organized into a more coherent and focused set of programs. The CLI Foundation has identified interventions that are aligned with the needs and priorities of partner communities, i.e., building capacities for livelihood, environmental stewardship, health, sanitation, and wellness, and to help develop skills through education.</p> <p>In 2022, the CLI Foundation enhanced its four-pillar strategy to emphasize its integrated social development program plan for the beneficiaries of its socialized housing developments, particularly those that are in partnership with LGUs. More than just providing for the needs of informal settler families, CLI also lends its expertise in the area of socialized</p>	
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	<p>housing development, beneficiary selection, human settlements administration, and property management to its partner LGUs. An example of which is the Company's engagement with Cebu City as partner LGU. The Company broke ground on its 100-unit, 5-storey socialized housing medium rise tenement building donated to the City of Cebu to resettle 100 informal settler families currently living in danger zones. While the building is being constructed, the Company created a task force composed of the following members: Cebu City's Local Housing Board, the Division for the Welfare of the Urban Poor, Department of Human Settlement and Urban Development, and Barangay Lorega San Miguel (the host barangay). The taskforce held regular sessions to plan for the beneficiary selection, social preparation, and property management of the building. The Company provided the taskforce with guidance and oversight, lending its expertise in the area of building maintenance and community development to help the LGU in the pre-settlement process, before the turn over.</p> <p>Furthermore, the Company partnered with Mandaue City to plan for a future socialized housing tenement building</p>	
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	<p>that will benefit informal settler families hit by a major fire incident in Barangay Tipolo, Mandaue City. In 2022, CLI broke ground on the 90-unit medium rise building called Tipolo Residences Building 4 in the presence of all 90 beneficiaries.</p> <p>Towards the end of 2021, when typhoon Odette hit Cebu, the Company responded to the needs of its host communities by providing food packs, roofing materials, and solar lamps, which were distributed mostly in the early part of 2022, in areas that were severely affected by the typhoon, benefiting over 4,000 families. In addition, the Company provided ₱30.00 million assistance in roof repairs that benefited more than 800 homeowners affected by the typhoon.</p> <p>Environment-related programs CLI seeks to continue tracking and conserving resource consumption and manage its environmental impacts. CLI recognizes its dependence on materials, water, and energy to run its business operations, including its development of quality residential, office, retail, hotels, mixed-use, and township projects.</p> <p>a) Materials</p>	
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	<p>CLI has developed a monitoring system to establish baseline data on the Company's energy, water, and materials used. This system involves different departments for different sites. CLI's Human Resources and Admin Departments monitor water and energy use in corporate offices, showrooms, and staff houses. The Property Management Department tracks resource use in managed properties, while the Engineering Department monitors usage in projects under construction in coordination with contractors. CLI's Engineering Department also tracks contractor-supplied materials and the Company's Supply Chain Management Department monitors the owner-supplied materials.</p> <p>The Company recognizes that materials such as sand, gravel, cement, rebars, and glass are non-renewable and have considerable impact to land, water, air quality, and biodiversity. The Company also deems it especially important to conserve mineral resources considering the limited limestone deposits in the Philippines. CLI has systems and processes to monitor its materials use. The Company works with its contractors to continually improve project execution and introduce best construction practices</p>	
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to ensure optimization of materials without compromising quality and durability.

b) Energy

CLI's business activities are dependent on energy and is used all throughout the value chain. The Company's property management arm, CLI PM, consistently monitors and implements energy in residential and commercial properties. Among these practices include: a) Careful selection of efficient mechanical AHU systems and brands; b) HVR devices are encouraged with policy-driven utilization and installation which aims to drive operational costs to minimum levels; and c) compliance with policies and standards which are extended to tenants, locators and industry partners to adhere to the Company's advocacy of green building design to maintain CLI's rating.

c) Water

Water is a vital element of the Company's commercial operations. CLI strives to ensure availability of water for the customers' daily needs. Because of the need for water, CLI recognizes its responsibility to use this resource as efficiently as possible. CLI, through its property management arm and through its contractors

	<p>implement measures to reduce water consumption in its facilities including water saving fixtures in restrooms. In addition, it educates its employees and customers on the value of water conservation.</p> <p>d) Effluents CLI recognizes that the immediate effect of wastewater on the environment is when it contributes toward the contamination of bodies of water and of natural habitats that may be exposed to harmful chemicals if wastewater discharged is not treated. The company minimizes effluents by designing and incorporating in its facilities wastewater treatment system in its residential, commercial, office, hotels and project sites. On the average, 80% of water used in managed properties is treated before discharge, while the rest are used for irrigation and similar activities.</p> <p>Green Design and Development As an advocate of green building design, CLI is a member of the Green Building Council (i.e., PHILGBC) and has in-house Certified Green Building practitioners, i.e., Certified BERDE professionals that underwent stringent training and qualifying exams to ensure all green building practices</p>	
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		<p>are maintained to world class standards for CLI projects.</p> <p>The following are some of the green features applied in CLI projects:</p> <ul style="list-style-type: none"> a) Energy efficient construction practices <ul style="list-style-type: none"> o Heating, ventilation and air conditioning (HVAC) energy efficient units specified for indoor installations; o Technical installations of mechanical air ducts- fresh intake and source system- properly checked by 3rd party. Filters and louver of quality specs to be maintained by Property Management group; and o Heat recovery ventilator (HRV) units are installed in offices and tenants space. b) Use of renewable resources <ul style="list-style-type: none"> o Use of solar power to power pumps, street lights, and common areas on hallways and lobbies; and o Treated water from rain water tank- used for 	
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		<p>washing and irrigation of ground cover.</p> <p>c) Environmentally friendly design features</p> <ul style="list-style-type: none"> o Green wall features to improve indoor air-visual quality; o Bike parking and support facilities; and o Urban design features- Podium Park features on projects being considered for holistic – biophilic design approach. Open spaces increased with open area activity to cater to active lifestyle (jogging, Zumba, yoga and other open air exercise). <p>d) Use of waste water prevention systems</p> <ul style="list-style-type: none"> o Landfill materials are sourced primarily from existing excavated project earth material of other CLI projects. This method lessens the carbon footprint of transportation; o Material Recovery Facility (MRF) - proper waste disposal and segregation; and 	
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		<ul style="list-style-type: none"> o Re-use of waste water generated from domestic use. Treated water used for irrigation and landscape upkeep. e) Low impact materials selection <ul style="list-style-type: none"> o More organic interior material specs- Wood/ timber or recycled materials are specified for indoor and outdoor cladding treatment; and o The use of LOW VOC content on materials which is strictly specified on construction building manuals. f) Design durability and life-cycle assessment <ul style="list-style-type: none"> o CLI consults with green building materials and specialty consultants for longevity of materials and in accordance with other green building materials. <p>One of CLI's notable green projects is its Latitude Corporate Center. It is the first building in Cebu Business Park rated by Building for Ecologically</p>	
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	<p>Responsive Design (BERDE). It has a 20 percent green space, a plaza with a green sanctuary, a green sky lounge located at the 14th floor, and a garden deck at the 17th floor. It is an eco-friendly structure, having acquired BERDE Excellence certification. BERDE is the country's voluntary green building rating system developed by the Philippine Green Building Council.</p> <p>Corporate Citizenship</p> <p>In 2022, CLI's Corporate Social Responsibility (CSR) arm, the Cebu Landmasters Foundation, Inc. ("CLI Foundation") developed a 4-pillar strategy and pursued social development programs in a more holistic approach in community engagement with a clearly-defined set of target beneficiaries.</p> <p>The foundation's framework is adopted on the basis of CLI's vision, that is to be the most community-focused real estate Company in the Visayas and Mindanao regions.</p> <p>Through the foundation, the Company's efforts on corporate citizenship are organized into a more coherent and focused set of programs. The foundation has identified interventions that are aligned with the needs and priorities</p>	
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	<p>of partner communities, i.e., building capacities for livelihood, environmental stewardship, health, sanitation, wellness, and developing skills through education. In addition, the social development framework defines CLI's shared value initiatives and is aligned with its employee volunteer program in which the members of the internal organization are given an opportunity to be involved in community engagement activities.</p> <p>LEAP Scholarship Program In the area of education, CLI through its corporate foundation (CLI Foundation) launched the Leadership and Educational Assistance Program ("LEAP") targeting CLI employee dependents.</p> <p>At present, CLI has thirteen (13) scholars taking up Architecture, IT, Engineering, and Business courses at the University of San Carlos.</p> <p>CLI continues to expand its education program to include a community-based skills training for livelihood and employment for identified beneficiaries.</p> <p>CLI Initiatives to community enterprise development and livelihood</p>	
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	<p>CLI provides assistance to local start up small businesses in its neighboring communities. In 2022, CLI (through its CLI Foundation) assisted one of the home-owners associations in a relocation site in Brgy. Paknaan, Mandaue City in the formation of a consumers cooperative. CLI provided guidance on the coop formation requirements and livelihood training sessions to prepare the coop for its small business, 'Bugasan sa Paknaan'.</p> <p>In addition, CLI assisted a vegetable farmers' cooperative BUKIDMulti-purpose Cooperative in Brgy. Sunog, Balamban, Cebu by providing resources and by promoting and patronizing their farm-fresh produce.</p> <p>Brgy. Punta Engaño is also among the communities assisted by the foundation through the organization of the womenfolk into a barangay-registered organization which will be the company's beneficiary for livelihood programs in Lapu-Lapu City, Cebu.</p> <p><i>CLI contributions and assistance to the local communities</i></p> <p>In 2022, CLI spent more than Php 12 million in community contributions in various areas such as housing, disaster and pandemic response, education,</p>	
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		<p>river management, livelihood training, youth development, arts and culture.</p> <p>CLI's entry in the local communities have helped transform the physical landscape and spurred economic activity through the following contributions, among others:</p> <p>a) Local sourcing – 70-80% of CLI's total spending is in the Visayas and Mindanao areas where its operations are located. 74% of its suppliers are from across key cities in the Visayas and Mindanao regions.</p> <p>b) Employment / job generation – CLI has generated over 12,000 jobs from direct and indirect hires and those supported in CLI's developments through office and retail space leasing. Once all construction projects will be completed, it is expected that jobs will be in the hundreds of thousands, to include those of CLI's partner locators that provide the infrastructure.</p> <p>c) Public infrastructure support - Access roads, drainage systems, public markets, and transport terminals are among CLI's significant contributions particularly in these areas: Barangays Lahug, Apas, and Guadalupe.</p>	
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	<p>d) Access to more decent and affordable housing among the homeless and informal settler families through the Company's socialized housing projects. CLI goes beyond compliance in its socialized housing requirements as a developer. A classic example of this is the construction of a 5-storey / medium rise tenement building in Brgy. Lorega San Miguel that is expected to resettle 100 families living along creeks, rivers, and other danger zones.</p> <p>e) Supporting local micro-entrepreneurs' livelihood through ancillary services that emerge and thrive alongside the projects that CLI develops. As CLI enters into township/estate development, the Company starts to conduct social baseline studies that cover inventory of all existing services on the project area's periphery, as well as available manpower skills of people from the host and neighboring communities.</p> <p>f) Access to integrated social development: education-to-employment programs (skills training / upgrading), disaster readiness and response, environment and sanitation and other integrated support systems that the Company can provide to the host communities especially in this</p>	
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post-pandemic and post-disaster reality.

References and links:

- pages 31 to 33 of CLI's FY2022 SEC Form 17-A (Annual Report) ***Socially Responsible Development***

<https://ir.cebuplandmasters.com/media/iywirmho/fy-2022-cli-sec17a-smr-and-fy-2022-consolidated-parent-afs.pdf>

- pages 32 to 40 of CLI's 2022 Sustainability Report ***Environment-related programs***
- pages 41 to 43 of CLI's 2022 Sustainability Report ***Green Design and Development***

https://ir.cebuplandmasters.com/media/1mba3ny1/cli-2022-sustainability-report_sec-filed.pdf

- pages 51 to 52 of CLI's 2022 Sustainability Report ***Corporate Citizenship***
- page 53 of CLI's 2022 Sustainability Report ***LEAP Scholarship Program***
- page 54 of CLI's 2022 Sustainability Report

		<p>Enterprise Development / Livelihood</p> <ul style="list-style-type: none"> pages 54 to 55 of CLI's 2022 Sustainability Report <p>CLI contributions and assistance to the local communities</p> <p>https://ir.cebulandmasters.com/media/1mba3ny1/cli-2022-sustainability-report_sec-filed.pdf</p>	
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Optional: Principle 16			
1. Company ensures that its value chain is environmentally friendly or is consistent with promoting sustainable development	Compliant	<p>Identify or provide link/reference to policies, programs and practices to ensure that its value chain is environmentally friendly or is consistent with promoting sustainable development.</p> <p>Information: CLI ensures that its value chain (key products and services) is environmentally friendly and is consistent with promoting sustainable development.</p> <p>CLI's Sustainability Framework interconnects all the aspects of the Company's operations and provides a snapshot of its EESG profile. It defines the Company's sustainability vision and strategy, goals and objectives, and their alignment and contribution to the UN Sustainable Development Goals (SDGs).</p>	

		<p>Complete details and disclosure of CLI's UN SDG alignment and contributions are succinctly provided in CLI's 2022 Sustainability Report.</p> <ol style="list-style-type: none"> 1. GOAL 11 (Sustainable Cities and Communities)- CLI provides access to affordable housing; builds well-planned, accessible, healthy, eco-efficient, inclusive and sustainable residential, office, hotel, mixed-use and township developments; 2. GOAL 8 (Decent Work and Economic Growth)- CLI creates conditions that allow people to have jobs by providing health spaces, work environment and good practices; 3. GOAL 9 (Industry, Innovation and Infrastructure)- CLI sets the trend in developing socialized housing medium rise buildings for the urban poor; 4. GOAL 10 (Reduced Inequalities)- CLI's developments provide employment opportunities and support local businesses; 	
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		<p>5. GOAL 3 (Good Health and Well-Being)- CLI invests in the health and wellbeing of its employees;</p> <p>6. GOAL 12 (Responsible Consumption and Production)- CLI tracks and manages resource use and impacts;</p> <p>7. GOAL 15 (Life on Land) and GOAL 13 (Climate Action)- CLI strives to manage its environmental impacts and seeks to help protect ecosystems through various initiatives in collaboration with its host communities and external partners;</p> <p>8. GOAL 5 (Gender Equality)- CLI promotes diversity and equal opportunity in the workplace and its areas of operations; and</p> <p>9. GOAL 17 (Partnerships for the goals) – CLI builds and strengthens relationships with its partners, communities, government, civil society organizations and the rest of its stakeholders.</p> <p>Reference and link:</p>	
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		<ul style="list-style-type: none"> pages 18 to 62 of CLI's 2022 Sustainability Report (attached as an integral component of SEC Form 17-A) CLI's contributions to the UN Sustainable Development Goals (SDGs) <p>https://ir.cebulandmasters.com/media/1mba3ny1/cli-2022-sustainability-report_sec-filed.pdf</p>	
<p>2. Company exerts effort to interact positively with the communities in which it operates</p>	<p>Compliant</p>	<p>Identify or provide link/reference to policies, programs and practices to interact positively with the communities in which it operates.</p> <p>Information: CLI exerts effort to interact positively with the communities in which it operates.</p> <p>Wherever CLI develops, community and infrastructure improvements within the neighboring areas are integral parts of the development plans.</p> <p>In 2022, CLI has partnered with a total of 66 barangays from 15 cities and 6 municipalities. In addition, the Company engages with 14 national government agencies, 18 local regulatory agencies and utility</p>	

companies combined, 15 people's organizations and a number of academic institutions, civil society and socio-civic organizations.

CLI Initiatives to community enterprise development and livelihood

CLI provides assistance to local start-up small businesses in its neighboring communities.

In 2022, CLI (through its CLI Foundation) assisted one of the home-owners associations in a relocation site in Brgy. Paknaan, Mandaue City in the formation of a consumers cooperative. CLI provided guidance on the coop formation requirements and livelihood training sessions to prepare the coop for its small business, 'Bugasan sa Paknaan'.

In addition, CLI assisted a vegetable farmers' cooperative BUKIDMulti-purpose Cooperative in Brgy. Sunog, Balamban, Cebu by providing resources and by promoting and patronizing their farm-fresh produce.

Brgy. Punta Engaño is also among the communities assisted by the foundation through the organization of the womenfolk into a barangay-registered organization which will be the company's beneficiary for

	<p>livelihood programs in Lapu-Lapu City, Cebu.</p> <p><i>CLI contributions and assistance to the local communities</i></p> <p>In 2022, CLI spent more than Php 12 million in community contributions in various areas such as housing, disaster and pandemic response, education, river management, livelihood training, youth development, arts and culture.</p> <p>CLI's entry in the local communities have helped transform the physical landscape and spurred economic activity through the following contributions, among others:</p> <p>a) Local sourcing – 70-80% of CLI's total spending is in the Visayas and Mindanao areas where its operations are located. 74% of its suppliers are from across key cities in the Visayas and Mindanao regions.</p> <p>b) Employment / job generation – CLI has generated over 12,000 jobs from direct and indirect hires and those supported in CLI's developments through office and retail space leasing. Once all construction projects will be completed, it is expected that jobs will be in the hundreds of thousands, to include</p>	
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	<p>those of CLI's partner locators that provide the infrastructure.</p> <p>c) Public infrastructure support - Access roads, drainage systems, public markets, and transport terminals are among CLI's significant contributions particularly in these areas: Barangays Lahug, Apas, and Guadalupe.</p> <p>d) Access to more decent and affordable housing among the homeless and informal settler families through the Company's socialized housing projects. CLI goes beyond compliance in its socialized housing requirements as a developer. A classic example of this is the construction of a 5-storey / medium rise tenement building in Brgy. Lorega San Miguel that is expected to resettle 100 families living along creeks, rivers, and other danger zones.</p> <p>e) Supporting local micro-entrepreneurs' livelihood through ancillary services that emerge and thrive alongside the projects that CLI develops. As CLI enters into township/estate development, the Company starts to conduct social baseline studies that cover inventory of all existing services on the project area's periphery, as well as available</p>	
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	<p>manpower skills of people from the host and neighboring communities.</p> <p>f) Access to integrated social development: education-to-employment programs (skills training / upgrading), disaster readiness and response, environment and sanitation and other integrated support systems that the Company can provide to the host communities especially in this post-pandemic and post-disaster reality.</p> <p><u>References and link:</u></p> <ul style="list-style-type: none"> • page 9 of CLI's 2022 Sustainability Report <i>LGUs / Host and Partner communities</i> • page 54 of CLI's 2022 Sustainability Report <i>Enterprise Development / Livelihood</i> • pages 54 to 55 of CLI's 2022 Sustainability Report <i>CLI contributions and assistance to the local communities</i> <p>https://ir.cebuplandmasters.com/media/1mba3ny1/cli-2022-sustainability-report_sec-filed.pdf</p>	
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In compliance with the requirements of the Securities and Exchange Commission, this **2022 Integrated Annual Corporate Governance Report (I-ACGR)** of **Cebu Landmasters, Inc.** is signed under oath by the undersigned affiant on the date indicated in the *Jurat*.



JOSE R. SOBERANO III
Chairman of the Board, President and Chief Executive Officer

SUBSCRIBED AND SWORN to before me this
26 MAY 2023, in Cebu City Cebu, abovenamed Affiant, who
presented to me his government-issued ID to wit:


NAME	COMPETENT PROOF OF IDENTITY	VALIDITY
JOSE R. SOBERANO III	Philippine Passport [REDACTED]	Valid until [REDACTED]

and by virtue thereof I sufficiently identified him to be the same person who signed the foregoing *2022 Integrated Annual Corporate Governance Report (I-ACGR)* of *Cebu Landmasters, Inc.* in my presence and swore as to said document that he understood the contents thereof and that the same is his free and voluntary act and deed.

Witness my hand and seal on the date and place abovementioned.

Doc. No. : 257 ;
Page No. : 53 ;
Book No. : 1 ;
Series of : 2023.




ATTY. DANIELINE O. COSICOL
Notary Public
Notarial Commission No. 040-23, Cebu City
Valid until December 31, 2024
Roll of 7 (rolls) No. 82445
MCLE Compliance No. V180070258, issued on 08-30-2022
PIR No. 1023144, 12-07-2022, Cebu
IBP No. 242099; 12-08-2022, Cebu Chapter
10th Flr. Park Centrale Tower, J.M. Del Mar St.,
Cebu I.T. Park, Anas, Cebu City

In compliance with the requirements of the Securities and Exchange Commission, this 2022 Integrated Annual Corporate Governance Report (I-ACGR) of Cebu Landmasters, Inc. is signed under oath by the undersigned affiant on the date indicated in the *Jurat*.



RUFINO LUIS T. MANOTOK
Independent Director / Lead Independent Director

SUBSCRIBED AND SWORN to before me this
26 MAY 2023, in Cebu City, abovenamed Affiant,
who presented to me his government-issued ID to wit:

NAME	COMPETENT PROOF OF IDENTITY	VALIDITY
RUFINO LUIS T. MANOTOK	Philippine Passport [REDACTED]	Valid until [REDACTED]

and by virtue thereof I sufficiently identified him to be the same person who signed the foregoing 2022 Integrated Annual Corporate Governance Report (I-ACGR) of Cebu Landmasters, Inc. in my presence and swore as to said document that he understood the contents thereof and that the same is his free and voluntary act and deed.

Witness my hand and seal on the date and place abovementioned.

Doc. No. : 258 ;
Page No. : 53 ;
Book No. : 1 ;
Series of : 2023.




ATTY. EDELINE O. COSICOL
Notary Public
Notarial Commission No. 040-23, Cebu City
Valid until December 31, 2024
Roll of Attorneys No. 82445
MCLE Compliance No. VIII-CO00258, issued on 08-30-2022
PTB No. 1023144; 12-07-2022; Cebu
IBP No. 242099; 12-08-2022; Cebu Chapter
19th Flr. Park Centrale Tower, J.M. Del Mar St.,
Cebu I.T. Park, Apas, Cebu City

In compliance with the requirements of the Securities and Exchange Commission, this **2022 Integrated Annual Corporate Governance Report (I-ACGR)** of **Cebu Landmasters, Inc.** is signed under oath by the undersigned affiant on the date indicated in the *Jurat*.

MA. AURORA D. GEOTINA-GARCIA
Independent Director

SUBSCRIBED 29 MAY 2023 AND SWORN to before me this Cebu City, in Cebu City, abovenamed Affiant, who presented to me her government-issued ID to wit:

NAME	COMPETENT PROOF OF IDENTITY	VALIDITY
MA. AURORA D. GEOTINA-GARCIA	UMID ID [REDACTED]	Lifetime / no expiry

and by virtue thereof I sufficiently identified her to be the same person who signed the foregoing *2022 Integrated Annual Corporate Governance Report (I-ACGR)* of *Cebu Landmasters, Inc.* in my presence and swore as to said document that she understood the contents thereof and that the same is her free and voluntary act and deed.

Witness my hand and seal on the date and place abovementioned.

Doc. No. : 260 ;
Page No. : 53 ;
Book No. : 1 ;
Series of : 2023.



ATTY. CORLENE B. COSICOL
Notary Public
Notarial Commission No. 040-23, Cebu City
Valid until December 31, 2024
Roll of Attorneys No. 82445
MCLE Compliance No. VIII-0000253, issued on 08-30-2022
PTR No. 10231-44; 12-07-2022, Cebu
IBP No. 247099; 12-08-2022; Cebu Chapter
19th Flr. Park Centrale Tower, J.M. Del Mar St.,
Cebu I.T. Park, Anejo, Cebu City

In compliance with the requirements of the Securities and Exchange Commission, this **2022 Integrated Annual Corporate Governance Report (I-ACGR)** of **Cebu Landmasters, Inc.** is signed under oath by the undersigned affiant on the date indicated in the *Jurat*.

M. Jasmine S. Oporto

ATTY. MA. JASMINE S. OPORTO
Independent Director

SUBSCRIBED 29 MAY 2023 AND SWORN to before me this Cebu City, in Cebu City, abovenamed Affiant, who presented to me her government-issued ID to wit:

NAME	COMPETENT PROOF OF IDENTITY	VALIDITY
ATTY. MA. JASMINE S. OPORTO	Philippine Passport [REDACTED]	Valid until [REDACTED]

and by virtue thereof I sufficiently identified her to be the same person who signed the foregoing *2022 Integrated Annual Corporate Governance Report (I-ACGR)* of *Cebu Landmasters, Inc.* in my presence and swore as to said document that she understood the contents thereof and that the same is her free and voluntary act and deed.

Witness my hand and seal on the date and place abovementioned.

Doc. No. : 271 ;
Page No. : 56 ;
Book No. : 1 ;
Series of : 2023.



Edeline O. Cosicol
ATTY. EDELINE O. COSICOL
Notary Public
Notarial Commission No. 040-23, Cebu City
Valid until December 31, 2024
Roll of Attorneys No. 82445
MCLE Compliance No. VIII-0000258, issued on 08-30-2022
PTR No. 1023144 ; 12-07-2022; Cebu
ISP No. 242099 ; 12-08-2022; Cebu Chapter
19th Flr. Park Centrale Tower, J.M. Del Mar St.,
Cebu I.T. Park, Apas, Cebu City

In compliance with the requirements of the Securities and Exchange Commission, this **2022 Integrated Annual Corporate Governance Report (I-ACGR)** of **Cebu Landmasters, Inc.** is signed under oath by the undersigned affiant on the date indicated in the *Jurat*.

ATTY. ALAN C. FONTANOSA
Corporate Secretary

SUBSCRIBED 29 MAY 2023 AND SWORN to before me this Cebu City, in Cebu City, abovenamed Affiant, who presented to me his government-issued ID to wit:

NAME	COMPETENT PROOF OF IDENTITY	VALIDITY
ATTY. ALAN C. FONTANOSA	UMID ID [REDACTED]	Lifetime / no expiry

and by virtue thereof I sufficiently identified him to be the same person who signed the foregoing *2022 Integrated Annual Corporate Governance Report (I-ACGR)* of *Cebu Landmasters, Inc.* in my presence and swore as to said document that he understood the contents thereof and that the same is his free and voluntary act and deed.

Witness my hand and seal on the date and place abovementioned.

Doc. No.: 259 ;
Page No.: 53 ;
Book No.: 1 ;
Series of : 2023.



Edeline O. Cosicol
ATTY. EDLINE O. COSICOL
Notary Public
Notarial Commission No. 040-23, Cebu City
Valid until December 31, 2024
Roll of Attorneys No. 82445
MCLE Compliance No. VIII-0000158, issued on 08-30-2022
PTR No. 1023144; 12-07-2022; Cebu
IDP No. 212099; 12-08-2022; Cebu Chapter
19th Flr. Park Centrale Tower, J.M. Del Mar St.,
Cebu I.T. Park, Apas, Cebu City

In compliance with the requirements of the Securities and Exchange Commission, this **2022 Integrated Annual Corporate Governance Report (I-ACGR)** of **Cebu Landmasters, Inc.** is signed under oath by the undersigned affiant on the date indicated in the *Jurat*.

ATTY. JOHN EDMAR G. GARDE
Compliance Officer

SUBSCRIBED AND SWORN to before me this 26 MAY 2023,
in Cebu City, abovenamed Affiant, who presented to me his
government-issued ID to wit:

NAME	COMPETENT PROOF OF IDENTITY	VALIDITY
ATTY. JOHN EDMAR G. GARDE	IBP ID Lifetime Member No. [REDACTED]	Lifetime / no expiry

and by virtue thereof I sufficiently identified him to be the same person who signed the foregoing *2022 Integrated Annual Corporate Governance Report (I-ACGR) of Cebu Landmasters, Inc.* in my presence and swore as to said document that he understood the contents thereof and that the same is his free and voluntary act and deed.

Witness my hand and seal on the date and place abovementioned.

Doc. No. : 256 ;
Page No. : 53 ;
Book No. : 1 ;
Series of : 2023.



ATTY. EDELINDO O. COSICOL
Notary Public
Notarial Commission No. 040-23, Cebu City
Valid Until December 31, 2024
Roll of Attorneys No. 32445
MCLE Compliance No. VIII-0000253, issued on 08-30-2022
PTR No. 1023144 ; 12-07-2022, Cebu
IBP No. 242059 ; 12-08-2022; Cebu Chapter
19th Flr. Park Centrale Tower, J.M. Del Mar St.,
Cebu I.T. Park, Anas, Cebu City